

U.S. Department of Justice
Washington, DC 20530

Supplemental Statement

Pursuant to the Foreign Agents Registration Act of 1938, as amended

For Six Month Period Ending July 31, 2011

(Insert date)

I - REGISTRANT

I. (a) Name of Registrant

(b) Registration No.

Bavarian U.S. Offices for Economic Development, LLC 6015

(c) Business Address(es) of Registrant

75 Broad Street, 21st Floor
New York, NY 10004

2. Has there been a change in the information previously furnished in connection with the following?

(a) If an individual:

- (1) Residence address(es) Yes No
- (2) Citizenship Yes No
- (3) Occupation Yes No

(b) If an organization:

- (1) Name Yes No
- (2) Ownership or control Yes No
- (3) Branch offices Yes No

(c) Explain fully all changes, if any, indicated in Items (a) and (b) above.

New address for Wolfgang Huebschle
Wolfgang Huebschle
44 Pamela Lane
New Rochelle, NY 10804

IF THE REGISTRANT IS AN INDIVIDUAL, OMIT RESPONSE TO ITEMS 3, 4, AND 5(a).

3. If you have previously filed Exhibit C¹, state whether any changes therein have occurred during this 6 month reporting period.

Yes No Not applicable

If yes, have you filed an amendment to the Exhibit C? Yes No

If no, please attach the required amendment.

¹ The Exhibit C, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, and by laws of a registrant that is an organization. (A waiver of the requirement to file an Exhibit C may be obtained for good cause upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530.)

4. (a) Have any persons ceased acting as partners, officers, directors or similar officials of the registrant during this 6 month reporting period?
 Yes No

If yes, furnish the following information:
 Name

Position

Date Connection Ended

(b) Have any persons become partners, officers, directors or similar officials during this 6 month reporting period?
 Yes No

If yes, furnish the following information:
 Name

Residence Address

Citizenship

Position

Date Assumed

5. (a) Has any person named in Item 4(b) rendered services directly in furtherance of the interests of any foreign principal?
 Yes No

If yes, identify each such person and describe the service rendered.

(b) During this six month reporting period, has the registrant hired as employees or in any other capacity, any persons who rendered or will render services to the registrant directly in furtherance of the interests of any foreign principal(s) in other than a clerical or secretarial, or in a related or similar capacity? Yes No

Name

Residence Address

Citizenship

Position

Date Assumed

(c) Have any employees or individuals, who have filed a short form registration statement, terminated their employment or connection with the registrant during this 6 month reporting period? Yes No
 If yes, furnish the following information:

Name

Position or Connection

Date Terminated

(d) Have any employees or individuals, who have filed a short form registration statement, terminated their connection with any foreign principal during this 6 month reporting period? Yes No
 If yes, furnish the following information:

Name

Position or Connection

Foreign Principal

Date Terminated

6. Have short form registration statements been filed by all of the persons named in Items 5(a) and 5(b) of the supplemental statement?
 Yes No Not applicable

If no, list names of persons who have not filed the required statement.

II - FOREIGN PRINCIPAL

7. Has your connection with any foreign principal ended during this 6 month reporting period? Yes No
 If yes, furnish the following information:

Foreign Principal	Date of Termination
-------------------	---------------------

8. Have you acquired any new foreign principal(s)² during this 6 month reporting period? Yes No
 If yes, furnish the following information:

Name and Address of Foreign Principal(s)	Date Acquired
--	---------------

9. In addition to those named in Items 7 and 8, if any, list foreign principal(s)² whom you continued to represent during the 6 month reporting period.

Bayerisches Staatsministerium fuer Wirtschaft, Infrastruktur, Verkehr und Technologie
 (Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology)

10. (a) Have you filed exhibits for the newly acquired foreign principal(s), if any, listed in Item 8?

Exhibit A³ Yes No Not applicable

Exhibit B⁴ Yes No Not applicable

If no, please attach the required exhibit.

(b) Have there been any changes in the Exhibits A and B previously filed for any foreign principal whom you represented during this six month period? Yes No

If yes, have you filed an amendment to these exhibits? Yes No Not applicable

If no, please attach the required amendment.

² The term "foreign principal" includes, in addition to those defined in section 1(b) of the Act, an individual organization any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual. (Sec Rule 100(a) (9)). A registrant who represents more than one foreign principal is required to list in the statements he files under the Act only those principals for whom he is not entitled to claim exemption under Section 3 of the Act. (Sec Rule 208.)

³ The Exhibit A, which is filed on Form NSD-3 (Formerly CRM-157) sets forth the information required to be disclosed concerning each foreign principal.

⁴ The Exhibit B, which is filed on Form NSD-4 (Formerly CRM-155) sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

III - ACTIVITIES

11. During this 6 month reporting period, have you engaged in any activities for or rendered any services to any foreign principal named in Items 7, 8, or 9 of this statement? Yes No

If yes, identify each foreign principal and describe in full detail your activities and services:

Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology

New York office: See attached Addendum i (Description of Responsibilities) and Addendum ii (Website - About Us + Mission)

San Francisco office: location marketing
location services and information provided to U.S. companies

12. During this 6 month reporting period, have you on behalf of any foreign principal engaged in political activity⁵ as defined below? Yes No

If yes, identify each such foreign principal and describe in full detail all such political activity, indicating, among other things, the relations, interests and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored or delivered speeches, lectures or radio and TV broadcasts, give details as to dates, places of delivery, names of speakers and subject matter.

Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology

New York office: See attached Addendum i (Description of Responsibilities)

San Francisco office: None

13. In addition to the above described activities, if any, have you engaged in activity on your own behalf which benefits your foreign principal(s)? Yes No

If yes, describe fully.

San Francisco office: location marketing

New York office: None

⁵ The term "political activity" means any activity that the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting or changing the domestic or foreign policies of the United States or with reference to political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

IV - FINANCIAL INFORMATION**14. (a) RECEIPTS-MONIES**

During this 6 month reporting period, have you received from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income or money either as compensation or otherwise? Yes No

If no, explain why.

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies.⁶

Date	From Whom	Purpose	Amount
01/26/2011	Bavarian Ministry*	SF office: contribution to cover office operating expenditures (1st half)	\$54,425.00
03/23/2011	Bavarian Ministry*	NY office: contribution to cover office operating expenditures	\$75,000.00
04/19/2011	Bavarian Ministry*	SF office: (2nd half)	\$54,425.00
07/15/2011	Bavarian Ministry*	SF office: contribution to cover office operating expenditures	\$130,981.12
07/15/2011	Bavarian Ministry*	NY office: contribution to cover office operating expenditures	\$195,229.31
			<u>\$510,060.43</u>

* Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology ^{Total}

(b) RECEIPTS - FUNDRAISING CAMPAIGN

During this 6 month reporting period, have you received, as part of a fundraising campaign⁷, any money on behalf of any foreign principal named in Items 7, 8, or 9 of this statement? Yes No

If yes, have you filed an Exhibit D to your registration? Yes No

If yes, indicate the date the Exhibit D was filed. Date _____

(c) RECEIPTS-THINGS OF VALUE

During this 6 month reporting period, have you received any thing of value⁹ other than money from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal?

Yes No

If yes, furnish the following information:

Foreign Principal	Date Received	Thing of Value	Purpose
Bavarian Ministry*		brochures	promotion
		Trade show gifts	promotion

*Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology (Invest in Bavaria) - San Francisco office
New York Office: None

6, 7 A registrant is required to file an Exhibit D if he collects or receives contributions, loans, moneys, or other things of value for a foreign principal, as part of a fundraising campaign. (See Rule 201(c)).

8 An Exhibit D, for which no printed form is provided, sets forth an account of money collected or received as a result of a fundraising campaign and transmitted for a foreign principal.

9 Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

15. (a) **DISBURSEMENTS-MONIES**

During this 6 month reporting period, have you

(1) disbursed or expended monies in connection with activity on behalf of any foreign principal named in Items 7, 8, or 9 of this statement? Yes No

(2) transmitted monies to any such foreign principal? Yes No

If no, explain in full detail why there were no disbursements made on behalf of any foreign principal.
Not applicable

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies, including monies transmitted, if any, to each foreign principal.

Date	To Whom	Purpose	Amount
Not applicable			

Total

(b) DISBURSEMENTS-THINGS OF VALUE

During this 6 month reporting period, have you disposed of anything of value¹⁰ other than money in furtherance of or in connection with activities on behalf of any foreign principal named in Items 7, 8, or 9 of this statement?

Yes No

If yes, furnish the following information:

Date	Recipient	Foreign Principal	Thing of Value	Purpose
Not applicable				

(c) DISBURSEMENTS-POLITICAL CONTRIBUTIONS

During this 6 month reporting period, have you from your own funds and on your own behalf either directly or through any other person, made any contributions of money or other things of value¹¹ in connection with an election to any political office, or in connection with any primary election, convention, or caucus held to select candidates for political office?

Yes No

If yes, furnish the following information:

Date	Amount or Thing of Value	Political Organization or Candidate	Location of Event
Not Applicable			

10, 11 Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks" and the like.

V - INFORMATIONAL MATERIALS

16. (a) During this 6 month reporting period, did you prepare, disseminate or cause to be disseminated any informational materials?¹²
 Yes No

If Yes, go to Item 17.

(b) If you answered No to Item 16(a), do you disseminate any material in connection with your registration?
 Yes No Not applicable

If Yes, please forward the materials disseminated during the six month period to the Registration Unit for review.

17. Identify each such foreign principal.

Bayerisches Staatsministerium fuer Wirtschaft, Infrastruktur, Verkehr und Technologie
 (Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology)

18. During this 6 month reporting period, has any foreign principal established a budget or allocated a specified sum of money to finance your activities in preparing or disseminating informational materials? Yes No

If yes, identify each such foreign principal, specify amount, and indicate for what period of time.

Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology (Invest in Bavaria)

Please see Addendum iii

19. During this 6 month reporting period, did your activities in preparing, disseminating or causing the dissemination of informational materials include the use of any of the following:

- Radio or TV broadcasts
- Magazine or newspaper
- Motion picture films
- Letters or telegrams
- Advertising campaigns
- Press releases
- Pamphlets or other publications
- Lectures or speeches
- Other (specify) _____

Electronic Communications

- Email
- Website URL(s): www.bavaria.org
- Social media websites URL(s): _____
- Other (specify) _____

20. During this 6 month reporting period, did you disseminate or cause to be disseminated informational materials among any of the following groups:

- Public officials
- Newspapers
- Libraries
- Legislators
- Editors
- Educational institutions
- Government agencies
- Civic groups or associations
- Nationality groups
- Other (specify) Businesses and individuals

21. What language was used in the informational materials:

- English
- Other (specify) German

22. Did you file with the Registration Unit, U.S. Department of Justice a copy of each item of such informational materials disseminated or caused to be disseminated during this 6 month reporting period? Yes No

23. Did you label each item of such informational materials with the statement required by Section 4(b) of the Act?

- Yes No

12 The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

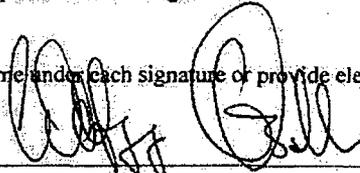
VI - EXECUTION

In accordance with 28 U.S.C. § 1746, the undersigned swear(s) or affirm(s) under penalty of perjury that he/she has (they have) read the information set forth in this registration statement and the attached exhibits and that he/she is (they are) familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her (their) knowledge and belief, except that the undersigned make(s) no representation as to truth or accuracy of the information contained in the attached Short Form Registration Statement(s), if any, insofar as such information is not within his/her (their) personal knowledge.

(Date of signature)

8/30/11

(Print or type name under each signature or provide electronic signature¹³)



Wolfgang Huebschle

¹³ This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.

Addendum 1) Page 1

Registrant: Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology-U.S. Office for Economic Dev.

Description of Responsibilities of the Bavarian Representation in the U.S.A.

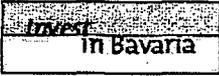
- Active participation in preparing Bavarian marketing strategies for the U.S.A. Particularly in light of representative's experience in and knowledge of the market new ideas and initiatives for the marketing strategies are expected.
- Establishing contacts with U.S. Companies for direct investments, joint ventures, cooperation agreements, etc. (lead generation).
- Cultivating contacts with multipliers in the business community (banks, accountants, management consultants, associations, Chambers of Commerce, industrial planning organizations etc.) and utilizing these contacts for lead generation.
- Creation and execution of direct mail campaigns and sending out information materials about location Bavaria to target groups.
- Compiling of specific information about certain companies within the target group, such as company size, position in the market, international business activities etc.
- Organizing and executing seminars and informational events in the United States about location Bavaria.
- Organizing business trips for members of the Ministry for Economic Affairs to the U.S. including personal support, and possibly accompanying the visitor(s).
- Providing diverse services for the Ministry for Economic Affairs such as storage and shipment of information materials, handling inquiries by mail, telephone or facsimile etc. (office service).
- Ongoing reporting (in writing every two months) on current developments within the U.S. market, especially international expansion activities of U.S. companies in Europe.
- Keep current on and occasional feedback on other countries, including European regions and North America market activities (observe competition).

Addendum ii page 1



Bavarian U.S. Offices for Economic Development, LLC
Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology

100 Franklin Street, 10th Floor, New York, NY 10022 USA • 800-536-2926 • Fax: 212-317-8547 • info@investinbavaria.org



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About

Introduction

Invest-in-Bavaria is the investment and location marketing organization of the Bavarian State Ministry for Economic Affairs, Infrastructure, Transport and Technology. It is part of the Department of International Trade and Investment and is under the leadership of the Bavarian State Minister Mr. Martin Zell.

Mission

Services

Team

Contact

The Bavarian U.S. Offices for Economic Development, LLC is the representative organization for Invest in Bavaria in the United States. The organization's New York office is headed by Executive Director Wolfgang Hübschle and the San Francisco office is headed by Executive Director Lucie Merkle. These are two of the 23 representative offices of Invest-in-Bavaria's global network.



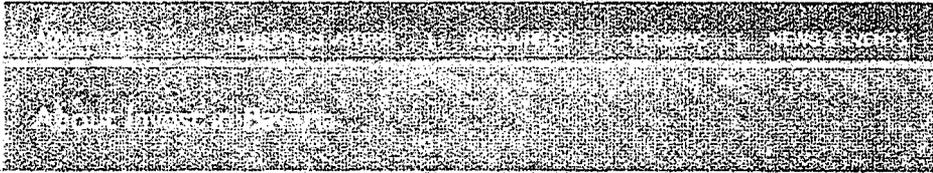
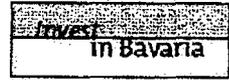
Invest in Bavaria's New York Office

Addendum to page 2



Bavarian U.S. Offices for Economic Development, LLC
Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology

350 Hudson Avenue, 17th Floor, New York, NY 10022 USA • 1-800-854-2050 or 212-347-0558 • Fax: 212-347-0560 • invest@bavaria.de



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Mission

Introduction

Mission

Services

Team

Contact

The mission of the Bavarian U.S. Offices for Economic Development, LLC is to assist American companies in finding the most advantageous solution for their business expansions and acquisitions in Europe.

We seek to attract productive foreign direct investment into Germany's southern state of Bavaria to support economic growth and development in Bavaria's key industry clusters. We achieve this by promoting Bavaria's strategic and competitive advantages to U.S. investors and business leaders and by providing them with cost-free and confidential professional services to assist in their investment process.

Familiar with the intricacies of the corporate cultures of both German and American companies, our New York based team with the direct support of the Invest-In-Bavaria team at our Headquarters in Munich, seeks to streamline the fact-finding and the efficiency phases of the investment process. Over the past decade, since the founding of the office in 1996, the team's track record has been substantial, having helped a wide range of U.S. businesses successfully achieve their desired overseas objectives in Bavaria.

We invite you to join the over 350 U.S. companies that have successfully established subsidiaries in Bavaria. We look forward to helping you achieve your expansion objectives and offer you our services.



Invest-In-Bavaria's Munich Office
Bavarian Ministry for Economic Affairs, Infrastructure, Transport and Technology
23 Prinzregenten Street, Munich, Germany

Resources

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Addendum III

18

FARA Amendment to Registration Act Item 22(a) incurred expenses detail:	
Office Expenses (West Coast) January 1 - June 30, 2011	
Payroll; P.R. Fees; Employers Simple IRA Contrib.; Health Ins.; Workers Comp.; Commercial Ins. Policy	127,045
Rent	28,751
Advertising	0
Acctg.; Legal Fees; Computer Consulting; Web Support; Internet Service	3,696
Membership Dues; Subscriptions	1,689
Meals + Entertainment	692
Misc. Office supplies; Office equipment	2,082
Telephone	3,046
Tradeshows; Conferences + Meetings	5,471
Travel; Hotel; Car Service (incl. travel to Bay Area)	7,550
Misc Exp.	11,945
TOTAL	192,217

New York

11:50 AM
09/01/11
Accrual Basis

Bavarian U.S. Offices for Economic Development, LLC
Trial Balance
As of June 30, 2011

	Jun 30, 11	
	Debit	Credit
512 · Professional Fees:5120 · Prof. Fees NY	8,693.48	
513 · Office Space:5130 · Office Space Rent NY	32,220.75	
515 · Office Expenses:5150 · Office Exp. NY	1,426.11	
516 · Telecommunication:5160 · Phone charges NY	5,716.91	
515 · Telecommunication:5162 · Internet Exp NY	733.90	
517 · Travel & Entertainment:5170 · Travel Expense NY	6,935.11	
517 · Travel & Entertainment:5171 · Entertainment Exp NY	1,116.84	
518 · Automobile Expense:5180 · Automobile Lease NY	3,849.60	
519 · Library & Database:5190 · L&D NY	5,210.17	
520 · Events, Membership Dues:5200 · Events, Luncheons, Se...	5,666.81	
521 · Postage:5210 · Postage NY	270.81	
5225 · Misc. Expenses NY	4,739.95	
5235 · IT & other elect. purchase NY	394.61	
5250 · Bank Charges NY	20.68	
5800 · Intercompany New York		
TOTAL	76,995.73	

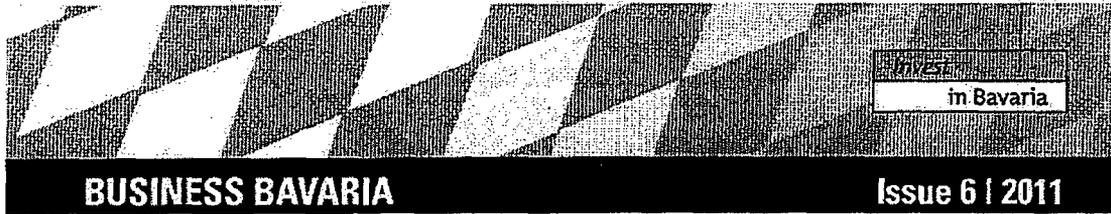
Payroll
Misc expenses

172,190
46,411

\$ 296,196.73

Letters + E-Mails sent out					
Date of event	Event	Letters		Emails	
		Nr.	Date sent	Nr.	Date sent
January					
xxx	xxx	xxx	xxx	xxx	xxx
February					
3/21 - 24/2011	Forum Life Science 2011	48	2/28		
March					
18-Mar	Newsletter Issue 3/2011			508	03/18
11-Apr	NAB 2011 - National Association of Broadcasters			62	3/29
April					
4/12/2011	SAVE THE DATE World Trade Week Event			190	4/12
4/25/2011	POSTCARD INVITATION World Trade Week Event			200	4/25
May					
5/3/2011	INVITATION Location Advisors World Trade Week Event			12	5/3
5/9/2011	INVITATION World Trade Week Event			190	5/9
5/11/2011	CONFIRMATION World Trade Week Event			35	5/11
5/16/2011	EVENT REMINDER World Trade Week Event			46	5/16
June					
6/13-16/2011	Nanotech Conference & Expo SITE SELECTION ADVISORS			6	6/9
6/13-16/2011	Nanotech Conference & Expo BIO			39	6/8
6/13-16/2011	Nanotech Conference & Expo ENERGY			34	6/8
6/13-16/2011	Nanotech Conference & Expo			20	6/8
6/27-6/30/2011	Bio International Convention 2011			133	5/3
6/27-6/30/2011	Bio International Convention 2011			20	5/6
6/22/2011	Newsletter Issue 6/2011			508	6/22

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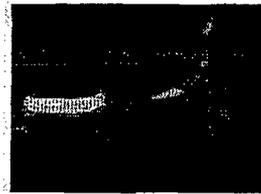
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What's inside

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Siemens Establishes "Sustainable Cities" Business Unit in Munich

Traditionally, Bavaria offers a highly attractive environment for technology companies. The state capital Munich and the electronics group Siemens enjoy a very special relationship. Now, the company has announced that it will headquarter a fourth business unit in Munich. *Read more...*



Bavaria's Place in the Sun

intersolar the world's most important solar energy / technology trade show, has been attracting throngs of avid professionals to Munich since 2008, and each year even more exhibitors and visitors continue to attend. *Read more...*



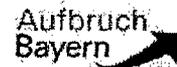
5 Minutes with... Steve Pokrajac, Managing Director of Tesla Digital

The Canadian technology enterprise Tesla Digital which developed a unique technology in the field of "Green LEDs" in order to economize energy sets up production in Mömbris, Lower Franconia. *Read more...*



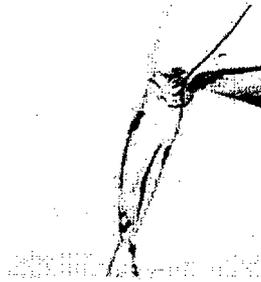
News from Bavaria - Spirit of Optimism in Bavaria

No progress without research - no research without capable thinkers. With its initiative "Aufbruch Bayern - Innovation ist Zukunft", the Bavarian government is actively promoting Bavaria as a high-tech state. *Read more...*



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Technical innovations which enable and ensure sustainable and profitable use of raw materials represent a massive area of growth. Scientists expect a boom in the environmental technology sector as since it decouples economic growth and resources consumption, environmental technology is the basis for increasing economic efficiency and preserving natural resources at the same time. *Read more...*



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Very Truly Yours,

Wolfgang Hübschle
Executive Director

Jan Danisman
Director

Bavarian U.S. Offices for Economic Development, LLC
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133 Emails sent out on 5/6/2011
20 Emails sent out on 5/6/2011

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<Company>

**Business Expansion to Bavaria, Germany – Cost Free Service
Schedule Informational Meeting at BIO 2011 in Washington DC – June 28-30, 2011**

Dear <Salutation>:

The greater Munich area is **Germany's leading Biotech and venture capital location**, Regensburg has Bavaria's second highest concentration of Biotech companies, along with the growing locations of Würzburg, Erlangen-Nuremberg, Bayreuth and Straubing. If your future strategic plans include establishing a presence in continental Europe, we invite you to consider the German State of Bavaria – a major European Life Sciences hub.

The State of Bavaria U.S. Office for Economic Development provides professional assistance, at no charge, to American companies interested in expanding in Europe. Whether you are looking to establish connections, choose locations or maximize research cooperations, we would be pleased to help you.

To arrange a one on one meeting at BIO 2011 International Convention in Washington DC, June 28-30, at Booth 2323, we invite you to contact us: jdanism@bavaria.org or (212) 317-0588.

Our services are designed to quickly connect you to the people and information you need to establish and develop your presence in Bavaria/Germany/Europe. Below are some examples of how we may help you:

- Site selection assistance and on location visits
- Information about financing, incentives, staffing, costs, taxes and regulations
- Details on how to set up a business in Bavaria
- Contacts to media industry associations, business partners and networks
- Facilitating administrative formalities

We invite you to visit www.bavaria.org for additional information. We thank you for considering Bavaria and look forward to talking with you.

Best regards,

Jan Danisman
Director
Bavarian U.S. Offices for Economic Development, LLC
560 Lexington Avenue, 17th Floor
New York, NY 10022
Tel: 212-317-0588
Email: jdanism@bavaria.org
Web: www.bavaria.org

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6 site selection advisors on 6/9



Dear <Salutation>,

We would like to introduce you to the German State of Bavaria, with capital city Munich. If your clients are looking for a high tech region for their next business location we invite you to consider Bavaria, the engine driving the German Economy.

We will be in Boston next week June 14th and 15th exhibiting at the TechConnect Conference and it would be a pleasure to meet with you and assist you in future European expansion projects. If you have some time may we invite you to lunch or dinner and take this opportunity to begin a mutually beneficial relationship?

We look forward to hearing from you and meeting with you soon!

Best regards,

Wolfgang Huebschle
Executive Director

Jan Danisman
Director

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39 x email on 6/8

30



**We invite you to learn about Nanotech opportunities in Bavaria Germany at
TechConnect World Nanotechnology Conference and Expo Boston
June 14th-15th, 2011**

Dear <Salutation>.

Germany is Europe's leader in Nanotechnology and the State of Bavaria occupies a premier position in nanotechnology locations in Germany. We invite you to learn about nanotechnology research and applications in Bavaria and would be pleased to help you to get involved in region's success via a research partnership, a technical alliance or by opening a location in Bavaria.

The Nanosystems Initiative Munich (NIM) together with the Bavarian U.S. Offices for Economic Development, LLC will be exhibiting next week at the **TechConnect World Nanotechnology Conference and Expo in Boston, June 14th-15th, 2011**, in the German pavilion, Booth 1407. We look forward to meeting with you during the show.

NIM is one of the Clusters of Excellence which have been selected by the German government's "Excellence Initiative". NIM brings together research groups in the Munich area covering the fields of physics, biophysics, physical chemistry, biochemistry, biology, electrical engineering, and medicine. NIM has high-rank experts in the field of nanomedicine who are developing nano-vehicles for smart drug delivery systems have expertise in manufacturing potential vehicle containers or specialize in loading the nano-vehicles with drugs and directing them towards the target cells.

Some world renowned award winning scientist in Bavaria:

Professor Jochen Feldmann, Professor of Photonics and Optoelektronics at Munich's Ludwig Maximilian University, has led the Nanosystems Initiative Munich, a Cluster of Excellence devoted to nanotechnologies, since set up by the German Research Foundation (DFG) in 2007. He is winner of the Philip Morris Prize for Research and the Gottfried Wilhelm Leibniz Prize of the German Research Foundation

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34.x nano energy on 6/8



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20x email on 6/8



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!!! REMINDER !!! We look forward to seeing you there!

Briefing and Networking Reception

Expanding into Europe's Lead Economy

Be Part of the Success in Bavaria, Germany!

**Expert briefing and case studies on
support programs, financing and setting up a business.**

Tuesday, May 17, 2011

6:30 pm

BMW Showroom, 67 Wall Street, New York, NY



Noerr  **Bayern LB**



BMW of Manhattan



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Dear xxx,

Thank you for your interest in our event. I herewith confirm your registration!

We are looking forward to meeting you next Tuesday at the BMW showroom!

Best regards,

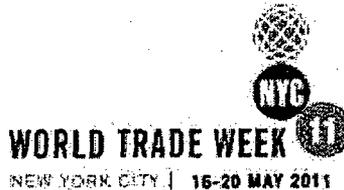
Julia Prestel

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Tuesday, May 17, 2011

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7:00 – 8:30 pm : Briefing followed by networking
Speakers from : Bavarian U.S. Offices for Economic Development
BayernLB, Bavarian Commercial Bank
Noerr LLP
Location : BMW Showroom, 67 Wall Street, New York, NY

Limited space only – kindly RSVP by 5/12/11 via email to newyork@bavaria.org
For more information please contact Bavarian U.S. Offices for Economic Development, LLC at (212) 317-0588

As part of the World Trade Week NYC, we invite you to learn about the legal and financial aspects of setting up a business in Bavaria as well as to get information on assistance available to companies considering growing their business in Germany. Dr. Wolfgang Huebschle, an expert in state financial aid and support programs, says "We will brief companies on the services we provide to help them navigate the process, reduce their risks, and get them up and running much faster than companies who go it alone." Dr. Robert Loef, a German attorney, will present a case study to show you an insider's perspective on investing in Bavaria. He will discuss legal issues pertaining to labor laws, taxation and corporate structure and provide guidance on what to look for in a potential acquisition and how to avoid common pitfalls. Rolf Siebert, a specialist in structuring loan products tailored to specific corporate needs will be talking to you about bank financing to support your investment projects in Germany.

We look forward to seeing you downtown amongst the cars at the showroom of BMW – one of Bavaria's largest exporters. Naturally, Bavarian beer will be served!

Dr. Wolfgang Huebschle, Executive Director, Bavarian U.S. Offices for Economic Development



Dr. Wolfgang Huebschle was appointed Executive Director of the Bavarian U.S. Offices in October 2010. With 15 years of experience in Bavarian government, he previously headed the Department for Regional Aid and European initiatives for cross-border cooperation at the Bavarian Ministry of Economic Affairs. Before that, Dr. Huebschle was Head of the Agency for Economic Development of the city of Augsburg.

At the Bavarian Ministry, he also worked at the Antitrust Authority dealing with the opening of energy markets and in the office of the Secretary of State. Dr. Huebschle received his PhD in law from the University of Constance in 1993. Until 2010, he was a founding member on the Board of the AMU, a technology-transfer institute at the University of Augsburg. He is the author of several publications, mostly on antitrust law and intellectual

property.

Rolf Siebert, Senior Vice President, Bayerische Landesbank New York Branch

Rolf Siebert joined BayernLB New York in 2005 and is Head of Corporate Credit and Loan Syndications. His specialty is the structuring of loan products for specific corporate needs and is actively involved in financing renewable energy projects in the U.S. Mr. Siebert has over 15 years of corporate banking experience having

worked in positions ranging from Real Estate and Project Finance Lending to Corporate Banking. A native of Germany, he has lived in New York for over 10 years. Mr. Siebert holds a degree in Banking/Finance from one of the most prestigious finance programs in Germany. He is also a CFA charterholder since 2003.

Dr. Robert C.J. Loef, Co-Head, Noerr LLP New York



Dr. Robert C.J. Loef is the Co-Head of the New York office of Noerr LLP. His practice revolves around cross-border deals and restructurings focusing on technology, media and entertainment companies. Furthermore, he advises clients on copyright, patent and other IP-related issues. Dr. Loef completed his legal studies at the Ludwig-Maximilians University in Munich and the Humboldt University in Berlin. He received his doctorate in a comparative analysis of German and US Law from the Rheinische Friederich-Wilhelms Universität Bonn. He regularly appears as a speaker and panelist at legal conferences throughout the country and frequently contributes articles to German and U.S. legal publications.



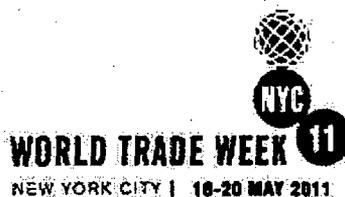
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Briefing and Networking Reception

Expanding into Europe's Lead Economy

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**Expert briefing and case studies on
support programs, financing and setting up a business.**

Tuesday, May 17, 2011

- 6:30 – 7:00 pm : Bavarian refreshments and networking
- 7:00 – 8:30 pm : Briefing followed by networking
- Speakers from : Bavarian U.S. Offices for Economic Development
BayernLB, Bavarian Commercial Bank
Noerr LLP
- Location : BMW Showroom, 67 Wall Street, New York, NY

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Julia Prestel

From: Julia Prestel [newyork@bavaria.org]
Sent: Tuesday, May 03, 2011 10:05 AM
To: Dan Breen
Subject: Be Part of the Success in Bavaria, Germany!

Dear Mr. Breen,

We found your organization in the DCI Location Advisors database and see that you have identified Europe as one of your focus regions. We would like to introduce you to the German State of Bavaria, with capital city Munich. If your clients are looking for a high tech region for their next business location we invite you to consider Bavaria, the engine driving the German Economy.

It would be a pleasure to meet you and assist you in future European expansion projects. Perhaps our upcoming *Briefing and Networking Reception*, as part of the World Trade Week New York, (invitation below) may be an opportunity to begin a mutually beneficial relationship and for you to learn a bit about Bavaria.

We look forward to talking with you.

Best regards,

Wolfgang Huebschle
Executive Director

Jan Danisman
Director

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Briefing and Networking Reception

5/3/2011

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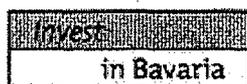
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NAB

Dear <Salutation>:

The German State of **Bavaria, with capital city Munich, is the No. 1 media center in Germany and one of the top media locations in Europe.** Bavaria offers strong market potential for U.S. Media, Entertainment and IT companies.

If <Company> is considering business expansion to Germany, it would be our pleasure to introduce you to Bavaria's strategic advantages during the NABSHOW 2011 in Las Vegas and to the cost-free support that the State of Bavaria offers. We can help you with:

- Site selection assistance and on location visits
- Information about financing, incentives, staffing, costs, taxes and regulations
- Details on how to set up a business in Bavaria
- Contacts to media industry associations, business partners and networks
- Facilitating administrative formalities

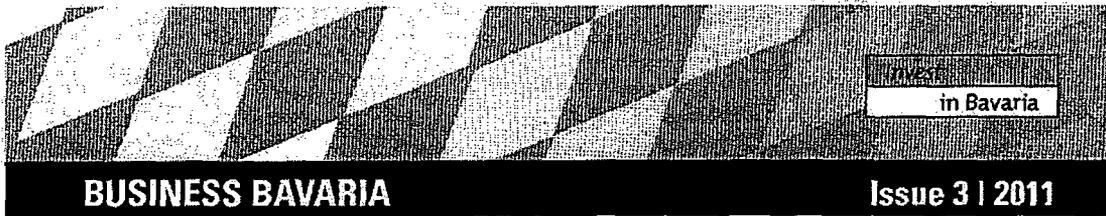
We would like to invite you contact us to set up a one on one meeting or to visit us at the Bavarian Pavillion (booth # **C12438**) to learn more about Business Location Bavaria and the advantages for your company, to find business partners in Bavaria and to meet with participating Bavarian companies. We thank you for your consideration and look forward to meeting you at the NAB.

Best regards,

Jan Danisman
Director
Bavarian U.S. Offices for Economic Development, LLC
560 Lexington Avenue, 17th Floor
New York, NY 10022
tel: 212-317-0588
email: jdansman@bavaria.org
web: www.bavaria.org

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Dear <Salutation>,

We invite you to read *Invest in Bavaria's* newsletter "Business Bavaria", issue 3/2011, highlighting investment, business and technology news in the German State of Bavaria.

What's inside

Download PDF

Aerospace and satellite navigation in Bavaria: big doings in Oberpfaffenhofen

Comprised of more than 400 companies employing some one third of the countrywide total, Bavaria's aerospace sector is regarded as the largest in Germany - and one of the most multifaceted in the world. [More...](#)



Ski World Championships in Garmisch-Partenkirchen

What a show at the showcase! Held from February 7 - 20 in Garmisch-Partenkirchen, the Alpine World Ski Championships 2011 sent the world a powerful message: Bavaria is a great place in which to stage wintertime sporting events. [More...](#)



Five minutes with...

Jürgen Pielmeier of IFEN GmbH

Jürgen Pielmeier is managing director of IFEN GmbH. Founded in 1998 and headquartered in Munich's eastern suburb of Poing, the company is a leading provider of cutting-edge satellite navigation products and services. [More...](#)



BIG STORY Opening of GATE opens a year of successes for Bavaria's satellite navigation sector

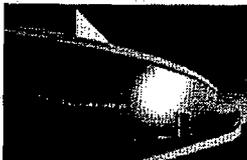
On February 4, 2011, Galileo took a big step towards completion. On that day, the 65 km²-large GATE - "Galileo Test and Development Environment" - was commissioned in the Berchtesgaden region of southeastern Bavaria. [More...](#)



INSIDE THE STATE

What the world is playing with! Toys, sporting goods and sportswear made in Franconia

Adidas, PLAYMOBIL and PUMA. Each is one of the world's top manufacturers in its consumer goods sector, each registered record results in 2010 and all are located within 20 kilometers of each other in Bavaria's Central Franconia district. [More...](#)



Bavaria in your briefcase in March

Beer, cheese, wurst, bread - Bavaria's food is world-famous for its taste. The time-honed methods and ingredients used in creating these delicacies are on display in a number of museums in the state. [More...](#)



For more information about Europe's premier business location, the State of Bavaria, please visit our websites www.bavaria.org and www.invest-in-bavaria.com. We welcome your phone call and email and look forward to personally assisting you. It is our mission to provide personalized, comprehensive assistance, at no charge, to U.S. companies considering establishing a presence in Bavaria, throughout all phases of the expansion process. Thank you for your continued interest in Bavaria.

To the new reader interested in subscribing to this newsletter, please refer to: <http://www.bavaria.org/newsletter>. To unsubscribe please reply to this email with "unsubscribe" in the subject line.

Very Truly Yours,

Wolfgang Hübschle
Executive Director

Jan Danisman
Director

Bavarian U.S. Offices for Economic Development, LLC
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Please feel free to forward this message to business friends and colleagues. They are invited to sign up to receive our updates in the future. To sign up to receive future updates from the State of Bavaria, please use the following link: <http://www.bavaria.org/newsletter>.

Publisher:
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BusinessBavaria:
Coordination: Konrad Bayer
Editor in Chief: Terry Swartzberg
Technical Editor: Konrad Bayer
Design: www.treib-stoff.com

Bavarian U.S. Offices for Economic Development, LLC



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Letter plus brochure plus flyer

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jdanisman@bavaria.org

Web
www.bavaria.org

<Contact>
<Title>
<Company>
<Address 1>
<Address 2>
<City>, <State> <Zip>

February 28, 2011

Dear <Salutation>:

Bavaria, with capital city Munich, is **Germany's leading Life Science and venture capital location** with over 350 Life Science companies. If <Company> is considering establishing a presence in continental Europe, we invite you to consider the German State of Bavaria.

As an expedient first step, we invite you to attend an extraordinary meeting point, serving the global biotechnology, pharma and food & nutrition industry:

"Forum Life Science 2011" – 7th International Congress and Exhibition

March 23rd/24th, 2011, TU Munich (in Garching)
(closing date for online registration March 16th, 2011)

To learn more about the "Forum Life Science 2011", please see the brochure enclosed. If you are interested in hearing more about business opportunities in Bavaria we would be happy to arrange a one-on-one meeting for you with our representatives during the event.

The Bavarian U.S. Offices for Economic Development, LLC are two of the 23 representative offices worldwide of Bavaria's Department for Economic Affairs. We assist companies considering expansion to Europe by connecting them to the people and information they need in order to establish a presence in Bavaria and throughout Europe.

We would be pleased to assist you in achieving your business expansion objectives in Bavaria. Thank you for your consideration and we look forward to following up with you.

With best regards,

Jan Danisman
Director

Munich – Highest Retail Turnover Index* in Germany!

*per inhabitant (Source: GfK GeoMarketing, GfK Retail Turnover 2011)

Dear ~~Mr. [REDACTED]~~

The Bavarian capital city Munich has the highest per-capita Retail Turnover Index among Germany's most populous cities. Another Bavarian city, Nuremberg, ranks third. But not only are Bavaria's biggest cities ranked in the top positions!

Nine out of Germany's top ten urban districts with the highest per-capita Retail Turnover are located in Bavaria. These medium-sized cities draw purchasing power from far beyond the borders of the urban district.

Joining the 1,500 U.S. companies already located in Bavaria the retailer Abercrombie & Fitch is seizing the opportunity and will open a flagship store in one of Munich's prime locations in 2012.

Don't miss this opportunity — Be a part of the success in Bavaria!

We are the Bavarian U.S. Offices for Economic Development LLC, a representative office of the German State of Bavaria's Ministry for Economic Affairs.

We provide **free of charge and confidential** assistance to American companies considering expanding to Europe.

Our services are designed to quickly connect you to the people and information you need in order to establish and develop your presence in Bavaria/Germany/Europe.

Below are some examples of how we may help you:

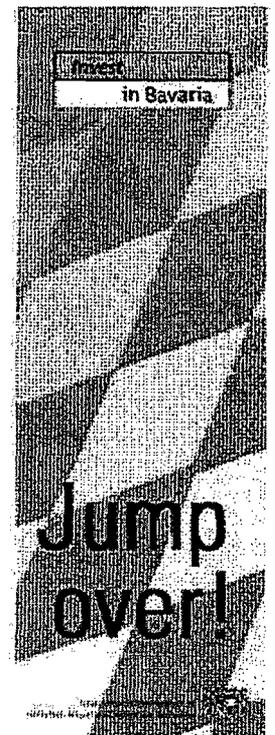
- Site selection assistance and on location visits
- Information about financing, incentives, staffing, costs, taxes, regulations
- Details on how to set up a business in Bavaria, Germany
- Provide contact to industry associations, business partners and networks
- Provide assistance with sources of staffing
- Facilitate administrative formalities

We would be pleased to **assist you in achieving your business expansion objectives in Bavaria, Germany** and invite you to view www.bavaria.org for additional information. We will contact you in the next few days to follow-up. Thank you for your consideration and we look forward to talking with you.

With best regards,

Wolfgang Huebschle
Executive Director

Jan Danisman
Director



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Briefing and Networking Reception

Expanding into Europe's Lead Economy

Be Part of the Success in Bavaria, Germany!

Expert briefing and case studies on support programs, financing and setting up a business.

Tuesday, May 17, 2011

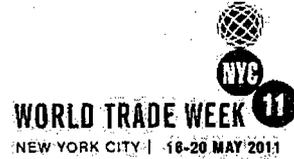
- 6:30 - 7:00 pm : Bavarian refreshments and networking
- 7:00 - 8:30 pm : Briefing followed by networking
- Speakers from : Bavarian U.S. Offices for Economic Development
BayernLB, Bavarian Commercial Bank
Noerr LLP

Location : BMW Showroom, 67 Wall Street, New York, NY

Limited space only - kindly RSVP by 5/12/11 via email to newyork@bavaria.org
For more information please contact Bavarian U.S. Offices for Economic Development, LLC at (212) 317-0588



Noerr  **BayernLB**



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January 1 – June 30, 2011

1.	January 04	Invitation to Photonics West 2011, Business Breakfast, S.F. (e-mail)
2.	May 17	Newsletter "Business Bavaria" Issue 3, 2011 (e-mail)
3.	March 22	Announcement of planned visit to Web 2.0 Expo Booths (e-mail)
4.	March 23	Flyer "Mobile Communications in Bavaria" for CTIA, Orlando FL
5.	April 21	Newsletter "Business Bavaria" Issue 4, 2011 (e-mail)
6.	May 10	Newsletter "Business Bavaria" Issue 5, 2011 (email)
7.	May 12	Invitation to European Networking Event, Austin TX (email)
8.	May 25	Invitation GABA Luncheon: Manage Challenges of Expand. your Bus. To Europe S.F.
9.	June 15	Newsletter "Business Bavaria" Issue 6, 2011 (e-mail)
10	June 21	Invitation to visit our booth at BIO Int'l Conv., Washington, D.C. (e-mail)

Dorothea Moch

From: San Francisco [sanfrancisco@bavaria.org]
Sent: Tuesday, January 04, 2011 4:04 PM
Subject: Business Breakfast and Networking at Photonics-West 2011
Attachments: Invitation Photonics West 2011 Business Breakfast.pdf

The Bavarian U.S. Office for Economic Development cordially invites you to our traditional **Business Breakfast and Networking** on the occasion of Photonics West 2011.

When: January 27, 2011 from 8.00 AM – 10.00 AM
Where: St. Regis Hotel, San Francisco (5 minutes from Moscone Center)

For details please see the attached invitation or contact our office.

The event is free of charge but RSVP is necessary until **January 21, 2011**.

Best Regards,

Dr. Lucie E. Merkle
Executive Director

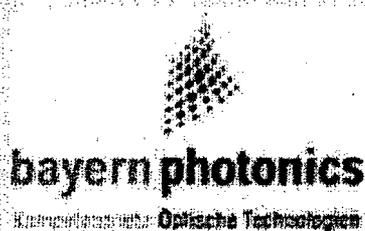
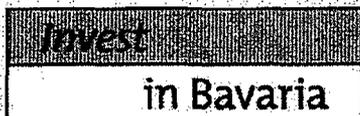
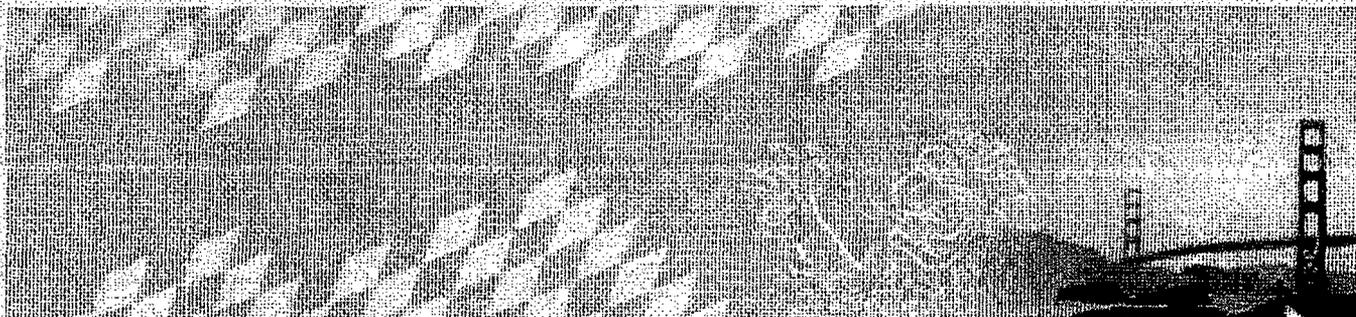
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West Coast Division
388 Market Street, Suite 1050, San Francisco, CA 94111, USA
Tel: +1 (415) 362-1001, Fax: +1 (415) 362-1030
Email: team1@bavaria.org
Websites: www.bavaria-westcoast.com / www.invest-in-bavaria.com

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Fax: +1 (415)-362-1030
sanfrancisco@bavaria.org
www.invest-in-bavaria.com

On the occasion of Photonics West 2011 in San Francisco you are cordially invited to a

Business Breakfast and Networking

focusing

***"High Tech Made in Bavaria: Photonics and
Laser Technology"***

with presentations by

Stefan Roth, CEO

blz - Bavarian Laser Centre, Erlangen, Germany

Mario Ledig, CEO

Qioptiq GmbH & Co. KG, Munich, Germany

Lucie E. Merkle, Executive Director

Bavarian U.S. Offices for Economic Development, LLC
West Coast Division, San Francisco

Thursday, January 27th, 2011

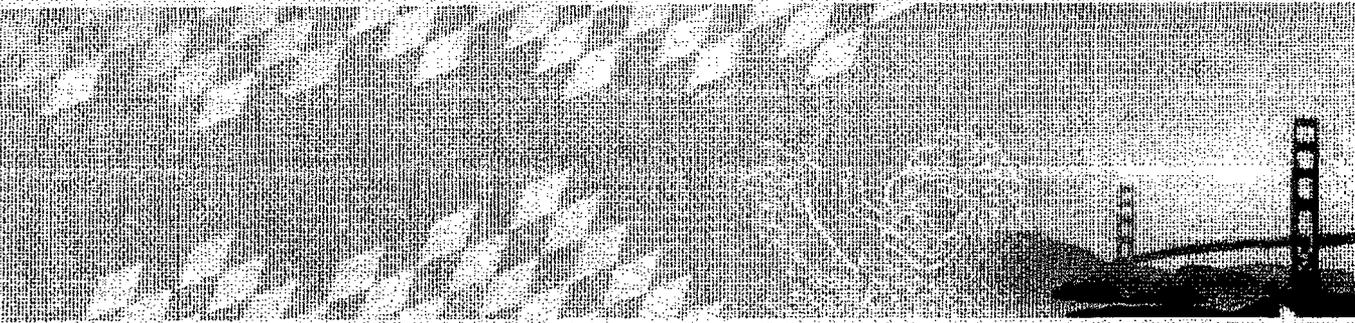
8.00 am – 10.00 am

St. Regis Hotel, San Francisco

125 Third Street

Room: Collections II

The Bavarian U.S. Office for Economic Development in cooperation with the Bavarian photonics network "Bayern Photonics" invites experts, executives and multipliers to this unique networking opportunity. Speakers will showcase the photonics industry in the German State of Bavaria, reflect on science and research in the field of laser technology and discuss the numerous applications of optical technologies. Representatives of companies planning to locate or expand their business in Europe are especially encouraged to attend.



Invest
in Bavaria

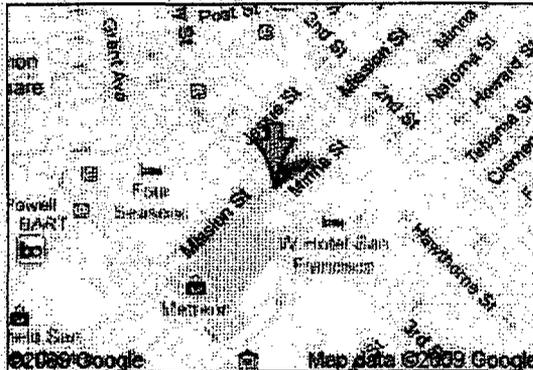


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Fax: +1 (415)-362-1030
sanfrancisco@bavaria.org
www.invest-in-bavaria.com

Directions:

St. Regis Hotel
125 3rd Street
San Francisco, CA 94103
Room: Collections II

(5 minutes from the Moscone Convention Center)



Please **RSVP** by January, 21st 2011

Phone: +1 (415) 362 - 1001
Email: sanfrancisco@bavaria.org

We are looking forward to welcome you,

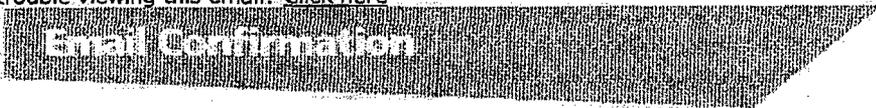
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From: Constant Contact [support@constantcontact.com]
Sent: Thursday, March 17, 2011 3:20 PM
To: team1@bavaria.org
Subject: Your email Business Bavaria: March 2011 has been sent

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**Bavarian U.S. Offices
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West Coast Division**

March 17, 2011

Newsletter March 2011

Dear friends and colleagues,
Please find attached our most recent newsletter

"Business Bavaria"

This issue provides you with information and news about Bavaria's economy and business sectors, news on scientific research and groundbreaking developments, as well as tourist information.

To download this issue on our homepage please [click here](#).

If you would like specific information on Bavaria or have any questions, please don't hesitate to contact us.

We hope you enjoy reading "Business Bavaria".

Best regards,

Your Bavarian U.S. Offices Team

***Bavarian U.S. Offices for Economic Development, LLC
West Coast Division***

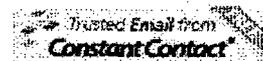
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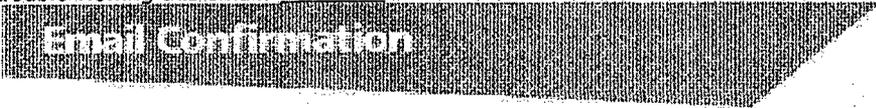
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(3)

Dorothea Moch

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Subject: Your email Invest in Bavaria has been sent

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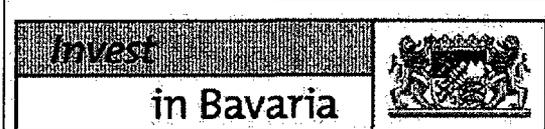
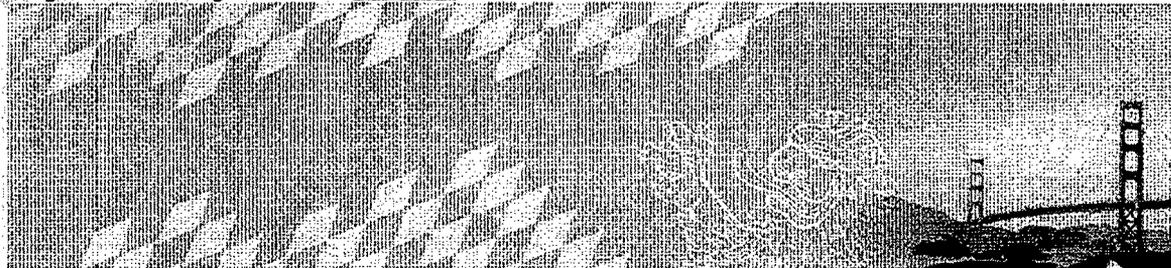
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**Bavarian U.S. Offices
for Economic Development, LLC
West Coast Division**

March 22, 2011

**Web 2.0 Expo in San Francisco
March 28-31, 2011**

To whom it may concern:

The Bavarian U.S. Offices for Economic Development, LLC, based in San Francisco is your partner for overseas business development. We offer cost free location services,

information on the business location, establish contacts with key partners and inform about financing and incentive packages in Bavaria, Germany.

We would like to take the chance to briefly introduce ourselves personally and visit your booth at the Web 2.0 Expo 2011 in San Francisco.

The German State of Bavaria's IT sector is one of the largest and most diverse in the world. Including both world-spanning technology giants and a wealth of locally-active specialized 'hotshops', the sector's 20,000 companies create, manufacture and deploy products and services. Longstanding members of this sector include Microsoft, Intel, Oracle, IBM, Adobe, Brainloop, Alcatel-Lucent, Nokia, Siemens Networks, Texas Instruments, NTT DoCoMo, Sun, Tata, Infor and many others. Many of these companies have set up in Bavaria their German and Europe Headquarters and their R&D centers. The newest centers include those recently commissioned in Munich by Google (developing web applications) and Olympus.

It would be a pleasure meeting you. If you like to schedule an appointment please contact our San Francisco office (Tel: 1.415.362.1001, email: sanfrancisco@bavaria.org).

Best Regards,

Your Bavarian U.S. Offices Team

***Bavarian U.S. Offices for Economic Development, LLC
West Coast Division***

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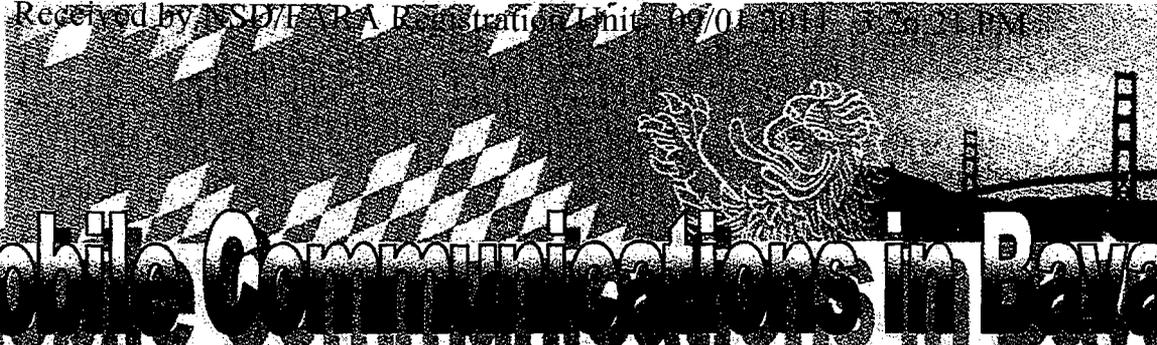


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Mobile Communications in Bavaria

1. Network Operators / Operations

✓ Telefonica Deutschland (O2),

Germany's 3rd largest operator, is based in Munich.

✓ T-Mobile and Vodafone,

two top operators, have major R&D and test facilities in Bavaria.

✓ Bavaria is key region for roll-out of LTE coverage in Germany and Europe (first test sites in operation since August 2010; rural coverage to be stepped up markedly in 2011).

→ Brochure at
CTLA 2011

2. Key Suppliers

✓ Nokia Siemens Networks

is headquartered in Munich.

✓ LT Ericsson

The joint venture company ST-Ericsson develops prototypes and platform technologies for mobile devices in Nuremberg. SonyEricsson, a joint venture of the Sony Corporation and LM Ericsson for mobile devices, is present in Munich and Duesseldorf.

✓ Alcatel-Lucent

Two major operational centres in Bavaria, in Nuremberg and Munich (including Genesys Telecommunications Laboratories University in Munich).

Hard 23

3. Semiconductors

✓ Intel

acquired Infineon Technologies' mobile semiconductor business in late 2010 and is running its global mobile chips business from Munich.

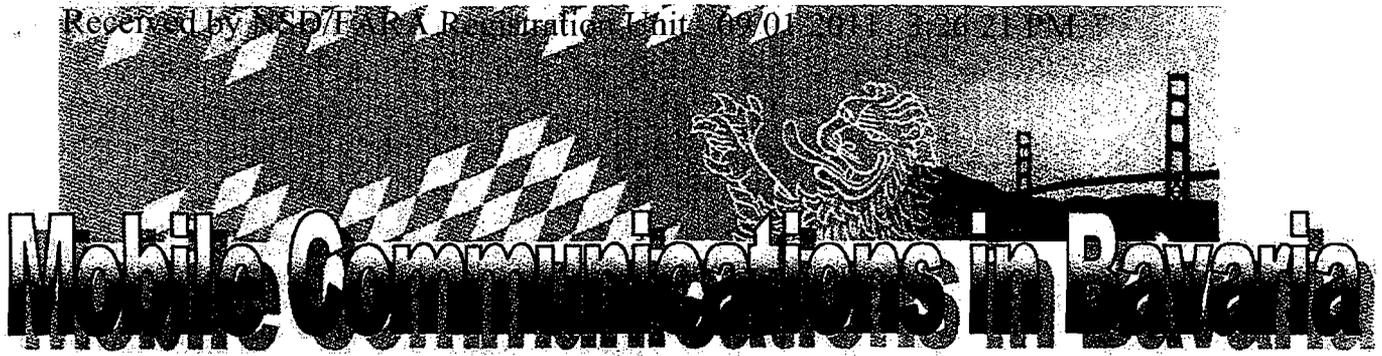
✓ Texas Instruments

TI's European HQ is located just north of Munich including one of its key chip foundries worldwide, in whose expansion TI invested more than € 1 billion as recently as 2009.

TI, Italy's Azcom and Nash Technologies, based in Bavaria's 2nd biggest city Nuremberg, jointly presented the world's first 32-user femtocell in June 2010.

✓ TriQuint Semiconductor

operates a major design facility in Munich since the early 2000s, which is the group's development centre for all mobile devices.



Mobile Communications in Bavaria

4. *Other Majors*

✓ **Microsoft**

Main European operation in Bavaria; former head of Microsoft Germany (Achim Berg) now head of Microsoft's global mobile business.

✓ **Google**

Development centre in Munich; advertising unit AdMob has German unit based in Munich.

✓ **Oracle Cisco**

has his German HQ in Munich.

5. *Domestic / Native Champions*

✓ **Giesecke & Devrient**

Global leader in SIM card development and production and associated products and services.

✓ **Kathrei**

World's largest manufacturer of antenna and RFID systems.

✓ **Fraunhofer IIS**

World leader in application centred R&D including wireless communication systems.

✓ **Rohde & Schwarz**

World leader in manufacturing and development of test and measurement equipment and transmission systems.

6. *New companies*

Bavaria is a hotbed for new innovative companies in the mobile communications sector. Centres of expertise cover areas such as: security solutions, mobile advertising and marketing (including CRM), femtocell development; location-based services and navigation.

7. *General Points*

✓ Bavaria has impressive corporate population, both national and international champions, in mobile sector, providing ample scope for market / business opportunities, partnerships etc.

✓ Underpinned by top R&D and university facilities (TUM, LMU, Erlange-Nürnberg, Fraunhofer institutes) etc, that provide collaborative scope and are also a source of top quality personnel.

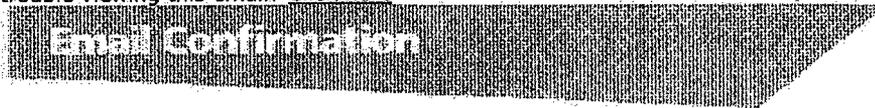
✓ Bavaria will be one of the main centres in Europe for the roll-out of 4G (LTE) network infrastructure and services because spectrum auction in Germany stipulated that rural areas without fixed broadband connectivity have to be given priority in network build-up.

✓ Location-based and navigation services will benefit from European Galileo project, which is coordinated from Oberpfaffenhofen; cluster network of companies and application developers already in the making.

Dorothea Moch

From: Constant Contact [support@constantcontact.com]
Sent: Thursday, April 21, 2011 3:55 PM
To: team1@bavaria.org
Subject: Your email Business Bavaria: April 2011 has been sent

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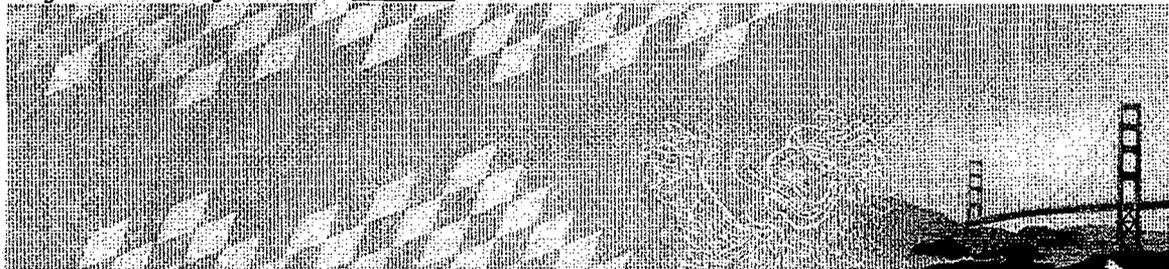
Dear Dorothea Moch,

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West Coast Division**

April 21, 2011

Newsletter April 2011

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Please find attached our most recent newsletter

"Business Bavaria"

This issue provides you with information and news about Bavaria's economy and business sectors, news on scientific research and groundbreaking developments, as well as tourist information.

To download this issue on our homepage please [click here](#).

If you would like specific information on Bavaria or have any questions, please don't hesitate to contact us.

We hope you enjoy reading "Business Bavaria".

Best regards,

Your Bavarian U.S. Offices Team

Bavarian U.S. Offices for Economic Development, LLC

West Coast Division

388 Market Street, Suite 1050

San Francisco, California 94111

Phone: +1 (415) 362-1001

Fax: +1 (415) 362-1030

sanfrancisco@bavaria.org

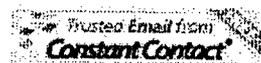
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Dorothea Moch

From: Constant Contact [support@constantcontact.com]
Sent: Tuesday, May 10, 2011 10:02 AM
To: team1@bavaria.org
Subject: Your email Business Bavaria: May 2011 has been sent

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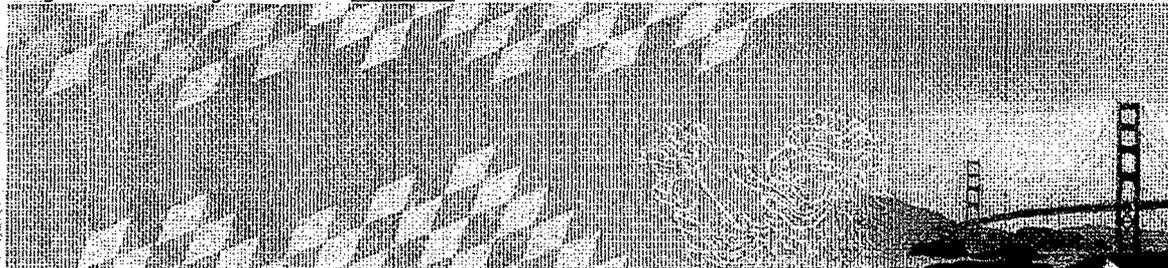
Dear Dorothea Moch,

Your email, named Newsletter May 2011, was sent on 05/10/2011 around 1:02 PM EDT.

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Subject: Business Bavaria: May 2011

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May 9, 2011

Newsletter May 2011

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sanfrancisco@bavaria.org

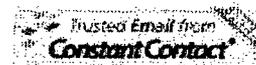
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7.

Dorothea Moch

From: Constant Contact [support@constantcontact.com]
Sent: Thursday, May 12, 2011 10:10 AM
To: team1@bavaria.org
Subject: Your email European networking event at Scholz Garten on May 17 has been sent

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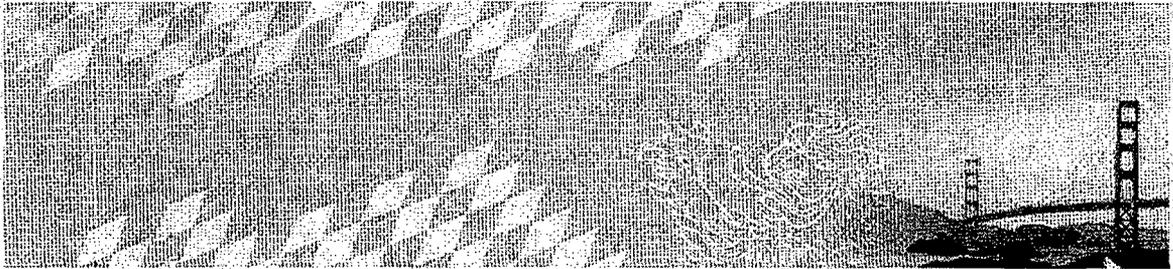
Dear Dorothea Moch,

Your email, named Invitation Scholz Garten, Austin, was sent on 05/12/2011 around 1:10 PM EDT.

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**Bavarian U.S. Offices
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West Coast Division**

May 12, 2011

JOIN US at SCHOLZ GARTEN on MAY 17th, at 5.30 pm

Join the Bavarian U.S. Offices for Economic Development LLC and our German partners to discuss your European expansion plans and network over a cold beer and appetizers at Scholz Garten in Austin on May 17, 2011, from 5.30 pm until 7.30 pm.

The Bavarian U.S. Offices for Economic Development LLC, based in San Francisco is your partner for overseas business development. We offer cost free location services, information on the business location, establish contacts with key partners and inform about financing and incentive packages in Bavaria, Germany.

Please [click here](#) to download the invitation.

If you have any questions or concerns, please do not hesitate to contact us.

We are looking forward to meet you in Austin.

Best regards,

Your Bavarian U.S. Offices Team

Bavarian U.S. Offices for Economic Development, LLC

West Coast Division

388 Market Street, Suite 1050

San Francisco, California 94111

Phone: +1 (415) 362-1001

Fax: +1 (415) 362-1030

sanfrancisco@bavaria.org

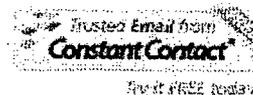
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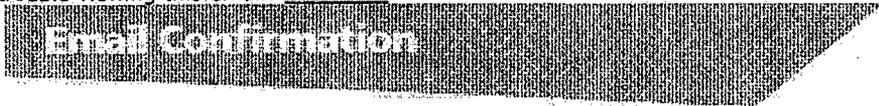
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8

Dorothea Moch

From: Constant Contact [support@constantcontact.com]
Sent: Wednesday, May 25, 2011 1:04 PM
To: team1@bavaria.org
Subject: Your email Invitation: Managing Challenges of Expanding your Business to Europe has been sent

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Dear Dorothea Moch,

Your email, named Invitation Lucheon (GABA) June 16, 2011, was sent on 05/25/2011 around 4:04 PM EDT.

Below is a copy of the HTML version your contacts received. Don't forget, you can easily monitor the effectiveness of your email with real-time metrics and stats. Log in to your Constant Contact account and visit the **Reports** area under the Emails tab.

Subject: Invitation: Managing Challenges of Expanding your Business to Europe

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West Coast Division*

BridgehouseTax
Atlanta • Cologne • Munich

GABA
California
German American
Business Association

May 25, 2011

Invitation: Managing Challenges of Expanding your Business to Europe

Dear friends and colleagues,

the Bavarian U.S. Offices for Economic Development in cooperation with Bridgehouse Tax and GABA cordially invite you to attend our lunch seminar

"Managing Challenges of Expanding your Business to Europe"

which will help you expanding your business in Europe and Germany and strengthen overseas business relationships.

When:

Thursday, June 16th, 2011

11.30 am - 2.00 pm

Agenda:

11:30 AM - 12:00 PM	Registration and Networking
12:00 PM - 01:30 PM	<u>Program and discussion</u>
01:30 PM - 02:00 PM	Networking

Location:

Four Embarcadero Center

Conference Hall

San Francisco, CA 94111

Cost:

Free for GABA members

Free with promotion code: VIP

Register now!

or RSVP to:

sanfrancisco@bavaria.org

For more information please visit:

<http://www.gaba-network.org>

Your Bavarian U.S. Offices Team

Bavarian U.S. Offices for Economic Development, LLC

West Coast Division

388 Market Street, Suite 1050

San Francisco, California 94111

Phone: +1 (415) 362-1001

Fax: +1 (415) 362-1030

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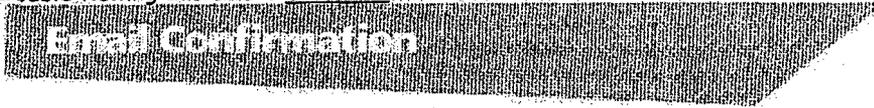
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(9)

Dorothea Moch

From: Constant Contact [support@constantcontact.com]
Sent: Wednesday, June 15, 2011 3:25 PM
To: team1@bavaria.org
Subject: Your email Business Bavaria: June 2011 has been sent

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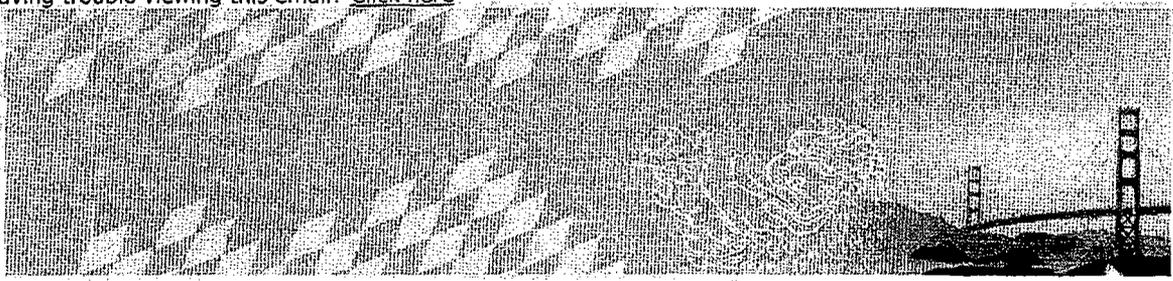
Dear Dorothea Moch,

Your email, named Newsletter June 2011, was sent on 06/15/2011 around 6:25 PM EDT.

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Subject: Business Bavaria: June 2011

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**Bavarian U.S. Offices
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West Coast Division**

June 15, 2011

Newsletter June 2011

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Our most recent newsletter

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This issue provides you with information and news about Bavaria's economy and business sectors, news on scientific research and groundbreaking developments, as well as tourist information.

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Best regards,

Your Bavarian U.S. Offices Team

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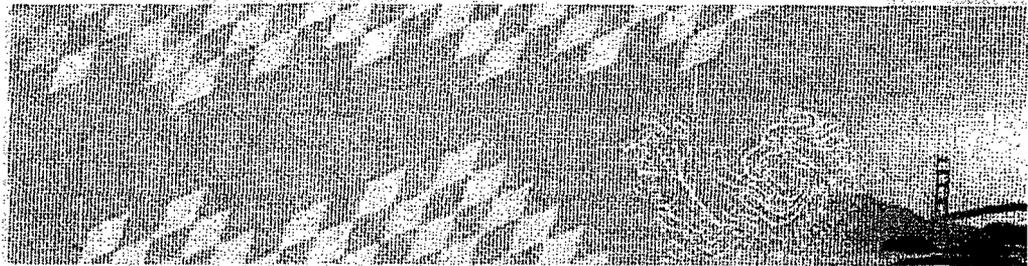
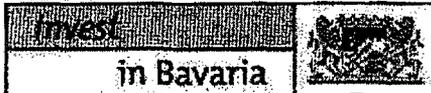
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Dorothea Moch

From: Dorothea Moch [team1@bavaria.org]
Sent: Tuesday, June 21, 2011 3:12 PM
To: 'biocatalysis@uiowa.edu'
Subject: BIO International Convention, Washington DC



**Bavarian U.S. Offices
for Economic Development, LLC
West Coast Division**

June 21, 2011

**BIO International Convention
June 27-30, 2011, Walter E. Washington Convention Center
Washington, DC**

Dear exhibitor:

The Bavarian U.S. Office for Economic Development, LLC, based in San Francisco is your partner for overseas business development. In cooperation with Invest in Bavaria in Munich, our international team offers cost free and confidential assistance with setting up a new business or expanding your present facilities in Bavaria. We provide information, help in finding a location and arrange contacts with government agencies as well as key partners and industry networks.

Please visit us in Hall B, Booth 2323 (Germany Pavilion).

Bavaria's life sciences community is by far the most important in Germany and one of the three largest in Europe. Seven publicly-listed biotechs are headquartered in Bavaria, such as Amgen, Astellas, Biogen-Idec, Baxter, Bristol-Myers Squibb, GlaxoSmithKline, Novartis, Roche Diagnostics, Daiichi-Sankyo and Sandoz as well as a large number of small biotech companies, contract research organizations and service providers. With numerous highly renowned research organizations and university institutes and hospitals, companies have a wide choice of partners to develop new and innovative products.

We are happy to schedule a one-on-one appointment to discuss details. Please contact our office at Tel: 1 415.362.1001, Email: sanfrancisco@bavaria.org or stop by at our booth.

Bavarian U.S. Offices for Economic Development, LLC

West Coast Division

388 Market Street, Suite 1050, San Francisco, CA 94111, USA

Tel: +1 (415) 362-1001, Fax: +1 (415) 362-1030

Email: team1@bavaria.org

Websites: www.bavaria-westcoast.com/ / www.invest-in-bavaria.com



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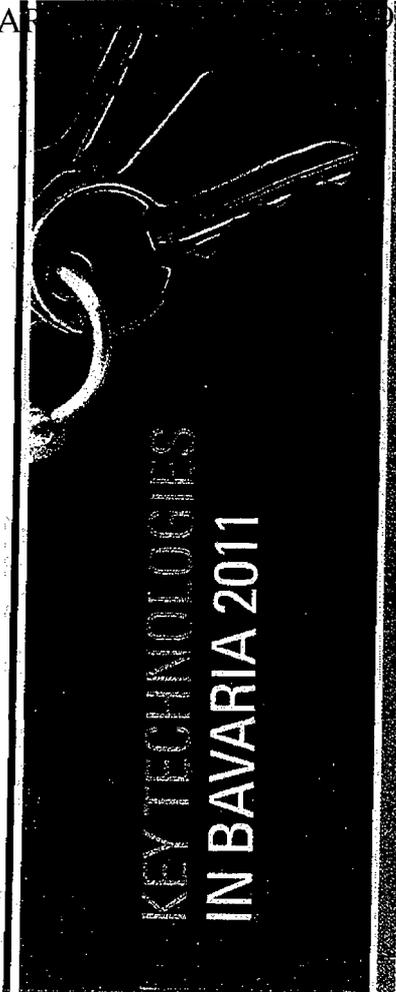
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KEY-TECHNOLOGIES-IN-BAVARIA.COM



Chambers of Industry and Commerce in Bavaria

Bavarian Ministry of Economic Affairs, Infrastructure, Transport and Technology

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KEY TECHNOLOGIES IN BAVARIA 2011

This CD contains a company database with detailed information about the following key technologies:

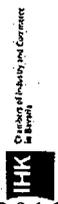
- Aerospace Industries & Satellite Navigation
- Automotive Industry
- Biotechnology
- Call and Communication Centers
- Chemical Industry
- Construction Industry
- Electrical Engineering & Electronics
- Energy Technology
- Environmental Technology
- Financial Services
- Food Industry
- Forestry and timber industry
- Information Technology
- Logistics
- Mechanical Engineering Industry
- Mechatronics
- Media
- Medical Technology
- Nanotechnology
- New Materials
- Photonics
- Railway Technology

BAYERN INTERNATIONAL



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Infrastructure, Transport and Technology
- Invest in Bavaria -
Pinzregentenstr. 28
80538 München, Germany
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Fax: +49 89 2162-2803
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www.invest-in-bavaria.com

Bavarian Bureau for
International Business Relations
Landsberger Str. 300
80687 München, Germany
Phone: +49 89 660566-0
Fax: +49 89 660566-150
info@bayern-international.de
www.bayern-international.de



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resident filmmakers, directors,
producers and actors as well as
the excellent infrastructure with
worldwide leaders in technol-
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winning renowned company
ARRI, VFX-specialist **Scanline**,
the **Bavaria Film Studios** and a
great variety of various locations
guarantee successful filmmaking
in the most beautiful region of
Germany.

FilmFernsehFonds Bayern -

Contact Information FFF Bayern



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2011

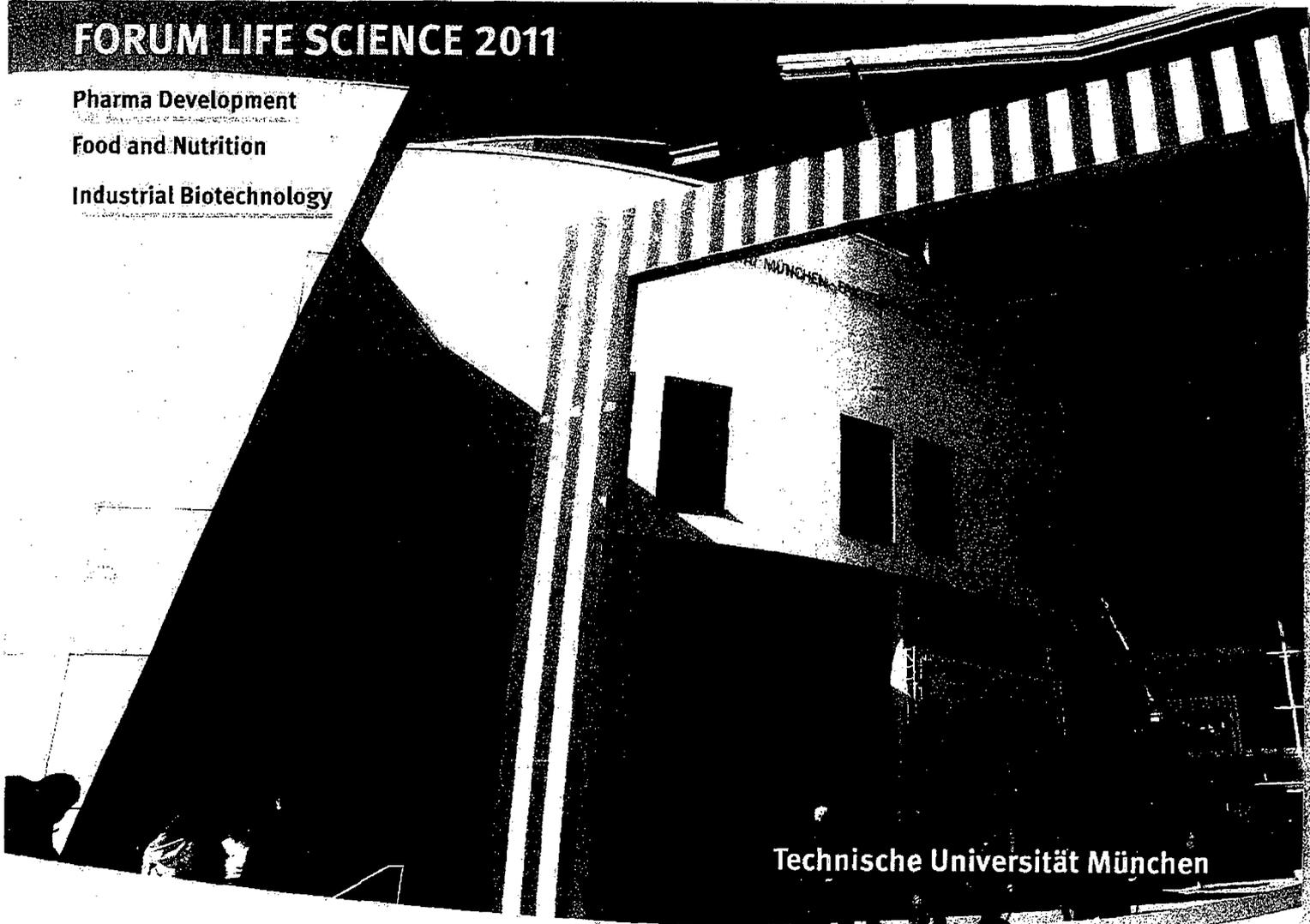
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FORUM LIFE SCIENCE 2011

Pharma Development

Food and Nutrition

Industrial Biotechnology



Technische Universität München

Cluster



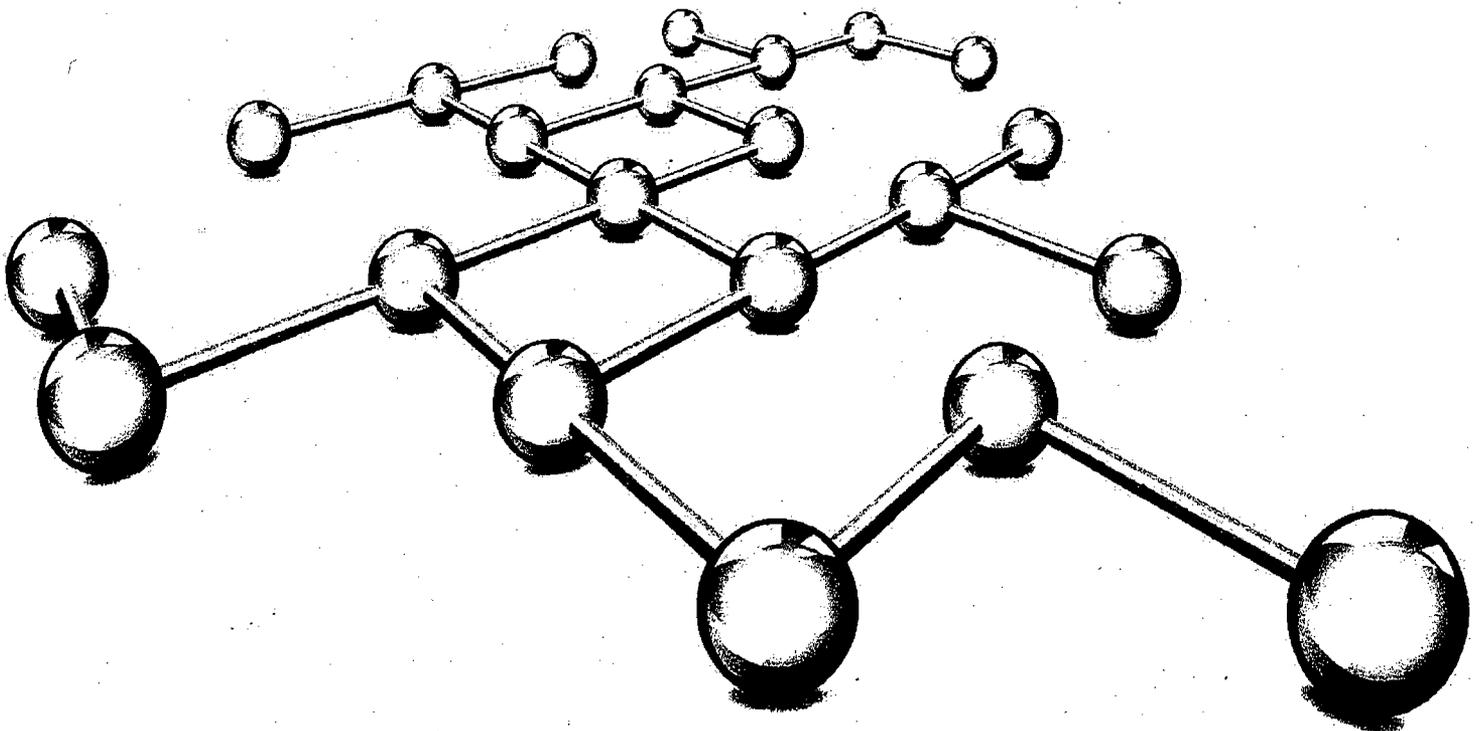


bayern photonics

Kompetenznetz Optische Technologien

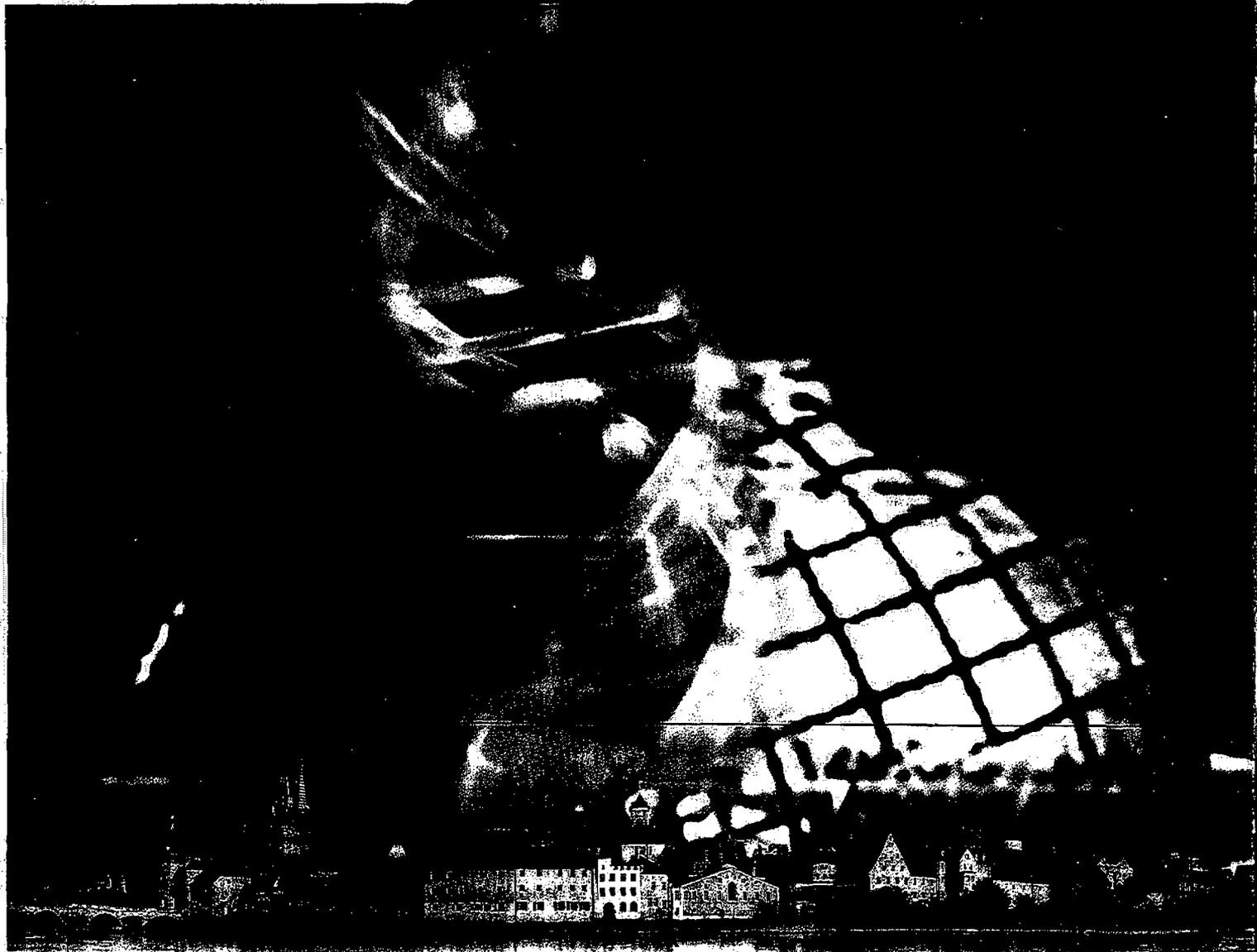
Firmenprofile 2011

Das Kompetenznetz für Optische Technologien in Bayern
The Competence Network for Optical Technologies in Bavaria



②

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6

**Doing Business in Germany.
General Overview
on Facts and Figures.**

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Certified Accountants and Tax Consultants
Universitätsstrasse 71

D-50931 Köln
Telefon +49 (221) 80 05 08-0
Telefax +49 (221) 80 05 08-50

Romanstrasse 35

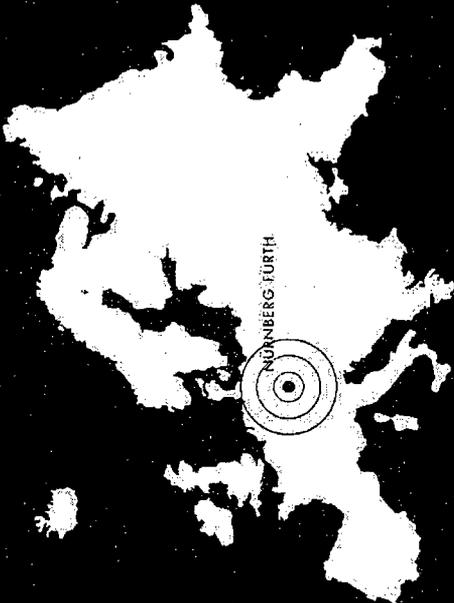
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Received by NSD/FARA Registration Unit 09/01/2011 5:20:21 PM