

For Six Month Period Ending June 30, 2009  
(Insert date)

**I - REGISTRANT**

1. (a) Name of Registrant  
Quebec Government House

(b) Registration No.  
01787

(c) Business Address(es) of Registrant  
One Rockefeller Plaza, Suite 2600  
New York, N.Y. 10020

2. Has there been a change in the information previously furnished in connection with the following:

- (a) If an individual:
- |                           |                              |  |
|---------------------------|------------------------------|--|
| (1) Residence address(es) | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
| (2) Citizenship           | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
| (3) Occupation            | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
- (b) If an organization:
- |                          |                              |  |
|--------------------------|------------------------------|--|
| (1) Name                 | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
| (2) Ownership or control | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
| (3) Branch offices       | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
- (c) Explain fully all changes, if any, indicated in items (a) and (b) above.

**IF THE REGISTRANT IS AN INDIVIDUAL, OMIT RESPONSE TO ITEMS 3, 4 AND 5(a).**

3. If you have previously filed Exhibit C<sup>1</sup>, state whether any changes therein have occurred during this 6 month reporting period.

Yes  No

If yes, have you filed an amendment to the Exhibit C? Yes  No

If no, please attach the required amendment.

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2009 AUG 31 AM 11:05

<sup>1</sup> The Exhibit C, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, and by laws of a registrant that is an organization (A waiver of the requirement to file an Exhibit C may be obtained for good cause upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530.)

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4. (a) Have any persons ceased acting as partners, officers, directors or similar officials of the registrant during this 6 month reporting period? Yes  No

If yes, furnish the following information:

Name	Position	Date connection ended
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(b) Have any persons become partners, officers, directors or similar officials during this 6 month reporting period?

Yes  No

If yes, furnish the following information:

Name	Residence address	Citizenship	Position	Date assumed
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See attached Section A

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5. (a) Has any person named in item 4(b) rendered services directly in furtherance of the interests of any foreign principal?

Yes  No

If yes, identify each such person and describe his service.

(b) Have any employees or individuals, who have filed a short form registration statement, terminated their employment or connection with the registrant during this 6 month reporting period? Yes  No

If yes, furnish the following information:

Name	Position or connection	Date terminated
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See attached Section A

(c) During this 6 month reporting period, has the registrant hired as employees or in any other capacity, any persons who rendered or will render services to the registrant directly in furtherance of the interests of any foreign principal(s) in other than a clerical or secretarial, or in a related or similar capacity? Yes  No

If yes, furnish the following information:

Name	Residence address	Citizenship	Position	Date assumed
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See attached Section B

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6. Have short form registration statements been filed by all of the persons named in Items 5(a) and 5(c) of the supplemental statement?

Yes  No

If no, list names of persons who have not filed the required statement.

## II - FOREIGN PRINCIPAL

7. Has your connection with any foreign principal ended during this 6 month reporting period?

Yes  No

If yes, furnish the following information:

Name of foreign principal

Date of termination

8. Have you acquired any new foreign principal<sup>2</sup> during this 6 month reporting period?

Yes  No

If yes, furnish the following information:

Name and address of foreign principal

Date acquired

9. In addition to those named in Items 7 and 8, if any, list foreign principals<sup>2</sup> whom you continued to represent during the 6 month reporting period.

Quebec Government (Ministry of International Relations); National Affairs; Governmental Relations and Academic Affairs; Communication and Public Affairs; Investissement Quebec; Economie Affairs and Cultural Affairs

### 10. EXHIBITS A AND B

(a) Have you filed for each of the newly acquired foreign principals in Item 8 the following:

Exhibit A<sup>3</sup> Yes  No   
Exhibit B<sup>4</sup> Yes  No  NON APPLICABLE

If no, please attach the required exhibit.

(b) Have there been any changes in the Exhibits A and B previously filed for any foreign principal whom you represented during the 6 month period? Yes  No

If yes, have you filed an amendment to these exhibits? Yes  No

NON APPLICABLE

If no, please attach the required amendment.

<sup>2</sup> The term "foreign principal" includes, in addition to those defined in Section 1(b) of the Act, an individual organization any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual. (See Rule 100(a) (9).) A registrant who represents more than one foreign principal is required to list in the statements he files under the Act only those principals for whom he is not entitled to claim exemption under Section 3 of the Act. (See Rule 208.)

<sup>3</sup> The Exhibit A, which is filed on Form NSD-3 (Formerly CRM-157), sets forth the information required to be disclosed concerning each foreign principal.

<sup>4</sup> The Exhibit B, which is filed on Form NSD-4 (Formerly CRM-155), sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

### III - ACTIVITIES

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11. During this 6 month reporting period, have you engaged in any activities for or rendered any services to any foreign principal named in Items 7, 8, and 9 of this statement?                      Yes                       No

If yes, identify each such foreign principal and describe in full detail your activities and services:

Please see attached ITEM 11

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12. During this 6 month reporting period, have you on behalf of any foreign principal engaged in political activity<sup>5</sup> as defined below?                      Yes                       No

If yes, identify each such foreign principal and describe in full detail all such political activity, indicating, among other things, the relations, interests and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored or delivered speeches, lectures or radio and TV broadcasts, give details as to dates and places of delivery, names of speakers and subject matter.

Please refer to attached ITEM 11 for details

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13. In addition to the above described activities, if any, have you engaged in activity on your own behalf which benefits any or all of your foreign principals?                      Yes                       No

If yes, describe fully.

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<sup>5</sup> The term "political activities" means any activity that the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

## IV - FINANCIAL INFORMATION

### 14. (a) RECEIPTS - MONIES

During this 6 month reporting period, have you received from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income or money either as compensation or otherwise? Yes  No

If no, explain why.

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies<sup>6</sup>.

Date	From whom	Purpose	Amount
January 1st 2009	Ministry of	New York & Washington	2,827,665.95
to June 30th,	International Relations	Atlanta	250,737.04
2009		Boston	266,350.07
		Chicago	341,711.68
		Los Angeles	390,157.91

4,076,622.65

Total

### (b) RECEIPTS - FUND RAISING CAMPAIGN

During this 6 month reporting period, have you received, as part of a fund raising campaign<sup>7</sup>, any money on behalf of any foreign principal named in items 7, 8, or 9 of this statement? Yes  No

If yes, have you filed an Exhibit D<sup>8</sup> to your registration? Yes  No

If yes, indicate the date the Exhibit D was filed. Date \_\_\_\_\_

### (c) RECEIPTS - THINGS OF VALUE

During this 6 month reporting period, have you received any thing of value<sup>9</sup> other than money from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal?

Yes  No

If yes, furnish the following information:

Name of foreign principal	Date received	Description of thing of value	Purpose
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<sup>6</sup>, <sup>7</sup> A registrant is required to file an Exhibit D if he collects or receives contributions, loans, money, or other things of value for a foreign principal, as part of a fund raising campaign. (See Rule 201(e).)

<sup>8</sup> An Exhibit D, for which no printed form is provided, sets forth an account of money collected or received as a result of a fund raising campaign and transmitted for a foreign principal.

<sup>9</sup> Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

15. (a) **DISBURSEMENTS – MONIES**

During this 6 month reporting period, have you

(1) disbursed or expended monies in connection with activity on behalf of any foreign principal named in Items 7, 8, or 9 of this statement? Yes  No

(2) transmitted monies to any such foreign principal? Yes  No

If no, explain in full detail why there were no disbursements made on behalf of any foreign principal.

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies, including monies transmitted, if any, to each foreign principal.

Date	To whom	Purpose	Amount
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Please see attached ITEM 15(a)

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Total

**(b) DISBURSEMENTS – THINGS OF VALUE**

During this 6 month reporting period, have you disposed of anything of value<sup>10</sup> other than money in furtherance of or in connection with activities on behalf of any foreign principal named in Items 7, 8, or 9 of this statement?

Yes  No

If yes, furnish the following information:

Date disposed	Name of person to whom given	On behalf of what foreign principal	Description of thing of value	Purpose
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**(c) DISBURSEMENTS – POLITICAL CONTRIBUTIONS**

During this 6 month reporting period, have you from your own funds and on your own behalf either directly or through any other person, made any contributions of money or other things of value<sup>11</sup> in connection with an election to any political office, or in connection with any primary election, convention, or caucus held to select candidates for political office?

Yes  No

If yes, furnish the following information:

Date	Amount or thing of value	Name of political organization	Name of candidate
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<sup>10, 11</sup> Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks" and the like.

V - INFORMATIONAL MATERIALS

16. During this 6 month reporting period, did you prepare, disseminate or cause to be disseminated any informational materials<sup>12</sup>?  
Yes  No

IF YES, RESPOND TO THE REMAINING ITEMS IN SECTION V.

17. Identify each such foreign principal.

Please see attached ITEM 11 for details

18. During this 6 month reporting period, has any foreign principal established a budget or allocated a specified sum of money to finance your activities in preparing or disseminating informational materials? Yes  No

If yes, identify each such foreign principal, specify amount, and indicate for what period of time.

Please see attached ITEM 15 (a) (Representation expenses)

19. During this 6 month reporting period, did your activities in preparing, disseminating or causing the dissemination of informational materials include the use of any of the following:

- Radio or TV broadcasts
- Magazine or newspaper articles
- Motion picture films
- Letters or telegrams
- Advertising campaigns
- Press releases
- Pamphlets or other publications
- Lectures or speeches
- Internet
- Other (specify) \_\_\_\_\_

20. During this 6 month reporting period, did you disseminate or cause to be disseminated informational materials among any of the following groups:

- Public officials
- Newspapers
- Libraries
- Legislators
- Editors
- Educational institutions
- Government agencies
- Civic groups or associations
- Nationality groups
- Other (specify) \_\_\_\_\_

21. What language was used in the informational materials:

- English
- Other (specify) French

22. Did you file with the Registration Unit, U.S. Department of Justice a copy of each item of such informational materials disseminated or caused to be disseminated during this 6 month reporting period? Yes  No

23. Did you label each item of such informational materials with the statement required by Section 4(b) of the Act? Yes  No

12 The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

**VI – EXECUTION**

In accordance with 28 U.S.C. §1746, the undersigned swear(s) or affirm(s) under penalty of perjury that he/she has (they have) read the information set forth in this registration statement and the attached exhibits and that he/she is (they are) familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her (their) knowledge and belief, except that the undersigned make(s) no representation as to the truth or accuracy of the information contained in the attached Short Form Registration Statement(s), if any, insofar as such information is not within his/her (their) personal knowledge.

(Date of signature )

(Type or print name under each signature<sup>13</sup>)

August 28th, 2009



Robert Keating, Delegate General

2009 AUG 31 AM 10:06  
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<sup>13</sup> This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.



QUÉBEC GOVERNMENT

REGISTRATION No. 01787

JANUARY TO JUNE 2009

SHORT FORM REGISTRATION INFORMATION SHEET

SECTION A

2009 AUG 31 AM 10: 06  
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The Department record list active short-form registration statement for the following persons of your organization filed on the date indicated by each name Short Form List Registrant: Quebec Government House

<b>Last Name</b>	<b>First and other Names</b>	<b>Registration Date</b>	<b>Termination Date</b>	<b>Role</b>
Abensour,	Michael	06/26/2002		Tourism Affairs Officer
Apelian	Vahe	11/29/1996		Commercial Officer
Beaudet	Christian	12/31/2008		Director - NY
Becker,	Jonathan	02/15/2006		Commercial Officer
Bedard	Marc-Antoine	03/02/2009		Public Affairs Officer- Boston
Bernard	Jean-Stephane	04/15/2008		Director - Washington
Bilodeau	Fabienne	11/03/2005		Director of Cultural Affairs
Bolduc	Frederic	09/04/2001		Commercial Officer
Boucher	Marc	10/15/2007		Delegate – Chicago
Carney	Jerome	11/29/1996		Commercial Officer
Chenard	Ginette	02/01/2007		Delegate - Atlanta
Constantin	Michel	07/31/2007		Dir. Of Governmental & Public Affairs
Dallaire	Paul	08/04/2006		Commercial Officer
Dion	Jean-Pierre	02/15/2006		Cultural Affairs Officer
Dionne	France	02/02/2004		Delegate – Boston
Dupont	Richard	04/15/2008		Dir. Economic Affair- NY
Fallecker	Stephane	10/15/2007		Dir. Economic Affair- Chicago
Fortin	Louise Jochimsen	02/28/1997		Commercial Officer
Gagnon	Laurence	03/02/2009		Commercial Officer- Boston

Gauthier	Matthieu	05/30/2008	03/17/2009	Public Affairs Officer
Gauthier	Charles	10/20/2008		Dir. Economic Affairs – L.A.
Godbout	Yannick	03/10/2008		Dir. Public Affairs – L.A.
Guertin	Johanne	02/02/2004		Commercial Officer
Guy	Suzanne	09/03/2008		Public Diplomacy Officer
Huot	Laurent	03/10/2008		Dir. Investment Québec – L.A.
Isom	Melissa A.	11/29/1996		Commercial Officer
Kalinowski	Keith	11/29/1996		Commercial Officer
Keating	Robert	09/03/2008		General Delegate - NY
Kimball	Joan Marie	11/29/1996		Commercial Officer
Laflamme	Jean-Pierre	10/15/2007		Dir. Economic Affairs- Boston
Laverdière	Liliane	10/14/2008		Dir. Investment Quebec – Atlanta
Le	Annie	03/10/2008		Commercial Officer
Lefort-Knowles	Daniele	05/30/2001		Public Affairs Officer
Nadeau	Jerome	10/14/2008		Dir. Investment Quebec – Chicago
Orlowek	Charles	11/29/1996		Commercial Officer
Pak	Susan Jin	06/03/2003		Commercial Officer
Payeur	Benoit	11/03/2005	01/16/2009	Dir. Of Communications
Phillips	Delray	04/15/2008	02/06/2009	Public and Govern. Affairs Officer
Picard	Mael Solen	12/01/2005		Director of Public Affairs
Rand-Hill	Virginia	09/18/1998		Commercial Officer
Ritter	Deborah	01/13/2009		Commercial Officer
Sylvestre	René	06/11/2008		Dir. Investment Quebec – N.Y.
Turcotte	Denis	04/05/2006		Delegate – Los Angeles
Turquetil	Yoann	02/01/2007		Trade Attaché
Waessa	Laurent	03/05/2001		Commercial Officer

QUEBEC GOVERNMENT

REGISTRATION No. 01787

JANUARY – JUNE 2009

SHORT FORM REGISTRATION INFORMATION SHEET

SECTION B

In addition to those persons listed in Section A, listed below are current employees rendering services directly on behalf of the foreign principal(s) whose short-form registration statements have been forwarded to the Department of Justice, Registration Unit.

Name	Functions	Date Hired
Herlein, Jennifer	Public & Gov. Affairs Officer – Chicago	06/15/2009
Olivier, Alain	Director of Communications – NY	06/22/2009
Tremblay, Andrée	Public Affairs Officer – Atlanta	03/25/2009

Signature:



Date: August 28<sup>th</sup>, 2009

Title: Delegate General

2009 AUG 31 AM 10:06  
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**DELEGATE – New York**  
**Robert Keating, Delegate General**  
**January 2009 – June 2009**

2009 AUG 31 AM 10: 07  
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**January 2009**

- Hosted reception and luncheon on the occasion of the Conference of the Association of Performers Arts Presenters (APAP) with Christine St-Pierre, Quebec Minister of Culture, Communication and the Status of Women, New York.
- Hosted dinner with Christine St-Pierre, Quebec Minister of Culture, Communications and Status of Women, New York.
- Met Consul General of Canada in New York, Daniel Sullivan, and Christine St-Pierre, Quebec Minister of Culture, Communications and Status of Women, New York.
- Visited the Lincoln Center with Christine St-Pierre, Quebec Minister of Culture, Communications and Status of Women, New York.
- Visited the Studio of Québec with Christine St-Pierre, Quebec Minister of Culture, Communications and Status of Women, New York.
- Hosted reception with the National Retail Federation (NRF), New York.
- Hosted dinner with Québec National Assembly President, Yvon Vallières, and other guests, New York.
- Hosted luncheon with Maxine Ballen, President & CEO, Paul Frank, Vice President, New Jersey Technology Council (NJTC), and other guests, New York.
- Attended dinner with John McNee, Canadian Permanent Representative to the United Nations, New York.
- Attended the Presidential Inaugural Parade Tailgate Party at the Canadian Embassy, Washington, D.C.
- Met Ambassador Gordon Giffin, McKenna Long & Aldridge New York.
- Hosted luncheon with Michael Balboni, New York Deputy Secretary for Public Safety, New York.
- Attended Virginia Presidential Inaugural Ball, Washington, D.C.
- Attended New York State Society Presidential Inaugural Parade Brunch, Washington, D.C.
- Attended Mid-Atlantic Presidential Inaugural Ball, Washington, D.C.
- Attended reception of the government of Catalonia, Speaker: Vice President Joseph-L. Carod-Rovira, New York.

**February 2009**

- Met Andrew Davis, Head of Delegation, Government of Catalonia, Delegation to the United States of America, Clara Barreneche, Executive Director North America-CIDEM, and Minister of International Relations and Minister responsible for La Francophonie., Pierre Arcand, New York.
- Hosted luncheon with Quebec Minister of International Relations and Minister responsible for La Francophonie., Pierre Arcand, and David Braunschvig, Adjunct Senior Fellow for Business and Foreign Policy, Council of Foreign Relations, New York.
- Met Marisa Lago, CEO, Empire State Development, and Sam Natapoff, Sr. Vice President for Economic Development and International Commerce and Sr. Advisor to Governor of New York, and Quebec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand New York.
- Hosted reception for Quebec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, New York.
- Attended breakfast with people from National Bank of Canada and Quebec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, New York.
- Met Thomas G. Donlon, Director, Frank Tabert, Deputy Director, Terry Schwartz, Assistant Director, Intelligence Division, James Sherry, Chief of Staff to the Director, New York State Homeland Security, and Quebec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, New York.

**DELEGATE – New York**  
***Robert Keating, Delegate General***  
**January 2009 – June 2009**

**February 2009 (continued)**

- Met Consul General of Canada in New York, Daniel Sullivan, and Quebec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, New York.
- Hosted luncheon with Quebec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, and Noel V. Lateef, President, Foreign Policy Association, Robert Frehse, William Randolph Hearst Foundation, and Robert Miller, Dawson, Davidson & Clark, New York.
- Met Wendell Hannaford, Director, Eastern Regional Conference – Council of State Governments, Rona J. Cohen, Sr. Policy Analyst, Earl Eisenhart, Consultant Border Issues and Short Sea Shipping, and Quebec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, New York.
- Met Ambassador of Canada in Washington D.C., Michael Wilson, and Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Hosted mission to Washington by Quebec Minister of International Relations Pierre Arcand. During the mission, the Minister Arcand met with the following people: Barry Worthington, U.S. Energy Association; David Heyman, Center for Strategic and International Studies; Susan Aaronson, George Washington University; John Fortier, American Enterprise Institute; David Biette, Woodrow Wilson Center; Lee Hamilton, Woodrow Wilson Center; Christopher Sands, The Hudson Institute; Paul Frazer, mCapitol Group; Roberta Jacobson, Department of State; Jim Douglas, Governor of Vermont; David Paterson, Governor of New York; Gordon Giffin, McKenna, Long & Aldridge, Washington D.C.
- Met Deputy Assistant Secretary of State for Canada, Mexico and NAFTA, Roberta S. Jacobson, and Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Attended dinner with Ambassador Gordon Giffin and Bendale McQueen, McKenna Long & Aldridge, and Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Met New York Governor David A. Paterson and Vermont Governor Douglas, and Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Attended National Governors Association (NGA) Meeting with Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Hosted luncheon with Eric Claus, CEO, Hans Heer, Vice President, Food Emporium A & P, and other guests, New York.
- Hosted reception with Christina Alvanos, Arpa Marketing, Roseline Borno, Borno Financial LLC, Shawn Dilon, Network Solutions, and other guests, New York.
- Attended reception for the opening of the Flanders House, New York.
- Attended Canadian Consulate Presentation co-hosted by the Foreign Policy Association, Speaker: Roger L. Martin, New York.
- Attended Canadian Association of New York Luncheon, Speaker: Ronald A. Brenneman, President & CEO, Petro-Canada, New York.
- Attended the New York Solo Exhibition by Jocelyne Allouche, New York.
- Met Michael Handler, Project Manager, Turner Construction, and visited the Alice Tully Hall at Lincoln Center, with Pierre Arcand, Québec Minister of International Relations and responsible for La Francophonie, New York.

**DELEGATE – New York****Robert Keating, Delegate General****January 2009 – June 2009****February 2009 (continued)**

- Met with Michael Letros, Managing Director, Institutional Equity Sales, Ricardo Hernandez, Vice President, Fixed Income, Financière Banque Nationale, and Pierre Arcand, Québec Minister of International Relations and responsible for La Francophonie, New York.
- Attended dinner of the Board of Governors of the National Theater School of Canada in New York, New York.

**March 2009**

- Hosted reception on the occasion of Pulse Contemporary Art Show, New York.
- Hosted luncheon with Randall Stanicky, Goldman Sachs, and other guests, New York.
- Hosted reception on the occasion of the viewing of the movie - Durs à cuire (Done) - from the Canadian Director Guillaume Sylvestre, MoMa's Canadian Front 2009 Festival, New York.
- Hosted alumni reception, Bishop University, New York.
- Attended Crain's Business Breakfast Forum, Speaker: Senator Charles Schumer, New York.
- Met Randall Stanicky, Goldman & Sachs – Healthcare research, New York.
- Attended the 13<sup>th</sup> Annual St.Patrick's Day Governor's Breakfast, New York.
- Attended luncheon of "Jury du Venet d'Or de la Francophonie", New York.
- Attended the 52<sup>nd</sup> Annual New York Emmy Awards Gala, New York.
- Attended luncheon with Paul Badeski, Managing Director, National Bank of Canada Financial Inc., New York.
- Attended luncheon with David Manning, External Affairs, National Grid, New York.
- Attended Crain's Business Breakfast Forum, Speaker: Senator Charles Schumer, New York.
- Attended the play "Scorched" by Wadji Mouawad, Philadelphia, PA.
- Attended Americas Society Breakfast - Live Webcast - Expectations from President Lula's Trip to the United States, New York.
- Met Andrew Davis, Head of Delegation, Government of Catalonia, Delegation to the United States of America, New York.
- Attended viewing of the movie – Ce qu'il faut pour vivre – from Benoît Pilon, Festival Canadian Front, MoMa (Museum of Modern Art), New York.
- Met Garry Douglas, President & CEO, Plattsburgh North Country Chamber of Commerce, Plattsburgh (NY).
- Attended a discussion panel with the Consul General of Canada Daniel Sullivan, New York.
- Attended the Center for Energy Policy and the Environment Luncheon, Speaker: Robert Bryce, author, Gusher of Lies: The Dangerous Delusions of Energy Independence, Manhattan Institute, New York.
- Attended Radio City Music Hall Speaker Series, Speaker: Anderson Cooper (CNN) and Arianna Huffington (Huffington Post), New York.
- Hosted VIP reception – KOOZA – Cirque du soleil, Baltimore (MD).
- Attended conference – Blakes Cassels & Graydon LLP, "Distressed M & A in Canada", New York.
- Attended Japan Society Corporate Luncheon, Speaker: Stephen Schwarzman, Chairman & CEO, The Blackstone Group - The Global Impact of the Financial Crisis, New York.
- Met Thomas C. Congdon, Assistant Secretary of Energy, State of New York, Albany (NY).
- Made a presentation at State University of New York (SUNY), Plattsburgh (NY).
- Attended mission of Quebec Assistant Deputy Ministers. During the mission they met with the following: David Biette, Woodrow Wilson Center; Norm Ornstein, American Enterprise Institute; Catherine Morris, The Keystone Center; Nikki Roy, The Pew Center on Global Climate Change; Doris Meissner, Migration Policy Institute; Susan Aaronson, George Washington University; David Parkhurst, National Governors Association (NGA); Paul Frazer, mCapitol Group, Washington, D.C.

**DELEGATE – New York****Robert Keating, Delegate General****January 2009 – June 2009****March 2009 (continued)**

- Met John Ettlting, President, State University of New York (SUNY), Plattsburgh, New York.
- Met teachers and students from the Institute on Québec Studies State University of New York (SUNY), Plattsburgh, New York.

**April 2009**

- Hosted dinner with Judith Woodsworth, Chancellor of Concordia University, and other guests, New York.
- Hosted VIP reception - KOOZA, Cirque du soleil, Randall's Island, New York.
- Attended the French Students' Night at Nassau Coliseum (New York Islanders Game), New York.
- Hosted reception for members of Canada-US Business Council, New York.
  - Attended the Overseas Press Club of America Annual Dinner, New York.
- Hosted alumni reception with Michael Goldbloom, Principal & Vice-Chancellor, Bishop's University, New York.
- Attended Crain's Business Breakfast Forum, Speaker: Comptroller Thomas DiNapoli, New York.
- Met Joan K. Davidson, Chairman, Hudson-Fulton-Champlain Quatricentennial Commission, New York.
- Attended luncheon with Paul Badeski, National Bank of Canada, New York.
- Attended luncheon with David Manning, Executive Vice President, US External Affairs, National Grid, New York.
- Attended dinner of the Board of Governors of the National Theater School of Canada in New York, New York.
- Attended Canadian American Business Council reception honouring former Canadian Consul General Pamela Wallin, New York.
- Hosted luncheon with Mike Moen, Ontario Representative, Canadian Consulate General, New York.
- Attended Foreign Policy Association (FPA) Global Financial Forum hosted by JPMorgan Chase and The Federal Bank of New York, New York.
- Attended reception of McKenna Long & Aldridge, Washington, D.C.
- Met college students participating to the academic simulation – Model United Nations (MUN), New York.

**May 2009**

- Hosted press dinner on the occasion of the visit of Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, New York.
- Hosted breakfast with Sam Natapoff, Vice President International Economic Development Corporation, and Québec Minister of International Relations and Minister responsible for La Francophonie, New York.
- Met Senate Majority Leader Malcolm Smith, and Québec Minister of International Relations and Minister responsible for La Francophonie Pierre Arcand, New York.
- Hosted reception with André Lavallée, Vice President, Executive Committee, City of Montréal and Mayor of Rosemont-la Petite Patrie, and Suzanne Lareau, President, Director General, Vélo Québec, New York
- Attended luncheon of TMX Group – 2009 US Campaign Toronto Stock Exchange and TSX Venture Exchange, New York.
- Attended the Foundation for Art and Preservation in Embassies Dinner, Speaker: Hillary R. Clinton, Department of State, Washington, D.C.

**DELEGATE – New York**  
**Robert Keating, Delegate General**  
**January 2009 – June 2009**

**May 2009 (continued)**

- Co-hosted VIP reception with Montreal International – KOOZA – Cirque du soleil, New York.
- Attended reception of TMX Group with Canadian Consulate General, New York.
- Luncheon with Guy Saint-Jacques, Minister (Economic) and Deputy Head of Mission, Embassy of Canada, Washington D.C.
- Attended the Canadian Association of New York (CANY) Luncheon, Speaker: Dalton McGuinty, Premier of Ontario, New York.
- Attended Radio City Music Hall Speaker Serie, Speaker: Charlie Rose interviewing James Carville and Karl Rove, New York.
- Attended Foreign Policy Association (FPA) Annual Dinner, New York.
- Hosted Food Emporium Québec Event –Taste of Québec – New York.
- Met Sam Cooper, Director for New York Public Policy, Office of Senator Kristen Gillibrand, New York.
- Attended New York/North Country Day in Washington D.C. Met with the following Congressional offices: Senator Schumer (D-NY); Senator Gillibrand (D-NY); Representative McHugh (R-NY), Washington D.C.
- Attended 2009 Annual Provincial and Territorial Consultations, Washington D.C.
- Met Coleen Manaher, Director, Western Hemisphere Trade Initiative (WHTI), Office of Field Operations, U.S. Customs and Border Protection, Department of Homeland Security, Washington D.C.

**June 2009**

- Met Jim Oberstar, State of Minnesota, President of Transportation and Infrastructure Committee, and Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Hosted mission to Washington by Quebec Minister of International Relations Pierre Arcand. During the mission, the Minister met with the following: Rep. Jim Oberstar (D-MN); Charles Doran, John Hopkins University; David Biette, Woodrow Wilson Center; Lee Hamilton, Woodrow Wilson Center; Chris Berardini of Rep. Henry Brown's Office (R-SC); Senator Bernie Sanders (I-VT), Washington D.C.
- Met Henry E. Brown, Representative of South Carolina, Co-President, Caucus Friend of Canada, and Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Hosted reception for the Québec National Day, Washington, D.C.
- Met Vermont Representative Bernie Sanders and Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Hosted reception for the Québec National Day, New York.
- Attended CABE 2009 Energy & Climate Change Forum with Québec Minister of International Relations and Minister responsible for La Francophonie, Pierre Arcand, Washington, D.C.
- Met Larry Rulison, Business and Energy reporter, Albany Times Union, and Québec Minister of Natural Resources and Wildlife, Claude Béchar, Albany, New York.
- Met Stephen G. Whitley, President & CEO, New York Independent System Operator (NYISO), and Québec Minister of Natural Resources and Wildlife, Claude Béchar, and other guests, Albany, New York.
- Met Senator Darrel J. Aubertine, Chair Senate Committee on Energy and Telecommunications, and Kevin A. Cahill, Chair Assembly Committee on Energy, and Québec Minister of Natural Resources and Wildlife, Claude Béchar, Albany, New York

**DELEGATE – New York**  
**Robert Keating, Delegate General**  
**January 2009 – June 2009**

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**June 2009 (continued)**

- Met Paul DeCotis, Deputy Secretary for Energy, Tom Congdon, Assistant Secretary for Energy, Judith Enck, Deputy Secretary, Environment and Nature Conservation, Sarah Osgood, Assistant Secretary for Renewable Energy, Alexander Grannis, Commissioner, New York State Department of Environment Conservation and member of New York State Department of Environmental Conservation (NYSDEC), Richard Kessel, President & CEO, New York Power Authority & member of New York Power Authority (NYPA), and Québec Minister of Natural Resources and Wildlife, Claude Béchar, Albany, New York.
- Met Francis J. Murray, Jr., President and CEO, New York State Energy Research & Development Authority (NYSERDA), and Québec Minister of Natural Resources and Wildlife, Claude Béchar, Albany, New York.
- Hosted luncheon with Wendell Hannaford, Director, Eastern Council – Council of State Governments, Marge Killkelly, Deputy Director, Earl Eisenhart, Policy Consultant, and other guests, New York.
- Attended the 31<sup>st</sup> Annual Hockey Achievement Award Dinner, The Canadian Association of New York, New York.
- Attended luncheon for the Deutsche Asset Management Carbon Counter Billboard Launch, New York.
- Attended luncheon with David Manning, Executive Vice President, U.S. External Affairs, National Grid, and Michael Bradley, Bradley & Co., New York.
- Attended conference presented by the Foreign Policy Association (FPA) – Teacher Training Institute 2009 - New York University – Speaker: Joël Plouffe, Université du Québec à Montréal (UQAM), New York.
- Attended luncheon with Paul Badeski, National Bank of Canada, New York.
- Attended dinner at the Embassy of France, New York.
- Attended the 2009 Philanthropy Awards Dinner, Foreign Policy Association (FPA), New York.
- Attended Deutsche Asset Management Carbon Counter Billboard Launch by Deutsche Bank, New York.
- Hosted luncheon with Paul Levesque, Senior Advisor, Coady Diemar Partners Investment Bankers, New York.
- Hosted reception for Dawson College, New York.
- Attended luncheon with Hiroshi Sasaki, Executive Director, Ministry of Internal Affairs and Communications, Japan Local Government Center, New York.
- Hosted reception for Québec Construction Association, New York.
- Attended reception in honour of Lalani Zahir, Bank of Canada in New York, New York.
- Attended Canadian Association of New York Luncheon, Speaker: Iris Evans, Alberta Minister of Finance, New York.
- Attended the 55<sup>th</sup> Birthday Celebration of New York State Governor David A. Paterson, New York.

**A. NATIONAL AFFAIRS – District of Columbia*****Jean-Stephane Bernard, Director*****January 2009 – June 2009**

Over the course of the last six months, the Director of National Affairs met with the following people and institutions, many of them on several occasions:

**January 2009**

- Attended seminar on Congressional Relations at George Washington University
- Attended seminar on the 111<sup>th</sup> Congress at the Brookings Institution
- Luncheon meeting with Ms. Susan Aaronson of George Washington University
- Attended event at the Brookings Institution entitled “Memo to the President: Invest in Infrastructure for Long-Term Prosperity”
- Participated in a meeting of the Francophonie Grand Prix Committee
- Participated in a meeting of the Francophonie Executive Committee
- Attended luncheon event featuring Senator Evan Bayh (D-IN)
- Attended panel at the Woodrow Wilson Center entitled “Governing the Climate: Lessons from the National Conference on Climate Governance”
- Luncheon meeting with Ms. Scotty Greenwood of McKenna, Long and Aldridge
- Participated in a meeting of the Francophonie Grand Prix Committee
- Attended a luncheon at the National Press Club featuring Sen. Mitch McConnell (R-KY)
- Hosted meeting of the Francophonie Communications Committee
- Luncheon meeting with Ms. Elena Anghel of the Inter-American Development Bank
- Meeting with Ms. Nancy Groce of the Library of Congress
- Luncheon meeting with Mr. Sheldon Edner of the Department of Transportation
- Hosted Best of INPUT Festival along with the Goethe Institut of the German Embassy
- Meeting with Ms. Emma Rigby of the Canadian American Business Council

**February 2009**

- Luncheon meeting with Ms. Elena Anghel and Mr. Denis Martcheterre of the Inter-American Development Bank
- Luncheon meeting with Ms. Electra Zolotas-Anest of the New York State Society of Washington, D.C.
- Attended event at the National Press Club entitled “Buy America and the Stimulus Bill”
- Attended event at the Heritage Foundation on recent political events
- Attended luncheon event at the Woodrow Wilson Center featuring Mr. Thomas Shannon, Assistant Secretary for Western Hemisphere Affairs
- Attended and participated as moderator in conference entitled “Building Common Security in North America” organized by the Canada Institute at the Woodrow Wilson Center
- Participated in a meeting of the Francophonie Communications Committee
- Attended reception at the State Department
- Meeting with Ms. Molly Ritchie of Rep. Higgins’ (D-NY) office
- Hosted mission to Washington by Quebec Minister Pierre Arcand. During the mission, the Minister and the Director met with the following people:
  - Mr. Barry Worthington, U.S. Energy Association
  - Mr. David Heyman, Center for Strategic and International Studies
  - Ms. Susan Aaronson, George Washington University
  - Mr. John Fortier, American Enterprise Institute
  - Mr. David Biette, Woodrow Wilson Center
  - Mr. Lee Hamilton, Woodrow Wilson Center
  - Mr. Christopher Sands, The Hudson Institute
  - Mr. Paul Frazer, mCapitol Group
  - Ms. Roberta Jacobson, Department of State
  - Mr. Jim Douglas, Governor of Vermont
  - Mr. David Paterson, Governor of New York
  - Mr. Gordon Giffin, McKenna, Long & Aldridge
- Attended reception at the Brookings Institution for Great Lakes Conference participants
- Attended event at the Woodrow Wilson Center

**A. NATIONAL AFFAIRS – District of Columbia*****Jean-Stephane Bernard, Director*****January 2009 – June 2009****February 2009 (continued)**

- Participated in a meeting of the Francophonie Budget Committee
- Meeting with Mr. David Heyman, Center for Strategic and International Studies
- Luncheon meeting with Mr. Greg Rushford of The Rushford Report
- Meeting with Ms. Emma Rigby of the Canadian American Business Council
  - Hosted Francophonie Festival launch reception at the Willard InterContinental

**March 2009**

- Attended meeting of the Federal Energy Regulatory Committee
- Meeting with Ms. Scotty Greenwood of the Canadian American Business Council
- Attended event at Brookings Institution entitled “Countdown to Copenhagen: Opportunities and Challenges for the Global Climate Negotiations”
- Luncheon meeting with Ms. Julie Ballard of the World Bank
- Attended breakfast meeting hosted by The Washington International Trade Association featuring Rep. Sandy Levin (D-MI)
- Hosted group of students from the University of Maryland at Baltimore led by Professor Mark Croatti
- Attended event on Swine Flu at the Pan American Health Organization
- Luncheon meeting with Mr. Shawn Bullard and Mr. Marcus Kraker of the Duetto Group
- Participated in the Grand Soiree de la Francophonie event at the French Embassy
- Gave interview at the Voice of America with Mr. Claude Porsella
- Meeting with Mr. Ron Covais of Lockheed Martin
- Luncheon meeting with Mr. Danny Calhoun of the Department of Commerce
- Attended panel at the American Enterprise Institute entitled “The Deflating Bubble, Part V: Forecast and Policy Recommendations for the Next Six Months”
- Luncheon with Mr. Peter Hickman of the National Press Club
- Meeting with Mr. Ned Nolan of the Department of State
- Meeting with Ms. Catherine Bray of the Council of State Governments and Mr. Adam Isaacs of the European Union
- Hosted screening of the film “Histoire de Famille” at the Smithsonian Institution
- Mission of Quebec Assistant Deputy Ministers. During the mission they met the following:
  - Mr. David Biette, Woodrow Wilson Center
  - Mr. Norm Ornstein, American Enterprise Institute
  - Ms. Catherine Morris, The Keystone Center
  - Mr. Nikki Roy, The Pew Center on Global Climate Change
  - Ms. Doris Meissner, Migration Policy Institute
  - Ms. Susan Aaronson, George Washington University
  - Mr. David Parkhurst, National Governors Association
  - Mr. Paul Frazer, mCapitol Group
- Meeting at the Environmental Protection Agency with the following:
  - Mr. Bill Irving, Climate Change Division, EPA
  - Ms. Susan Wickwire, Climate Protection Partnerships Division, EPA
  - John Weihrauch, Office of Transportation and Air Quality, EPA
- Attended a conference at the Brookings Institution entitled “Towards a Better Border: The United States and Canada”
- Attended event at the Woodrow Wilson Center entitled “Does North America Exist?”
- Attended breakfast seminar held by the Washington International Trade Association with Rep. Kevin Brady (R-TX)
- Hosted screening of the film “Un ete sans points ni coups surs” at the Smithsonian Institution
- Luncheon with Mr. Willy Meaux of the Member of the Board of Ft. Dupont Ice Arena
- Meeting with Ms. Brigitte Blachere of the Smithsonian Institution

**A. NATIONAL AFFAIRS – District of Columbia*****Jean-Stephane Bernard, Director*****January 2009 – June 2009****April 2009**

- Luncheon meeting with Mr. Greg Rushford of the Rushford Report
- Luncheon meeting with Ms. Terri Parizandeh of the Franklin Institute
- Meeting with Ms. Anna Smith of US Arts
- Hosted concert “DJ Underground” at the Smithsonian Institution
- Attended event at the Center for Strategic and International Studies with Canadian Foreign Minister Lawrence Cannon
- Attended reception featuring departing U.S. Consul General Pamela Walin
- Meeting with Dr. Christopher Sands of the Hudson Institute
- Luncheon meeting with Mr. Carl Ek and Mr. Stephen Clarke of the Library of Congress
- Luncheon meeting with Mr. Peter Hickman of the National Press Club
- Attended reception at McKenna, Long & Aldridge honoring the Canada-U.S. Interparliamentary Group
- Attended event at the Center for American Progress featuring Mayor Bloomberg of New York
- Attended breakfast seminar held by the Washington International Trade Association with Sen. Sherrod Brown (D-OH)
- Attended luncheon at the National Press Club featuring Department of Agriculture Secretary Tom Vilsack
- Meeting with Mr. David Biette of the Woodrow Wilson Center
- Meeting with Dr. Christopher Sands of the Hudson Institute
- Attended reception hosted by McKenna, Long & Aldridge
- Meeting with Mr. Chris Foster of the office of Rep. Mary Bono Mack (R-CA)

**May 2009**

- Meeting with Ms. Elena Anghel of the Inter-American Development Bank
- Breakfast meeting with Mr. Tony Gittins of DC FilmFest
- Meeting with Ms. Tamara Woroby of Johns Hopkins University
- Gave classroom presentation on Quebec at George Mason University
- Luncheon meeting with Ms. Karen Phillips of Canadian National Railway Company
- Participated in a meeting of the Francophonie Executive Committee
- Participated in New York Day in Washington activities. Met with the following Congressional offices:
  - Sen. Schumer (D-NY)
  - Sen. Gillibrand (D-NY)
  - Rep. McHugh (R-NY)
- Luncheon meeting with Ms. Colleen Manaher of the Department of Homeland Security
- Breakfast meeting with Mr. Dan Bernier of the Commission for Labor Cooperation
- Meeting with Ms. Gerri Word, Ms. Emily Barragan and Mr. John Liuzzi of the Department of Commerce
- Attended reception at the State Department
- Attended conference hosted by the Canadian American Business Council on Canada-U.S. relations
- Gave presentation in front of group led by Mr. Marc-Henri Vidal of the Francophone Protestant Church of Washington
- Luncheon meeting with Ms. Karen Phillips of Canadian National Railways Company

**A. NATIONAL AFFAIRS – District of Columbia*****Jean-Stephane Bernard, Director*****January 2009 – June 2009****June 2009**

- Attended panel discussion at Brookings Institution titled “The Economic Impact of Health Care Reform”
- Attended breakfast event hosted by the Woodrow Wilson Center featuring Jack Layton, head of Canada’s New Democratic Party
- Luncheon meeting with Mr. Matthew Clark of Arent Fox LLC
- Meeting with Dr. Charles Doran of John Hopkins University
- Luncheon meeting with Ms. Elena Anghel of the Inter-American Development Bank
- Meeting with Mr. Peter Stephens of the National Council for Community and Education Partnerships
- Attended conference hosted by the Business Council of New York entitled “2009 Homeland Security Congressional Exchange”
- Attended reception hosted by the Department of Agriculture
- Attended event at the National Press Club entitled “Annual Energy Efficiency Forum”
- Hosted mission to Washington by Quebec Minister Pierre Arcand. During the mission, the Minister and the Director met with the following people and offices:
  - Rep. Jim Oberstar (D-MN)
  - Dr. Charles Doran of Johns Hopkins University
  - Mr. David Biette of the Woodrow Wilson Center
  - Mr. Lee Hamilton of the Woodrow Wilson Center
  - Mr. Chris Berardini of Rep. Henry Brown’s (R-SC) Office
  - Sen. Bernie Sanders (I-VT)
- Attended conference hosted by the Canadian American Business Council entitled “2009 Energy and Climate Change Forum”
- Roundtable meeting with Sen. Ben Nelson (D-NE) at the offices of Parvis and Pomper
- Luncheon meeting with Ms. Tamara Woroby of Johns Hopkins University
- Breakfast event featuring Sen. Judd Gregg (R-NH) at George Washington University
- Meeting with the following members of Rep. Paul Tonko’s (D-NY) office:
  - Michael Lehman, Chief of Staff
  - Joseph Eaves, Legislative Director
- Luncheon meeting with Ms. Jennifer Duncan (FAPE)
- Attended luncheon presentation at the National Press Club featuring Mr. Rober Herz of the Financial Accounting Standards Board
- Luncheon meeting with Ms. Susan Carter of ExxonMobil

**Frédéric Bolduc, Multilateral Affairs advisor**  
**January 2009 – June 2009**

Over the course of the last six months, the Head of Multilateral Affairs met with the following people and institutions:

**January 2009**

- Pedro Oyarce, Ambassador, Permanent Mission of Chile to the OAS
- Melissa KOPOLOW, Alternate Representative of the USA to the OAS
- Danilo GONZALEZ, Minister Counselor, Alternate Representative of Costa Rica to OAS
- Alfonso Quinonez, Executive Secretary for Integral Development, Organization of American States
- Francois Pagé, Senior Advisor to Executive Director, The World Bank
- Albert Ramdin, Assistant Secretary General, Organization of American States

**February 2009**

- Carlos Iván PLAZAS, Minister Plenipotenciary, Alternate Representative of Colombia to the OAS
- Carla MENENDEZ-MCMANUS, Alternate Representative of the USA to the OAS
- Paul D. Fisher, Director Corporate Partnerships and Development, PAN American Development Foundation
- Luis Petit-Laurent, Second Secretary, Permanent Mission of Chile to the Organization of American States
- Margarita RIVA-GEOGHEGAN, Counselor, Alternate Representative of the USA to the OAS
- Luiz Marcelo Azevedo, Adviser, Department of Legal Cooperation, OAS

**March 2009**

- Osmar CHOEFI, Ambassador, Permanent Representative of Brasil to OAS
- Nell TRIPLETT, Alternate Representative of the USA to the OAS
- Youri EMMANUEL, First Secretary, Alternate Representative of Haiti to the OAS
- Sherry Tross, Chief of Staff, Assistant Secretary General, Organization of American States
- Bautista A. Logioco, Specialist, Department of Democratic Sustainability, Organization of American States
- Nathalie Liautaud, Program Director, Caribbean-Central American Action
- Francois Pagé Senior Advisor to Executive Director
- Agustin FORNELL VINTIMILLA, Counselor, Alternate Representative of Ecuador to OAS
- Sebastian Lopez, Governance Specialist, The World Bank Group
- Maryse Robert, Acting Chief, Trade Section, Organization of American States

**April 2009**

- Adam Blackwell, Secretary for External Relations Organisation of American States
- Deborah MAE LOVELL, Ambassador of Antigua and Barbuda to the OAS
- Garth LAMSEE, First Secretary, Alternate Representative of Trinidad & Tobago to the OAS
- Nestor MENDEZ, Ambassador, Permanent Representative of Belize to OAS
- Cristobal Dupouy, Summits of the Americas Secretariat, OAS
- Duly Brutus, Ambassador, Permanente Mission of Haiti to the Organization of American States
- Marie-France Pagnier, Ambassador of France to the OAS

**Frédéric Bolduc, Multilateral Affairs advisor**  
**January 2009 – June 2009**

**Mai 2009**

- Michael I. KING Ambassador, Permanent Representative of Barbados to OAS
- Héctor Agustín ORTEGA NIETO, Second Secretary, Alternate Representative of Mexico to the OAS
- Ruth URRY, Alternate Representative of the USA to the OAS
- Juliana Bedoya Carmona, Adviser, Department of Education and Culture, Organization of American States
- Albert Ramdin, Assistant Secretary General, Organization of American States
- Fernando ROJAS, Bureau of Western Hemisphere Affairs, Department of State, Alternate Representative of the USA to the OAS
- Irene Klinger, Acting Secretary for External Relations, OAS
- Lenore Garcia, Director, Culture Dept. Organization of American States
- Alfonso Zegbe Counsellor Embassy of Mexico in the United States
- Sandra MIKAN, Second Secretary, Alternate Representative of Colombia to the OAS
- Alfonso Quinonez, Executive Secretary for Integral Development, Organization of American States
- Viviane RIOS BALBINE, First Secretary, Alternate Representative of Brazil to the OAS

**June 2009**

- José Miguel Insulza, Secretary General, Organization of American States
- Flor de Lis Vasquez, Alternate Representative, Permanente Mission of Mexico to OAS
- Gianni F. PAZ, Alternate Representative of the USA to the OAS
- Jorge Eduardo CONTRERAS, First Secretary, Alternate Representative of Guatemala to OAS
- Lourdes Flor, External Relations, Pan American Health Organization
- La Celia PRINCE, Ambassador, Permanent Representative of St-Vincent to the OAS
- Daniel FERREIRA, First Secretary, Alternate Representative of Brazil to the OAS
- Márcia MARO DA SILVA, Counselor, Alternate Representative of Brazil to the OAS
- Pierre Daniel LAVIOLETTE, First Secretary, Alternate Representative of Haiti to OAS
- Carla MENENDEZ-MCMANUS, Alternate Representative of the USA to the OAS

**B. GOVERNMENTAL RELATIONS AND ACADEMIC AFFAIRS – New York****Michel Constantin, Director****January 2009 – June 2009**

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**January 2009**

- Conference on the New York State Energy Plan and the New York Regional Interconnect with the Office of the Governor of New York
- Attended the Annual Homeland Security Conference organized by the Business Council of New York State in Albany
- Attended the Annual Legislative Reception organized by the Business Council of New York State in Albany
- Meeting with Mr. Emmanuel Laine, Vice-president of Education and Mrs. Pascale Ricard, Vice-president, Development of FIAF
- Accompanied the President of the National Assembly of Québec to meetings pertaining to the Francophonie

**February 2009**

- Accompanied the Minister of International Relations of Québec during part of his mission to New York City. Meeting with the leadership of the Eastern Regional Conference (ERC/CSG).
- Mission to observe the StateStat process of the Government of Maryland. Meeting with the Governor and the leadership of StateStat.
- Observer to a meeting of the Baltimore Police Department's Compstat process
- Observer to the City of Baltimore CityStat process.
- Meeting with the leadership of New York City Mayor's Office of Operations.
- Meeting with Mrs. MaryAlice Mazzara of the Levin Institute
- Visit of students of the Manhattan College organized by Dr. Samira Hassa, Assistant Professor, Modern Foreign Languages Department
- Attended the conference " Wall Street, the Obama Administration and the Healthcare Economy" organized by the Executive Council
- Phone conference with Ms. Terrie Schwartz of the New York State Office of Homeland Security pertaining to the mission of the Minister of International Relations of Québec.
- Phone conferences with the New York State Department of Environmental Conservation pertaining to the visit to Québec of the Commissioner.
- Meeting with Ray Donnelly of the Long Island Forum for Technology and Anthony Figliola of
- Conference with the New York State Department of Motor vehicle on Enhanced driver's licences

**March 2009**

- Conference call with representatives of SUNY-Plattsburgh
- Conference at Americas Society on the writer Jack Kerouac
- Meeting with the President of State University of New York at Plattsburgh
- Accompanied the President of the board of the Centre de la Francophonie des Amériques during meetings pertaining to french language issues.
- Meeting with New York State Deputy Secretary for Energy, Mr. Paul de Cotis and his associates at the Executive Chamber in Albany.
- Contact with New York State's Department of Transportation (Ms. Lynn Weiskopf) pertaining to the NASCO Conference.
- Participation at a promotional event of the New York Islanders.
- Participation at the Focus of French Cinema Festival

**April 2009**

- Attended a conference on Carbon Capture and Sequestration at Columbia University
- Meeting with Mr. Andrew Davis from the Government of Catalonia in New York
- Attended the Empire State Development Foreign Trade Consulate Tour in Buffalo

**B. GOVERNMENTAL RELATIONS AND ACADEMIC AFFAIRS – New York**

***Michel Constantin, Director***

**January 2009 – June 2009**

**April 2009 (continued)**

- Meeting with Vera Jelinek, divisional dean and clinical associate professor, Carolyn Kissane, clinical associate professor of NYU Center for Global Affairs and members of the Consulate General of Canada
- Attended a conference of the Comptroller of the State of New York, Thomas di Napoli

**May 2009**

- Attended the 2009 Northeast Energy Efficiency Summit
- Accompanied the Minister of International Relations of Québec during part of his mission to New York City. Met with dignitaries of the Mailman School of Health and of the Earth Institute at Columbia University.
- Accompanied the Loyal Opposition Critic on International Relations of the National Assembly of Québec during her mission to New York City
- Met New York State's Deputy Secretary for Public Safety, Ms Denise O'Donnell, during the Applied Science Center of Innovation and Excellence in Homeland Security Research Foundation's reception at Hofstra University.
- Met with officials in the tourism sector : the CEO of NYC and Company Georges A. Fertitta; Chief Marketing Officer Thomas Ranese, and Director Markly A. Wilson of the New York State Department of Economic Development; the President of the Hotel Association of New York City Joseph E. Spinnato; the Commissioner of New York City's Department of Consumer Affairs Jonathan Mintz

**June 2009**

- Meeting with New York State Commissioner for Environmental Conservation, Mr. Alexander Grannis, in Albany
- Attended a conference of Mrs. Iris Evans, Alberta Finance Minister
- Attended the NASTO conference in Boston
- Accompanied the Minister of Natural Resources during his mission to Albany. Met, among others, Deputy Secretary Congdon, Deputy Secretary Enck, Commissioner Grannis, the CEO of the NYISO Stephen Whitley; the CEO of NYSERDA Francis Murray, Senator Darrel Aubertine and Assemblyman Kevin Cahill.

**C. COMMUNICATIONS AND PUBLIC AFFAIRS - New York**

***Alain, Olivier, Director***

**January 2009 – June 2009**

**June 2009**

- Conference at the Foreign Policy Association

**Note:** Alain Olivier officially began his term as Director of Communications and Public Affairs at the Quebec Government Office in New York on June 22, 2009.

**Daniele Knowles, Officer**

**January 2009**

- Meeting with David Braunschvig, Fellow at the Council on Foreign Relations
- Conference at the Publicity Club of New York
- Book launch, Overseas Press Club of America

**February 2009**

- NIL

**March 2009**

- Meeting with Christopher Grimes, editor, Financial Times
- Conference at the Overseas Press Club

**April 2009**

- Conference at the Publicity Club of New York
- Meeting with the Women's Foreign Policy Group
- Meeting with Keren Schultz, reporter, Forbes
- Annual Awards dinner at the Overseas Press Club
- Meeting with John R. MacArthur, publisher, Harper's magazine

**May 2009**

- Meeting with Simone Baribeau, editor, Financial Times.com
- Meeting with John Sterling, editor GEN (Genetic Engineering & Biotechnology)
- Attended conference at New York Women in Communications
- Meeting with Pete Engardio, reporter, BusinessWeek
- Meeting with Allan Dodds Frank, reporter, The Daily Beast
- Meeting with P. Engardio; A. Dodds Frank; Patricia Kranz, Deputy Editor, Sunday Business, The New York Times; and Bill Holstein, journalist and author

**June 2009**

- Meeting with Larry Rulison, reporter at the Albany Times-Union
- Meeting with Anna Helhoski, reporter at the Albany Legislative Gazette
- Meeting with Stephen Handelman, managing editor, Americas Quarterly
- Meeting with Ingrid Ciprian-Matthews, Foreign Editor, CBS News

**C. COMMUNICATION AND PUBLIC AFFAIRS – New England Territory**

**France Dionne, Delegate**  
**January 2009 – June 2009**

2009 AUG 31 AM 10: 07  
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**France Dionne – Québec Delegate**

The public Affairs section of the Quebec Delegation to Boston took part in the following shows, events, conferences, exhibitions and trips during the first six months of the year 2009:

**January 2009**

- Met with new President of Two Countries One Forest in Boston, MA
- Met with CEO of Haydn and Handel Society, Boston, MA
- Attended the Harvard Institute of Politics luncheon for the 2009 Presidential Inauguration, Cambridge, MA
- Attended the Transcultural Exchange Artists' Inaugural Ball, Boston, Ma

**February 2009**

- Attended the Harvard University Weatherhead Center Roundtable on Inter-Ethnic Relations in Quebec
- Met with representatives of the City of Burlington, VT
- Organized and participated in the visit of Quebec Premier Charest's speaking engagement at Harvard University Weatherhead Center for International Relations, Cambridge, MA
- Met with representative of the Vermont Quadricentennial Commission, Boston, MA
- Attended the Harvard University Weatherhead Center seminar with Charles Taylor as keynote speaker
- Attended an event with keynote speaker MA Senate President Therese Murray, Boston, MA
- Attended the Brown University French Film Festival, Providence, RI

**March 2009**

- Participated in the Franco-American Center Board of Trustees reception on Espace Quebec, Manchester, NH
- Met with CEO of the Alliance Française/French Library, Boston, MA
- Participated in a Northeast Energy and Commerce Association meeting, Westborough, MA
- Met with CT Speaker of the House Chris Donovan, Senator Gary Lebeau, Rep. Russell Morin and Rep. Vicki Orsini Nardello, Hartford, CT
- Attended the New England Board of Higher Education Excellence Awards, Boston, MA
- Met with representatives of the Canada-New Hampshire Trade Association, Concord, NH
- Attended the Canada Day Event organized by the Canadian Consulate General, Hartford, CT
- Attended an event hosted by the French Consulate General with representatives of Organisation internationale de la Francophonie
- Attended Francophone Flag Raising Ceremonies at the Rhode Island State House, Providence, RI and at the New Hampshire State House, Concord, NH
- Organized and participated in consultations by the Centre de la francophonie des Ameriques in Woonsocket, RI, Assumption College, Worcester, MA
- Attended an event hosted by the Swiss Consulate General with Honorable Al Gore as keynote speaker

**April 2009**

- Attended the TransCultural Exchange's conference on International Opportunities in the Arts
- Attended a performance by Rubberbandance Group at Wesleylan University, Middletown, CT
- Attended a performance by the Ballets Jazz of Montreal at ICA, Boston, MA
- Participated as a keynote speaker at l'Association francophone de Fall River luncheon, Fall River, MA

**C. COMMUNICATION AND PUBLIC AFFAIRS – New England Territory**

***France Dionne – Québec Delegate***

**January 2009 – June 2009**

**May 2009**

- Attended a Lafayette Day organized by the French Consulate and the New England Historic Genealogical Society, Boston, MA
- Keynote speaker at Suffolk University, Boston, MA
- Attended the Greater Boston Chamber of Commerce event with Cookie Robert as keynote speaker

**June 2009**

- Met with Government of representatives of the French Foreign Department Department, Boston, MA
- Met with New England Governors Association staff, Boston, MA
- Attended the Canadian Woman's club of Boston, Newton, MA
- Organized and hosted the annual Quebec National Day, Boston, MA
- Attended the New Bedford St-Jean Baptiste Celebrations, New Bedford, MA

**C. COMMUNICATION AND PUBLIC AFFAIRS – New England Territory****Maël-Solen Picard, Public Affairs Director****January 2009 – June 2009**

From January 1st, 2009, to June 30<sup>th</sup>, 2009 the Public Affairs Director met with the following people and institutions:

**January 2009**

- Attended a conference on Energy organized by the New England Environment Business Council with Massachusetts DPUC Commissioner Phil Giudice as keynote speaker, Waltham MA
- Attended the official opening of Brookfield Renewable Power US Offices in Marlborough MA
- Attended a luncheon with Mrs Alice Chamberlin, Executive Director of Two Countries, One Forest, Boston MA
- Attended a conference organized by World Boston with Mr. Trevor Houser, visiting fellow at the Peterson Institute for International Economics as guest speaker, Boston MA.
- Attended a conference on International Education organized by the Maine International Trade Center, Portland ME
- Attended a Francophone week planning Committee meeting, Boston MA
- Attended a meeting with Michael K. Thomas, President of the New England Board of Higher Education, Boston MA
- Attended a New England Canada Business Council Energy Committee meeting, Boston MA
- Attended a conference on NAFTA organized by the New England Canada Business Council, Boston MA

**February 2009**

- Attended a Canada Seminar by Gérard Bouchard at the Harvard Weatherhead Center for International Affairs, Cambridge MA.
- Attended and co-organized a presentation of the Centre de la Francophonie des Amériques with the Alliance française of Lake Champlain, Burlington VT
- Attended a dinner with the Executive Director of the Burlington Arts Council, Burlington VT
- Attended a performance by Cirque Eloize at the Flynn center sponsored in part by the Quebec Government, Burlington VT
- Attended and co-organized a conference at the Harvard University Weatherhead Center with Québec Premier Jean Charest as guest speaker, Cambridge MA.
- Attended a Canada Seminar by Charles Taylor at the Harvard Weatherhead Center for International Affairs, Cambridge MA.

**March 2009**

- Attended and organized an exhibit on Québec at the Franco-American Center, Manchester NH
- Attended a Greater Boston Chamber event with Massachusetts State Treasurer Cahill as Keynote Speaker, Boston MA
- Attended a conference on Energy organized by the Northeast Energy and Commerce Association in Westborough MA
- Attended meetings in Hartford CT with State legislators Gary LeBeau, Tom Donovan, Vicky Nardello and Russell Morin.
- Attended a meeting with the Director of the Metro Hartford Alliance, Hartford CT
- Attended a meeting with members of the New Hampshire-Canada Trade Council, Concord NH
- Attended a meeting with Mr. Gary Lung of Northeast Utilities, Manchester NH
- Meeting with M. Emyl Wyss and Pierre Dorsa of Swissnex Boston, Boston MA
- Attended a reception offered by the Canadian Consulate in New York at the Connecticut General Assembly, Hartford CT
- Attended a Canada Seminar by Gérard Bouchard at the Harvard Weatherhead Center for International Affairs, Cambridge MA.

**C. COMMUNICATION AND PUBLIC AFFAIRS – New England Territory*****Maël-Solen Picard, Public Affairs Director*****January 2009 – June 2009****March 2009 (continued)**

- Meeting with Sharon Straka, Director of the French Ressource Center of Yale University, Boston MA
- Meeting with Mr. Tom Howard of the University of New Hampshire, Durham NH
- Attended and co-organized a presentation of the Centre de la Francophonie des Amériques at the Museum of Work and Culture, Woonsocket RI
- Attended and co-organized a presentation of the Centre de la Francophonie des Amériques at Assumption College, Worcester MA
- Attended and co-organized a presentation of the Centre de la Francophonie des Amériques at the Franco-American Center, Manchester NH
- Attended a Francophonie Day celebration event at the Rhode Island State House, Providence RI
- Co-organized and attended a Francophone week reception, gala and show by a Quebec artist at the Langham Hotel, Boston MA
- Attended a conference by Quebec journalist Jocelyne Cazin organized by the Alliance française of Providence, Smithfield RI
- Co-organized and attended a Conference by Québec author Dean Louder at Yale University, New Haven CT
- Co-organized and attended a Conference by Québec author Dean Louder at Bridgewater State College, Bridgewater MA
- Co-organized and attended a Conference by Québec author Dean Louder at Assumption College, Worcester MA
- Co-organized and attended a Conference by Québec author Nadine Bismuth at Gordon College, Wenham MA
- Co-organized and attended a Conference by Québec author Nadine Bismuth at University of New Hampshire, Durham NH
- Co-organized and attended a Conference by Québec author Nadine Bismuth at St-Michael's College, Essex VT
- Attended a conference on Franco-American history organized by the Maine Historical/Genealogical Society, Portland ME
- Attended and co-organized with Alliance française of Lake Champlain a concert by Quebec Group Pellerin, Burlington VT
- Attended a conference by former US Vice-President and Nobel peace prize winner Al Gore on climate change, Boston MA

**April 2009**

- Attended a conference on Energy organized by the New England Environmental Business Council, Boston MA
- Attended a round table on energy organized by RAAB Associates, Boston MA
- Attended the annual meeting of the American Association of Teachers of French – Western Massachusetts chapter, South Hadley, MA
- Attended a press conference on Vermont Lake Champlain Quadricentennial celebrations events, Burlington VT
- Attended a conference on Energy trends organized by the Northeast Gas association, Hartford CT
- Attended a lecture by Northeastern University President Aoun organized by the French Consulate in Boston, Boston MA.

**May 2009**

- Attended and co-organized an exhibit on Quebec at the Museum of Work and Culture, Woonsocket RI
- Attended an award ceremony organized by the Club Richelieu of Rhode Island, Providence RI
- Attended a reception at the French Library, Boston MA

**C. COMMUNICATION AND PUBLIC AFFAIRS – New England Territory****Maël-Solen Picard, Public Affairs Director****January 2009 – June 2009****May 2009 (continued)**

- Meeting with Jed Willard, Director of the Public Diplomacy Collaborative, Ash Institute, Harvard University, Boston MA
- Attended a francophone week planning meeting, Boston MA
- Organized and attended meetings and events in Hartford and Groton CT during the visit of Québec Natural Resources Minister Claude Bécharde
- Attended the New England Energy Conference organized by the Northeast Energy and Commerce Association, Groton CT

**June 2009**

- Attended a networking reception organized by the New England Canada Business Council, Boston MA
- Attended a meeting with the State of Vermont official regarding the Quadricentennial celebration events of Lake Champlain, Montpelier VT
- Attended a round table on Energy organized by RAAB Associates, Boston MA
- Attended a luncheon with Mr Neal Burnham from the Consulate general of Canada, Boston MA
- Attended the St-Albans Franco-American gala event, St-Albans VT
- Meeting with the Executive director of the Burlington Arts Council, Ms Doreen Kraft, Burlington VT
- Attended and organized a luncheon event on George Island for Quebec national Day, Boston MA
- Attended and organized a reception at the Boston Marriott Copley for Québec national Day
- Meeting with Mr. Charles Tretter, executive Director of NEGC inc., Boston MA

**Marc-Antoine Bédard, Public Affairs Officer****January 2009**

- Participated to meetings for *La Francophonie* (francophone celebrations) (Boston, MA)
- Participated to meeting with *Comité Champlain* (comity on Champlain legacy in Quebec and the US) (Boston, MA)
- Participated to a meeting with Marie-Hélène Bernard from Handel & Haydn Society (symphonic orchestra) (Boston, MA)
- Participated to meetings (conference calls) of the Vermont 400<sup>th</sup> celebrations (Boston, MA)
- Attended a reception by TransCultural Exchange (cultural conference)

**February 2009**

- Attended the French Film Festival (Providence, RI)
- Attended a conference of Premier of Quebec at Harvard University (Cambridge, MA)
- Participated in a meeting of “Testimony of Witnesses” (Jewish cultural project) (Boston, MA)
- Participated to meetings for *La Francophonie* (francophone celebrations) (Boston, MA)
- Participated to meeting with *Comité Champlain* (comity on Champlain legacy in Quebec and the US) (Boston, MA)
- Participated to meetings (conference calls) of the Vermont 400<sup>th</sup> celebrations (Boston, MA)

**March 2009**

- Participated to meetings for *La Francophonie* (francophone celebrations) (Boston, MA)
- Participated to meeting with *Comité Champlain* (comity on Champlain legacy in Quebec and the US) (Boston, MA)
- Participated to meetings (conference calls) of the Vermont 400<sup>th</sup> celebrations (Boston, MA)
- Meeting with Catheline Van den Branden from the French Library of Boston (French/cultural organization) (Boston, MA)
- Participated to the *Chlotrudis Award* event (film awards) (Cambridge, MA)

**Marc-Antoine Bédard, Public Affairs Officer**

**March 2009 (continued)**

- Attended to the concert of Nicolas Pellerin (Cumberland, RI)
- Attended a reception of McGill Alumni and Canadian Consulate (Boston, MA)
- Attended a conference of Dean Louder (Nashua, NH)
- Attended to the concert of *Nouvel Ensemble Moderne* (Cambridge, MA)
- Participated to a meeting of New England–Canadian Business Council (conference call) (cultural committee)

**April 2009**

- Participated to meetings (conference calls) of the Vermont 400<sup>th</sup> celebrations (Boston, MA)
- Attended a reception by *TransCultural Exchange* (cultural conference)
- Attended concert of *I Musici* (Keene, NH)
- Attended reception for the project “Échange Québec-Boston” (cultural exchange) (Boston, MA)
- Attended show of *Les Ballets Jazz* (dance) (Boston, MA and Portland, ME)

**May 2009**

- Presentation on Quebec at Gordon College (Gordon, MA)
- Presentation on Quebec at Hopkinton Highschool (Hopkinton, MA)

**June 2009**

- Attended conference of US Congressman Edward Markey (Boston, MA)
- Participated at reception for the National Day of Quebec (Georges’ Island, MA and Boston, MA)

**C. COMMUNICATION AND PUBLIC AFFAIRS – Midwest Territory**

***Del Phillips, Public Affairs Officer***

**January 2009 – June 2009**

**January 2009**

- NIL

M. Phillips left in February 2009.

***Jennifer Herlein, Public Affairs Officer***

**January 2009 – June 2009**

The Public Affairs Division of the Québec Delegation in Chicago has taken part in the following events and meetings since Jennifer Herlein took the position on June 15, 2009.

**June 2009**

- Attended the press conference for Cavalia in Chicago
- Attended a breakfast lecture hosted by the Canadian Club of Chicago
- Worked with the DQC staff on the Saint Jean la Baptiste celebration held at the Alliance Française de Chicago
- Started reaching out to academic and cultural contacts in the region to introduce myself and learn about their current affairs

**C. COMMUNICATION AND PUBLIC AFFAIRS –West Coast Territory**

***Denis Turcotte – Delegate***  
**January 2009 – June 2009**

**January 2009**

- Dinner at Canadian Residence for the visit of Canadian Secretary of International Commerce, Los Angeles, CA.
- CPO (Consular Press Organization) dinner at Japan Residence, Los Angeles, CA.
- 14th social gathering with members of the Los Angeles Consular Community, Santa Monica, CA.

**February 2009**

- Meet with Phoenix Mayor, Phil Gordon, Phoenix, AZ.
- Meet with Bruce Wallas, Foreign Editor of LA Times, Los Angeles, CA.
- Heli Expo, Anaheim, CA.

**March 2009**

- Canada Week, University of Washington, Bellingham, WA.
- GDC salon, San Francisco, CA.
- Advocacy Day (Canada Day) at Sacramento, CA.
- Advocacy Day (Canada Day) at Carson City, NV.

**April 2009**

- Edison Award ceremony at Mountain View, CA.
- Cirque Éloize performance at Santa Barbara, reception in the presence of the mayor of Santa Barbara, CA.
- Networking dinner for Milken Global Conference at Canadian residence, Los Angeles, CA.

**May 2009**

- World Trade Week breakfast kick-off, Los Angeles, CA.
- Centennial Gala, University of Washington, WA.
- Sacramento Host Breakfast, Sacramento, CA.
- Northern California World Trade Center 12<sup>th</sup> annual capital city Consular Corps luncheon, Sacramento, CA.
- NAFSA congress, Los Angeles, CA.

**June 2009**

- Canada Day reception at Canadian residence, Los Angeles, CA.
- Québec National Day reception, Los Angeles, CA.

**C. COMMUNICATION AND PUBLIC AFFAIRS – West Coast Territory**

**Yanick Godbout – Director Public Affairs**

**January 2009 – June 2009**

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**January 2009**

- Palm Springs Film Festival
- Santa Barbara Film Festival

**February 2009**

- California Language Teachers Association Meeting in Sacramento, CA.

**March 2009**

- Canada Week at Western Washington University (Seattle – Bellingham)
- “Francophonie” activity in association with French consulate in San Francisco
- Advocacy Day (Canada Day) in Sacramento, CA
- Roundtable on Energy in Las Vegas, NV
- Advocacy Day (Canada Day) in Carson City, NV

**April 2009**

- McGill University recruiting activity in Los Angeles

**May 2009**

- Centennial Gala, University of Washington, WA.
- Northern California World Trade Center 12<sup>th</sup> Annual Capital City Consular Corps Luncheon.
- Seattle International Film Festival
- NAFSA-Association of International Education Meeting in Los Angeles

**June 2009**

- Western Governors Association Annual Meeting.
- Los Angeles Film Festival
- Reception Québec Day

**D. INVESTISSEMENT QUÉBEC – NEW YORK*****René Sylvestre, Director*****January 2009 – June 2009**

In the course of the 1st semester of 2009, Mr. René Sylvestre participated in various activities in relation to investment projects, as listed hereafter.

**January 2009**

- Meeting with CIT Aerospace.
- Meeting with IOU Central.
- Meeting with Niiki Pharma.
- Meeting with Osler Hoskin & Harcourt.
- Meeting with Praxair.
- Meeting with SDS Financial Technologies.
- Meeting with Tri State Ventures.

**February 2009**

- Meeting with Avenue Capital Group.
- Meeting with Blakes, Cassel & Graydon.
- Meeting with BNP Paribas.
- Meeting with Bristol Myers Squibb.
- Meeting with Bryant Park Capital.
- Meeting with CIT Aerospace.
- Meeting with EurekaHedge.
- Meeting with Highbury Financial.
- Meeting with Kaufman Bros.
- Meeting with National Bank of Canada in New York.
- Meeting with Radius.
- Meeting with UK West.
- Meeting with Westwater Corporation.
- Attended The Future of New York: How to Bolster the City's Economy conference organized by Crain's New York.

**March 2009**

- Meeting with Assured Guaranty.
- Meeting with BNP Paribas.
- Meeting with Duetto Group.
- Meeting with Fairfax County.
- Meeting with Global Language Translation.
- Meeting with Goldman Sachs.
- Meeting with Lee Technologies.
- Meeting with Pali Capital.
- Meeting with Star Funding.
- Meeting with Strategic PM Solutions.
- Meeting with Credit Suisse.
- Meeting with Windover.
- Meeting with WITSA.
- Meeting with Zerofail.
- Meeting with Wyndham Mexico Partners.
- Attended the Interphex Conference.

**April 2009**

- Meeting with WorldWide Biggies.
- Attended the Investing in Aerospace Entrepreneurship conference organized by Enterprise Forum New York City.
- Meeting with Calyon.

**D. INVESTISSEMENT QUÉBEC – NEW YORK**

*René Sylvestre, Director*

**January 2009 – June 2009**

**April 2009 (continued)**

- Attended the Cirque du Soleil Show (Kooza) with guests from UK West, Kaufman Bros., Messier Partners.
- Attended the Cirque du Soleil Show (Kooza) with guests from ViaOne.
- Meeting with Verint Systems.
- Meeting with Take Two Interactive

**May 2009**

- Meeting with Anapharm.
- Attended the Cirque du Soleil Show (Kooza) with guests from Praxair.
- Meeting with SDS Technologies.
- Meeting with Lux Capital.
- Attended the Going Green Summit of the Executive Council.
- Meeting with the State of Bavaria - United States Office for Economic Development.
- Attended *Top Seven Intelligent Communities of the Year Reception*.
- Meeting with Eisai.
- Attended the Association of Corporate Growth - Breakfast Meeting.

**June 2009**

- Meeting with Morgan Stanley.
- Meeting with Enhanced Customer Care Solutions.
- Meeting with Entourage Systems.
- Meeting with Janice Mason.
- Attended NVTC International Committee's Year-end Party.
- Attended the 31st Annual Hockey Achievement Award Dinner.

**D. INVESTISSEMENT QUÉBEC – Midwest Territory*****Jérôme Nadeau – Business Development Manager*****January 2009 – June 2009****January 2009**

- Met with Michelle Moreno of First Analysis (Chicago, IL )
- Met with members of the Canadian Consulate in Chicago

**February 2009**

- Met with Zulfi Sadeque of the Canadian Consulate in Chicago
- Met with Nancy Ryan and Tom Hagle of Illinois DCEO (Chicago, IL)
- Met with Rick Galdi and Jason Schmidt of Windfall Projectz (Detroit, MI)
- Met with Patrick Greenburg of Compuware (Detroit, MI)
- Met with Barbara Goodman of IBIO (Chicago, IL)
- Attended the Technology Executives Club IT Best Practices Seminar (Chicago, IL)
- Attended the Executives Club of Chicago Luncheon (Chicago, IL)

**March 2009**

- Attended the NASCO Corridor Event (Chicago, IL)
- Attended the ACG 2009 Annual Market Trends (Chicago, IL)
- Met with Eric Hochstein of Ontario Economic Development (Chicago, IL)
- Met with Trevor Gun of Medtronic (Chicago, IL)
- Attended the Executives Club Luncheon (Chicago, IL)
- Met with directors of Interzone Entertainment (Chicago, IL)
- Met with Michelle Moreno of First Analysis (Chicago, IL)
- Met with Glenn Sussman of ICCT Research (Chicago, IL)
- Met with Holly Kay of West Monroe Partners (Chicago, IL)
- Met with Alain Villeneuve (Chicago, IL)
- Met with directors of Maior Technology Group (Chicago, IL)
- Met with Shelton Scott of the Port of Montreal (Chicago, IL)
- Met with Denny Thorley of Day1 Studios (Chicago, IL)
- Attended IBIO IndEx (Chicago, IL)
- Met with directors at Globalrisk (Chicago, IL)
- Attended Executives Club Breakfast (Chicago, IL)

**April 2009**

- Met with John Dempsey of Real Time Solutions (Chicago, IL)
- Attended Executives Club Luncheon (Chicago, IL)

**May 2009**

- Attended Windpower 2009 (Chicago, IL)
- Met with Robert Finkel of Prism Capital (Chicago, IL)
- Attended the All Candy Expo (Chicago, IL)
- Attended the Windy City Summit (Chicago, IL)
- Met with Tom Homburger of Bell, Boyd & Lloyd (Chicago, IL)

**June 2009**

- Met with Elevance (Chicago, IL)
- Participated in the Canada SR&ED Seminars (Chicago, IL, Minneapolis, MN and St. Louis, MO)
- Attended Just for Laughs with Denny Thorley, Day1 Studios, Elisa Ayarza, Cushman Wakefield, Raj Vohra, Deloitte Consulting and Steven Thomas, GeeKay Soft (Chicago, IL)

**D. INVESTISSEMENT QUÉBEC - Los Angeles**

***Laurent Huot – Director***

**January 2009 – June 2009**

**January 2009**

- LA ACM SIGGRAPH – Los Angeles
- Photonics West - San Jose

**February 2009**

- LA ACM Siggraph – Los Angeles
- MD&M West 2009 – Anaheim
- HELI-EXPO - Anaheim

**March 2009**

- Game Developer Conference 2009 – San Francisco

**April 2009**

- Stems Cells and Regenerative Medicine Forum – San Francisco
- Always On-Hollywood – Los Angeles
- Thin Film Green Conference – San Francisco

**May 2009**

- World Trade Breakfast - Los Angeles
- LA ACM Siggraph - Los Angeles
- The Autodesk Imagine Tour – Anaheim
- NAFSA 2009 Annual Conference & Expo – Los Angeles

**June 2009**

- E3 Summit 09- LA Convention Center - Los Angeles
- RBC Tech Conference - San Francisco
- LA ACM Siggraph - Los Angeles

**E. TRADE AND INDUSTRY – New England Territory*****France Dionne, Delegate*****January 2009 – June 2009*****France Dionne, Delegate***

The Economic Affairs section of the Quebec Delegation in Boston took part in the following shows, events, conferences, exhibitions and trips during the first six months of the year 2009.

**January 2009**

- Met with new President of Two Countries One Forest in Boston, MA
- Met with CEO of Haydn and Handel Society, Boston, MA
- Attended the Harvard Institute of Politics luncheon for the 2009 Presidential Inauguration, Cambridge, MA
- Attended the Transcultural Exchange Artists' Inaugural Ball, Boston, Ma

**February 2009**

- Attended the Harvard University Weatherhead Center Roundtable on Inter-Ethnic Relations in Quebec
- Met with representatives of the City of Burlington, VT
- Organized and participated in the visit of Quebec Premier Charest's speaking engagement at Harvard University Weatherhead Center for International Relations, Cambridge, MA
- Met with representative of the Vermont Quadricentennial Commission, Boston, MA
- Attended the Harvard University Weatherhead Center seminar with Charles Taylor as keynote speaker
- Attended an event with keynote speaker MA Senate President Therese Murray,
- Boston, MA
- Attended the Brown University French Film Festival, Providence, RI

**March 2009**

- Participated in the Franco-American Center Board of Trustees reception on Espace Quebec, Manchester, NH
- Met with CEO of the Alliance Française/French Library, Boston, MA
- Participated in a Northeast Energy and Commerce Association meeting, Westborough, MA
- Met with CT Speaker of the House Chris Donovan, Senator Gary Lebeau, Rep. Russell Morin and Rep. Vicki Orsini Nardello, Hartford, CT
- Attended the New England Board of Higher Education Excellence Awards, Boston, MA
- Met with representatives of the Canada-New Hampshire Trade Association, Concord, NH
- Attended the Canada Day Event organized by the Canadian Consulate General, Hartford, CT
- Attended an event hosted by the French Consulate General with representatives of Organisation internationale de la Francophonie
- Attended Francophone Flag Raising Ceremonies at the Rhode Island State House, Providence, RI and at the New Hampshire State House, Concord, NH
- Organized and participated in consultations by the Centre de la francophonie des Ameriques in Woonsocket, RI, Assumption College, Worcester, MA
- Attended an event hosted by the Swiss Consulate General with Honorable Al Gore as keynote speaker

**April 2009**

- Attended the TransCultural Exchange's conference on International Opportunities in the Arts
- Attended a performance by Rubberbandance Group at Wesleyan University, Middletown, CT
- Attended a performance by the Ballets Jazz of Montreal at ICA, Boston, MA
- Participated as a keynote speaker at l'Association francophone de Fall River luncheon, Fall River, MA

**E. TRADE AND INDUSTRY – New England Territory**

***France Dionne, Delegate***  
**January 2009 – June 2009**

2009 AUG 31 AM 10: 07  
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***France Dionne, Delegate***

**May 2009**

- Attended a Lafayette Day organized by the French Consulate and the New England Historic Genealogical Society, Boston, MA
- Keynote speaker at Suffolk University, Boston, MA
- Attended the Greater Boston Chamber of Commerce event with Cookie Robert as keynote speaker

**June 2009**

- Met with Government of representatives of the French Foreign Department, Boston, MA
- Met with New England Governors Association staff, Boston, MA
- Attended the Canadian Woman's club of Boston, Newton, MA
- Organized and hosted the annual Quebec National Day, Boston, MA
- Attended the New Bedford St-Jean Baptiste Celebrations, New Bedford, MA

**E. TRADE AND INDUSTRY – New England Territory**

**Jean-Pierre Laflamme, Economic Affairs Director**

**January 2009 – June 2009**

**January 2009**

- Attendance at MIT Entrepreneurship Center, Cambridge, MA
- Attendance NECBC Free Trade Breakfast, Boston, MA

**February 2009**

- New England Grows, Boston Convention & Exhibition Center
- Attendance at Global Economic Outlook, K&L Gates, State Street Financial Center, Boston
- Attendance at Boston Globe Travel Show, Seaport World Trade Center, Boston, by Boston Globe

**Mars 2009**

- International Boston Seafood Show 2009, Boston Convention Center
- Conect Trade Conference, Hotel Viking Newport, RI
- Attendance at AAA Travel market Place, Gillette Stadium, MA
- Attendance Canada Day, Hartford, CT

**April 2009**

- Meeting with Blair Stanford, Springfield Chamber of Commerce in Boston
- NECBC IT conference, Boston
- Attendance at BioMEDDevice Venture and Electronics New England, Boston Convention Center

**May 2009**

- Attendance at US/Canada Venture Capital Pipeline Event, by Burns & Levinson LLP, Boston,
- Attendance at Vermont Business & Industry Expo 2009, Burlington, Vermont Chamber of Commerce
- Attendance at Maine International Trade Day, Bangor, ME

**June 2009**

- Attendance at CONECT Annual Meeting 2009, Weston, MA

***Vahé Apelian, Commercial Officer***

**January 2009**

- Attended an MVCC breakfast in Andover, MA on the 16th
- Visited the MASCON show in Boston on the 23<sup>rd</sup>
- Visited the NEWEA show in Boston on the 28th

**February 2009**

- Visited the Lumbermens show in Boston on the 5<sup>th</sup>
- Attended an MVCC breakfast in North Andover, MA on the 13<sup>th</sup>
- Attended a seminar in international relations with Premier Charest in Cambridge, MA on the 23<sup>rd</sup>

**March 2009**

- Visited the Traditional Building Expo in Boston, MA on the 13th
- Visited the NE Facilities Expo in Boston, MA on the 18th

**April 2009**

- Visited the Residential Design Expo in Boston, MA on the 2<sup>nd</sup>
- Visited the CONEX Expo in Hartford, CT on the 8<sup>th</sup>
- Visited the NEPCON show in Boston, MA on the 23<sup>rd</sup>

***Vahé Apelian, Commercial Officer*****May 2009**

- Visited the Northeastern Forest Products Expo in Bangor, ME on the 1<sup>st</sup>
- Attended the Biomass conference of the EBC in Westboro, MA on the 5<sup>th</sup>
- Attended a MVCC breakfast in North Andover, MA on the 14<sup>th</sup>
- Visited the EASTEC Show in West Springfield, MA on the 20<sup>th</sup>

**June 2009**

- Visited the Northeast Security Systems show in Marlboro, MA on the 4<sup>th</sup>
- Visited the NE Fuel Institute Expo in Boston, MA on the 9<sup>th</sup>
- Visited the Northeast Building & Facilities Expo in Boston, MA on the 11<sup>th</sup>

***Laurence Gagnon, Commercial Officer*****January 2009**

- Meeting with Patrick Richardson (Schneider Associates) to discuss branding opportunities for the Quebec seafood sector.
- Attended a conference about Health and Seafood in Montreal. Recruited an American expert as a panelist (Bob Burke, Natural Consulting)

**February 2009**

- Accompanied Québec companies to meetings with fruit and vegetables buyers from Stop & Shop (Doug Williams, Paul Francis) and Whole Foods Market (Bill McGowan)
- Attended to the New England Grows trade show. No official meetings were planned.
- Participated to the ACF Northeast Conference. Contributed to a presentation made to the attending Chefs on Québec maple syrup.

**March 2009**

- Organize a commercial mission (50 Québec companies) for the International Boston Seafood Show (IBSS).
- The Québec Minister of Agriculture, Foods and Fisheries was present to the IBSS and met his counterparts from other Canadian provinces.
- Attended the New England Food Service Show. No official meetings were planned. Discussed with Eileen Callahan from the Griffin Report.
- Gave interview to Ana Wolfe, editor in chief of Gourmet News about Québec food products.

**April 2009**

- Attended SIAL Montreal. Brought 6 American buyers to meet with Québec companies:
  - Aurise Randall, Associated Buyers
  - Art Papazian, JO'H Specialty
  - Kurt Gurdal and Tim Bucciarelli, Formaggio Kitchen
  - Claire Donis and Alberto Aurilio, Seacrest Foods Distributors
- Attended the Center for Women & Enterprise 9<sup>th</sup> Annual State House Day
- Attended the Associated Buyers tabletop show

**May 2009**

- Met with buyers from Formaggio Kitchen (Tim Bucciarelli, Ihsan Gurdal), Associated Buyers (Aurise Randall) and Trader Joe's (Kathryn Bernstein) with a Québec company (Theobroma Chocolat)

**June 2009**

- Participated at the Summer Fancy Food Show in NYC. No formal meetings were scheduled

**Johanne Guertin, Commercial Officer**2009 AUG 31 AM 10: 07  
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- Meetings with:
- Abigail Barrow, Mass Tech Transfer Center
- Peter Abair, Directeur, Mass Biotech Council.

**February 2009**

- Attendance at the annual meeting of Mass Technology Leadership Council and meeting with M. Tom Hopcroft, President of the Association.
- Meetings with:
- Jeff Crown, The Crown Group
- Tom Ermolovich, Northeastern University
- Tom Basiliere, UpToDate
- Steve Zamierowski, Deloitte Touche
- Mark Gerber, Gerber Graphics
- Paul Cellucci, McCarter & English
- Fernando Quezada, MA Biotechnology Center of Excellence
- Jim Cox, Director of Northeast Corridor, US Department of Commerce
- Paula Popeo, UMass University

**March 2009**

- Attendance Mass Tech Association Breakfast on economy, in Boston
- Meetings with:
- New York Institute of Technology, Frank Zeman
- Canadian Consulate Boston, Marc Jacques
- MassMedic, Tom Sommer, President
- Boston Design Center, Gary Riegel
- UK Trade & Investment, Kirsten Chambers, Head of Trade & Investment

**April 2009**

- Meeting with:
- Peter Abair, MBC and others consulates: Swiss, France, British, Canada.
- Anne Avidon, Vice Consul, Life Sciences, British Consulate Boston
- Pierre Dorsaz, Project Management, Boston Swissnex
- Robert Halpin, President, Merrimack Valley Economic Development Council, Inc.
- Carole Walton, CreateBoston
- Antoine Mynard, Attaché for Science and Technology, Consulat de France
- Patrick Bench, Director of Business Development, MOITI
- Bette Cullinan, Administrator, North Shore Technology Council

**May 2009**

- Meetings with:
- Karen Wyman, Office of International Commerce – New Hampshire
- Janine Bisailon-Cary, DECD – Maine
- Dana Eidness, Global Trade Partnership – Vermont
- Charles Tretter, New England Governors Office
- Scott Kozak, Vice President Life Sciences, The North England Investment Agency
- Brian Johnson, Publisher, Mass Medical Devices Journal

**June 2009**

- No meetings - retirement June 19, 2009

**E. TRADE AND INDUSTRY – Midwest Territory**

***Marc T. Boucher, Delegate***

**January 2009 – June 2009**

**January 2009**

- Attending a Chicago International Trade Commissioners Association reception.
- Attending a reception at the Canadian Consul General Residence in Chicago.
- Guest speaker at the Chicago's Groupe Professionnel Francophone.
- Attended monthly meeting with the great lakes Commission

**February 2009**

- Attended great lakes Day in Washington
- Attended a presentation of Tourism of Quebec in Montreal, Quebec
- Attended monthly meeting with the Great Lakes Commission
- Met with several professors at the University of Chicago (UIC)

**March 2009**

- Attended the "semaine de la francophonie" organized along with the Alliance française of Chicago
- Attended monthly meeting with the great Lakes Commission

**April 2009**

- Meeting with the Canadian Consul General in Chicago.
- Participating in a meeting with P. Moore, Smurfit Stone in Chicago.
- Participating in a meeting with journalists from the Chicago Tribune.
- Attending an Economic Development Council in Chicago.
- Meeting with a journalist from the Windy City Times of Chicago.
- Hosted a visit of the Mayor of Montreal

**May 2009**

- Meeting with the Canadian Consul General in Chicago.
- Attending a reception in Chicago organized by the Canada-US Defense Planning Group.
- Hosted a visit of the Minister of International Affairs of Quebec

**June 2009**

- Attended an annual meeting in Washington of "Chefs de Poste"
- Organized and participated at the St Jean reception

**Charles Orlowek, Commercial Officer****January 2009**

- Meeting of the Business Marketing Association, Chicago Chapter, January 8
- PROMAT expo, Chicago January 14
- Meetings of the Canadian Club of Chicago January 19 & 20
- Chicago Convergence motion graphics conference/MG Fest, Chicago Jan. 22
- Meeting of the Chicago chapter, Association for Corporate Growth, January 22
- Meeting of the National Truck Equipment Association, Bloomingdale, IL Jan 28

**February 2009**

- Breakfast meeting sponsored by Indiana Business Journal, Indianapolis Feb 13
- Dealernews International Powersports Dealer Expo, Indianapolis, February 13
- Meetings of the Canadian Club of Chicago February 11 & 19
- German-American Chamber Wind Energy conference, Chicago Feb 24
- Meeting of the Chicago Association of Direct Marketing, Chicago Feb 25
- Meeting organized by the association Adva-Med, Chicago Feb 27
- Chicago Dental Society expo, Chicago Feb 27

**March 2009**

- Reception hosted by Quebec to promote the NASCO inland ports conference, Chicago March 4
- Reception organized by Quebec at the Work Truck Show, Chicago March 5
- Work Truck Show, Chicago, March 4,5, & 6
- Meeting of the Canadian Club of Chicago March 11
- Meeting of the Chicago chapter of the Association for Corporate Growth, Chicago March 19
- International Housewares Expo, Chicago, March 24

**April 2009**

- Meeting, Chicago Chapter, Association for Corporate Growth, Chicago April 3
- Meeting of the Canadian Club of Chicago April 15
- SAE World Congress, Detroit, April 21
- Canadian government reception, Detroit, April 21
- Meeting of the Detroit Regional Chamber, Detroit April 22
- Meeting of the Ann Arbor Marketing Group, Ann Arbor, MI April 22
- Quebec reception in Chicago April 23
- Executive Club of Chicago reception, Chicago, April 29
- Meeting of the Kellogg Alumni Club of Chicago, Chicago April 30

**May 2009**

- Windpower 2009 Expo, Chicago May 5
- Meeting of the Chicago International Trade Commissioners Association, Chicago May 6
- Meeting of the Midwest Chapter, International Society for Pharmaceutical Engineering, St. Louis May 7
- Dinner meeting organized by the St. Louis Business Journal, St. Louis May 7
- Electric Power Expo, Rosemont, IL May 12
- SME Rapid 2009 Expo, Schaumburg, IL May 12
- Meeting of the Canada-Minnesota Business Council, Minneapolis, May 19
- American Society of for Quality expo, Minneapolis, May 19

**June 2009**

- National Fire Protection Associates expo, Chicago, June 9
- National Plastics Expo, Chicago, June 24
- Meeting of the Canadian Club of Chicago, Chicago June 24
- Quebec national day reception, Chicago June 24
- Orthopedic Manufacturing & Technology Expo, Rosemont, IL June 25

**Contacted the following for trade promotion purposes**

Heritage Cadillac, Lombard, IL	Deere & Company, Horicon, WI	University of Illinois, Chicago
Bombardier Recreational Products, Sturtevant, WI	Gold Shield of Indiana, Decatur, IN	Baxter Healthcare, Deerfield, IL
Aisin USA, Seymour, IN	Biomet, Warsaw, IN	Goettsch Partners, Chicago
Bodine Aluminum, St. Louis & Troy, MO,	Depuy Orthopedics, Warsaw, IN	MONDO USA, Evanston, Illinois
Jackson, TN	Smith & Nephew, Memphis	Forest City Science and Technology Group, Skokie, IL
General Motors, Warren, MI & Defiance, OH	Medtronic Sofamor Danek, Warsaw, IN & Memphis	Capital Engineering, Hammond, IN
Honeywell Engines, Tempe, AZ	Stryker Instruments, Kalamazoo, MI	Olympus NDT, Kansas City, MO
SAE, Warrendale, PA	Red Gold Inc., Orestes, IN	Hi-Line Utility Supply, Elgin, IL
McMaster-Carr Supply Company, Elmhurst, IL	Sargent & Lundy, Chicago	MWH Americas, Chicago
IAV, Northville, MI	Trucking Times & Sport Utility News, Cedar Falls, IA	RSC Equipment Rental, La Porte, TX
Cliffe Metal Products, Cincinnati	Midway Specialty Vehicles, Elkhart, IN	Treanor Architects, Lawrence, KS
Advanstar Communications, Santa, Ana, CA	Kansas-Oklahoma Machine Tools, Wichita & Tulsa	Life Scientific, St. Louis
Adva-Med, Washington, DC	Oshkosh Corporation, Oshkosh, WI	ENPRO Inc., Addison, IL and St. Louis, MO
Midwest Venture Partners, Chicago	Borg-Warner, Marshall, MI	Sys-tek Companies, Blue Springs, MO
Growth Point Technology Partners, Oak Brook, IL	Black & Veatch, Overland Park, KS	Process Results, Ann Arbor, MI
Zoll Dental, Niles, IL	Kiewit Power Constructors, Overland Park, KS	RSM McGladrey, St. Louis
Lares Research, Chico, CA	Burns & McDonnell, Kansas City, MO	ArcSight, Wheaton, IL and Cupertino, CA
Field Museum, Chicago	CH2M Hill, Englewood, CO & Atlanta	Diesel & Gas Turbine Worldwide, Waukesha, WI
Atlas Toyota Material Handling, Shiller Park, IL	Pamida, Tuscola, IL	Abbott Laboratories, Irving, TX
Great Lakes Service Equipment, McBain, MI	Morton Salt, Chicago	Realtime Technologies, Royal Oak, MI
Newtek Engineered Sales Corp, Plainfield, IL	General Dynamics Land Systems, Sterling Heights, MI	American Society for Quality
Minneapolis-St. Paul Metropolitan Airports Authority, Minneapolis	May's Honey Farms, Harvard, IL	Green Ideas, Chicago
St. Louis Airport Authority, St. Louis & Bridgeton, MO	ComSite Constructors, Schaumburg, IL	Tabor Hill Winery, Buchanan, MI
Brendel Associates, Dearborn, MI	Libra Industries, Mentor, OH	Management Recruiters of Tallahassee, Tallahassee, FL
Websense, Illinois	CTS Corporation, Elkhart, IN	Cummins Power Generation, Fridley, MN
Gaer Marketing Associates, Bloomfield Hills, MI	Vestas, Chicago	Canon Communications, Richmond
GE Appliance, Louisville	Nordex USA, Chicago	GE Honda Aero Engines, Cincinnati
Navistar, Fort Wayne, IN	Hi-Lex Controls, Rochester Hills, MI	Abonmarche Group, Benton Harbor, MI
Findlay Industries, Springfield, OH	Michelin North America, Greenville, SC	JJR, Chicago, IL and Madison, WI
MTD Products, Valley City, OH	The Myles Group, Troy, MI	Hattas Associates, Hoffman Estates, IL
CNH, Wichita		
Komatsu America Corporation, Rolling Meadows, IL		

ITEM 11

Skipper Marine  
Development, Winthrop  
Harbor, IL  
ORMET Corporation,  
Hannibal, OH  
Orthoworld, Chagrin Falls,  
OH  
ibNEWS, Shawnee, KS  
Kohler Power Systems,  
Sheboygan, WI

Generac Power Systems,  
Waukesha, WI  
Trico Capital Holdings, St.  
Louis  
Morris Anderson, Chicago  
Billow Butler & Co.,  
Chicago  
Westbury Group, Lake  
Forest, IL

Depuy Orthopedics,  
Warsaw, IN  
Brauer & Associates,  
Hopkins, MN  
Stevenson & Company,  
Evanston, IL  
Automatic Control  
Systems Inc., Crestwood,  
IL

**E. TRADE AND INDUSTRY – Midwest Territory**

**Stephan Follecker, Director**

**January 2009 – June 2009**

**January 2009**

- Great Lakes Manufacturing Council
- Detroit Chamber of Commerce
- Detroit Regional Economic Development Partnership
- City of Chicago Mayor's Office
- Illinois Department of Commerce and Economic Opportunity
- CITCA (Chicago International Trade Commissioners Association)
- Illinois Global Partnership Event
- Canadian Club of Chicago

**February 2009**

- Great Lakes Manufacturing Council
- Great Lakes Wind Network
- Federal Reserve Bank of Chicago
- Stylemax, Chicago
- CITCA Chicago
- Chicago Council on global Affairs
- Chicagoland Chamber of Commerce
- Illinois Global Partnership Event

**March 2009**

- UIC
- University of Chicago
- Great Lakes Manufacturing Council
- IPANA event (NASCO)
- Missouri Department of Economic Development
- Kansas City Economic Development
- Port Authority of KC, MO
- Great Lakes Commission
- Chicago Center for green technologies
- Ibio
- Chicago 2016
- Canadian Club of Chicago

**April 2009**

- Illinois Institute of Technologies
- Great Lakes Commission
- Great Lakes Manufacturing Council
- Chicago Architecture Foundation
- Chicago Mayor's Office

**May 2009**

- Wind Expo
- Illinois Technology Associatio

**June 2009**

- Canadian Club of Chicago
- Great Lakes Manufacturing Council
- Cincinnati Chamber of Commerce
- Minnesota Chamber of Commerce
- Minnesota Department of Employment and Economic Development

**Joan Kimball, Commercial Officer****January 2009**

- University of Illinois @ Chicago
- The Signature Room
- Artisanal Cheese
- The Trump Tower
- US Foodservice Chicago
- Specialty Food Trading Company
- Westin Bostin
- Renaissance Hotel-Schaumburg, IL
- American Culinary Federation
- Corvus Blue
- MLM Marketing
- City of Chicago
- American Cheese Society
- Kendall College
- The Humann Factor
- Research Chefs Association
- Pastoral Cheese
- Larry's Market
- The Kroger Co.
- HEB, Central Market
- Institute of Food Technologists
- Arizona Biltmore
- Research Chefs Association
- European Imports
- Lund's/Byerly's
- Caulfield & Associates

**February 2009**

- American Culinary Federation
- American Cheese Society
- Lund's/Byerly's
- Caulfield & Associates
- US Foodservice Chicago
- Specialty Food Trading Company
- Westin Bostin
- Renaissance Hotel-Schaumburg, IL
- American Culinary Federation
- Kroger
- Corvus Blue
- MLM Marketing
- The Signature Room
- Artisanal Cheese
- Kendall College
- DPI Midwest
- European Imports
- Arizona Biltmore
- HEB-Central Markt
- The Kroger Co.
- Pastoral Market
- Larry's Market
- The Humann Factor
- Research Chefs Association
- Wisconsin Cheesemaker's Association

**Joan Kimball, Commercial Officer****February 2009 (continued)**

- Straub's
- Aquilina & Associates
- Institute of Food Technologists
- Research Chefs Association

**March 2009**

- Larry's Market
- Pastoral Market
- American Cheese Society
- European Imports
- European Imports
- Kendall College
- Research Chefs Association
- HEB Central Market
- The Humann Factor
- Arizona Biltmore
- Institute of Food Technologists
- US Foodservice
- Kroger
- University of Illinois @ Chicago
- Kraft
- Conrad Hilton Chicago
- Sheila King Marketing & Public Relations
- Corvus Blue
- Artisan Cheese Exchange

**April 2009**

- American Cheese Society
- American Culinary Federation
- Research Chefs Association
- Larry's Market
- Pastoral Market
- HEB Central Market
- The Humann Factor
- European Imports
- Arizona Biltmore
- Aquilina & Associates
- Artisan Cheese Exchange

**May 2009**

- American Cheese Society
- American Culinary Federation
- Intstitute of Food Technologists
- The Humann Factor
- Corvus Blue
- Kendall College
- Research Chefs Association
- Larry's Market
- Pastoral Market
- Fox & Obel
- Kroger
- Marion Street Market
- The Kroger Co.
- Whole Foods

**Joan Kimball, Commercial Officer**

2009 AUG 31 AM 10: 07

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**May 2009 (continued)**

- Fromagination
- Specialty Food Trading Company
- Conrad Hilton Chicago
- Aquilina & Associates
- European Imports
- Star Chefs
- National Restaurant Association
- Chicago International Produce Market
- Strubbe Produce
- City of Chicago
- US Foodservice Chicago
- Artisan Cheese Exchange
- Les Dames d'Escoffier-Chicago Chapter

**June 2009**

- American Cheese Society
- American Culinary Federation
- All Things Organic
- US Foodservice Chicago
- Artisan Cheese Exchange
- Candy Expo
- Research Chef's Association
- Larry's Market
- Pastoral Market
- Kendall College
- The Humann Factor
- Private Label Manufacturer's Association
- The Kroger Co.
- Institute of Food Technologists
- Marion Street Market
- Fox & Obel
- HEB Central Market
- Kroger
- Lund's/Byerly's
- European Import

**Keith Kalinowski, Commercial Officer**

**January 2009**

- City Club, Chicago
- MMPI Meeting, Chicago
- Dar-Tech Meeting, Chicago
- Deerfield Show, Deerfield, IL
- CAF, Chicago
- Mid Am 2009 Expo, Chicago
- Stylemax, Chicago
- AHR Expo, Chicago
- Murphy/Jahn Meeting, Chicago
- Australian Consulate, Chicago

**February 2009**

- City Club, Chicago
- MHSRA Board Meeting, Chicago

**Keith Kalinowski, Commercial Officer****February 2009 (continued)**

- CAF, Chicago
- FOD Meeting, Chicago
- RTKL Associates Meeting, Chicago
- Chaddick Institute Meeting, Chicago
- iBio Breakfast, Skokie, IL
- Canadian Consulate Meeting, Chicago
- Smart Grid Meeting, Chicago
- Chicago Men's Wear Collective, Chicago
- MMPI Meeting, Chicago

**March 2009**

- National Main Street Conf, Chicago
- Switching Gears Meeting, Ann Arbor, MI
- Canadian Consulate Detroit, Detroit
- City of Detroit, Dept. of the Env., Detroit
- Danish Embassy, Ann Arbor
- MHSRA Board Mtg, Chicago
- MHSRA Annual Meeting , Chicago
- City of Chicago, Dept. of Protocol, Chicago
- Danish Embassy, Chicago
- CTA, Chicago
- Chicago Climate Exchange, Chicago
- CAF Meeting, Chicago
- Fashion Office Meeting, Chicago
- Stylemax, Chicago
- National Bridal Show, Chicago
- Canadian Consulate Chicago Meeting, Chicago
- Manilow Associates Meeting, Chicago
- Transystems Meeting, Chicago

**April 2009**

- iBio Meeting, Deerfield
- Baxter Meeting, Deerfield
- City Club, Chicago
- Contractor Open House, Des Plaines, IL
- Coverings Show, Chicago
- Allied Waste Meeting, Chicago
- City of Chicago, Department of the Environment, Chicago
- Illinois Reform Commission Meeting, Chicago
- Braman Agency Meeting, Chicago
- Stanley Tigerman Meeting, Chicago

**May 2009**

- Artropolis, Chicago
- PBC Open House, Chicago
- Smart Grid, Chicago
- FOD Meeting, Chicago
- MMPI Meeting, Chicago
- Amtrak Meeting, Chicago
- Chicago Climate Exchange Meeting, Chicago
- AIA, Chicago
- City Club, Chicago

***Keith Kalinowski, Commercial Officer***

**June 2009**

- Greening the Heartland, Detroit
- Farr Associates Meeting, Detroit,
- Kresge Foundation Meeting, Troy, MI
- Ford Meeting, Dearborn
- Chaddick Institute, Chicago
- Chicago Tribune Meeting, Chicago
- MHSRA Board Meeting, Chicago
- Lumen Cordium Society Meeting, Chicago
- APTA Rail Conference, Chicago
- Dick Durbin Meeting, Chicago
- HACIA Conference, Chicago
- Comcast Meeting, Chicago
- FOD Meeting, Chicago
- CAF Meeting, Chicago
- State of Illinois, Chicago
- Alliance Française, Chicago

**E. TRADE AND INDUSTRY – Southeast Territory*****Ginette Chenard, Delegate*****January 2009 – June 2009****January 2009**

- State of the City Business Breakfast, Omni Hotel
- Meeting with Jim Fain, former Trade Secretary, Raleigh, NC
- Dinner with David Rhoades, Commissioner Director, Dept. Trade, Raleigh, NC
- Meeting with Robert Barsky, Professor, Vanderbilt University
- Lunch with Consular Corps
- Reception at the Swiss Consulate
- Meeting with USA-Mexico Chamber of Commerce, Peter Appleton
- Meeting with city of Atlanta and State of GA environmental officers.

**February 2009**

- Lunch with Belgium Consul
- Attend AAFLT conference, Birmingham, AL
- Lunch with Michael Johnson, Attorney
- Dinner with Samia Spencer, French professor, Birmingham, AL
- Meetings with many professors of Auburn University, Birmingham, AL
- Visit of Robert Barsky, French Professor, Vanderbilt University, TN
- Francophone meeting at the French Alliance in Atlanta
- Meetings at the University of Tennessee at Martin and Union University, Austin Peak University.
- Breakfast at the Carter Center

**March 2009**

- Meeting with NASCO board of direction in Chicago, IL
- Attend SCOLT conference March 5<sup>th</sup> thru 7<sup>th</sup>, Atlanta, GA
- Reception for the Consular Corps with the Lt. Governor of GA and the governor of GA at the W Hotel, Atlanta, GA
- Attend reception and seminar at the Federal Reserve in Atlanta
- Francophone week, lunch with Samia Spencer, French Professor, Auburn University, AL
- Lunch at the Carter Center
- Visit Duke University for the Quebec Film Festival
- Meetings at the University of NC, Chapel Hill.
- Conference SCIS, Atlanta, GA

**April 2009**

- Meetings at Duke University.
- Meeting with the Stephen Kelly, Former General Consul for USA in QC.
- Meeting with members of the governor's cabinet at Austin, TX.
- Meeting at the Texas Secretary of State Cabinet, Austin, TX. Meeting with many City and State Officials.
- Meetings and conference with people of the University of Texas, Austin TX
- VIP Tour 2009, North East, Georgia
- Meeting with many business people and City officials.
- Attend FIL 09, Lafayette, LA.
- Meetings with many City and State officials, Baton Rouge, LA
- Conference by CNN finance expert.

**May 2009**

- Passport to France, Annual French American Chamber of Commerce Gala, InterContinental Hotel, Atlanta, GA
- Reception at the Canadian Consulate
- Cocktail reception at the Switzerland Consulate, Atlanta, GA

**E. TRADE AND INDUSTRY – Southeast Territory*****Ginette Chenard, Delegate*****May 2009 (continued)**

- Conference NAFTA at Kennesaw University with the US-Mexico Chamber of Commerce and Former Mexican President Fox.
- Participation at the BIO 2009 conference, Atlanta, GA
- Participation of the Prime Minister of Québec to BIO 2009 in Atlanta.
- Meetings with Former Senator Sam Nunn, GA, Former Governor Howard Dean, Vermont, Governor Jim Doyle, Wisconsin, Governor Sonny Perdue, Georgia, and many American business people.

**June 2009**

- Attend NASCO Conference, Qc, Canada
- Reception of the Royal Bank of Canada at the Canadian Consulate, Atlanta, GA
- Reception at the British Consulate
- Attend CIEF conference, New Orleans, LA
- Board meeting at the French Alliance, Atlanta, GA

***Louise Fortin, Director, Trade Division*****January 2009**

- Participation in the Atlanta International Gift and Home Furnishings Market to meet with exhibitors, agents and distributors in the Southeast
- Participation in the Southface Sustainable Atlanta Roundtable – meeting with local businessmen (architects, builders, government officials)
- Participation in the AIA Atlanta Cote January meeting – meeting with architects and local government officials
- Participation in a lunch and learn presentation to Skanska General Contractors by Beaubois, Quebec manufacturer of custom millwork
- Meeting with the U S representative of BRAC, an environmental firm based in Québec to discuss participation in an environmental trade mission to Atlanta
- Meeting with the Atlanta Development Authority, Greener Atlanta, City of LaGrange, the Atlanta Chamber of Commerce, and other organizations to discuss the organization of an environmental trade mission to Atlanta in June
- Meeting with Bill Bland of Choate Construction, General Contractor and Bobbie Unger, Architect, with Beaubois, Quebec manufacturer of custom millwork
- Meeting with Scott Holliday, importer of furniture
- Meeting with Lynnette Young, Director of Sustainable Atlanta, to discuss participation in Americana Conference in Montréal.
- Participated in a bi-weekly conference call with Canadian Federal and Québec provincial partners regarding the organization of the upcoming Bio 2009 conference in Atlanta
- Participation in a lunch organized by the North Alabama Industrial Development Authority held at the Ritz Carlton in Atlanta; meeting with representatives of local and regional Chambers of Commerce.
- Meeting with Aventure Aviation, GA-based maintenance, repair and overhaul facility.
- Participation to new year's networking event organized by the German American Chamber of Commerce
- Participation at the International Poultry Exposition in Atlanta

**February 2009**

- Participation in the Southface Sustainable Atlanta Roundtable
- Participation to the Alabama Automotive Manufacturers Association quarterly meeting in Mobile, Alabama.

**Louise Fortin, Director, Trade Division****February 2009 (continued)**

- Met with Anne Macko, Attorney, and Jim Blair, Georgia Dept of Economic Development to discuss participation at Bio 2009.
- Meeting with Sheila Dalmat, President of Key Bridges, and Fatiha Coulombe, President of Phare Associates to discuss the organization of a trade mission to Texas.
- Participated at a pre-bio presentation at the CDC (Atlanta) with Michel Garro of Pole Québec Chaudière Appalaches.
- Participation in the annual meeting of foreign office representatives of the Québec Ministry of Economic Development in Montréal.
- Organization of a presentation at the Atlanta Chamber of Commerce for the executive director of Americana, to promote the environmental trade show and conference to be held in Montréal March 17-19.
- Organization of a dinner at the Marriott Marquis to introduce Atlanta's leaders in the environmental industry to the executive director of Americana.
- Organized private meetings with Alex McCray, President of Greener Atlanta, Joe Basista, Commissioner, Public Works, Luz Borrero, Deputy COO, City of Atlanta, Lynette Young, Sustainable Atlanta, to discuss participation on a panel at Americana.
- Participated in a presentation by Invest-Québec for a group of investors at Anthony's Restaurant

**Mars 2009**

- Speaker at the annual dinner of the Pi Delta Phi French Club – Auburn University, Auburn, AL
- Attendance at the American Rental Show, GA World Congress Center, A
- Organization of the Quebec Theme Park Business Summit in Orlando for 4 Québec manufacturers of products and services for the theme park industry. Meetings with buyers from Florida theme parks, architects, landscapers, general contractors, etc.
- Organization of a dinner for local officials in Orlando in conjunction with the Quebec Theme Park Business Summit
- Organization of a cocktail reception in collaboration with the Canadian Consulate and Greener Atlanta to promote the participation of Atlanta's environmental community to Americana and to promote the Environmental Trade Mission to Atlanta, event attended by Mayor Shirley Franklin, Commissioners Joe Basista and Rob Hunter, as well as representatives of leading environmental firms in Atlanta.
- Attendance at a luncheon for the Foreign Trade Representative Group
- Exploratory mission to the North Carolina Triad area: meetings with NC Department of Commerce, Piedmont Triad organization, Volvo Trucks, Thomas Built Buses, etc.
- Attended the SE Venture Forum at the Intercontinental Hotel, Atlanta

**April 2009**

- Exhibitor at the Georgia-Alabama Partnership for Sustainability Conference, Fort Bragg, GA, seminar/trade show for green-building products.
- Participation in AIA Networking Women cocktail reception, Atlanta.
- Organized a work session at the Atlanta Chamber of Commerce in preparation for the Environmental Trade Mission to Atlanta in October.
- Participation at the 2009 GA Annual Logistics Summit + meeting with Georgia Pacific representative
- Participation in the SPIE conference and trade show in Orlando. Québec Pavilion sponsored by the Ministry of Economic Development, Innovation and Export Trade in collaboration with Technopole Defense and Security
- Participation in the organization of the Québec/Florida Chamber of Commerce launch scheduled for June 17<sup>th</sup> in Montréal.

**May 2009**

- Attendance at the Kitchen & Bath Industry Show, GA World Congress Center; meeting with 5 distributors of kitchen cabinets in Atlanta

**Louise Fortin, Director, Trade division**

**May 2009 (continued)**

- Participation in a meeting at the Canadian Consulate for the organizers of the Environmental Trade Mission to Atlanta
- Coordination of Québec's participation at BIO 2009, including the organization of a cocktail reception for 400 people at the Atlanta Botanical Garden hosted by Quebec Premier, Jean Charest; a dinner for CEO's of pharmaceutical companies at the Ritz Carlton Downtown presided by Raymond Bachand, Minister of Economic Development, Innovation and Export Trade; participation of exhibitors at the Québec pavilion during the trade show.
- Attendance at a Belgian breakfast seminar on biopharmaceutical R&D and manufacturing during BIO.
- Attendance at Georgia's Annual Memorial Day Ceremony, State Capitol

**June 2009**

- Attendance at the McGraw-Hill 2009 Construction Outlook in Atlanta
- Attendance at a reception of Fashion Group International, Atlanta
- Attendance at a networking reception by the US Green Building Council
- Organization of a trade mission for Caristrap, a Quebec manufacturer of strapping for packaging.
- Participated in a trade mission organized by Laurentides International. Meeting with distributors of outdoor lighting, general contractors and manufacturers of custom metal framing in Houston and Dallas.
- Participation at the 2009 Automotive News Manufacturing Conference in Birmingham, Al
- Participated in the June edition of the Atlanta environmental trade mission with Evolu-Tech, environmental company based in Québec.

**D. INVESTISSEMENT QUÉBEC – Southeast Territory****Liliane Laverdière – Business Development Manager****January 2009 – June 2009**

2009 AUG 31 AM 10: 07

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**January 2009**

- Business lunch with Pete Macking and Michel Fontaine of Commerce Science Corporation, Atlanta, Georgia
- Business lunch with Mary Louise Goddie of the Canadian Consulate, Atlanta, Georgia
- Business lunch with Dennis Zakas of McKenna, Long & Aldrige LLC, Atlanta, Georgia

**February 2009**

- Meeting with Paul Taylor and David Dixon of The Facility Group, Smyrna, Georgia
- Business lunch with Kate McEnroe of Kate McEnroe, Atlanta, Georgia
- Attended the SEMDA Annual Conference at the Georgia Aquarium, Atlanta, Georgia
- Attended the BIO CED Conference and meeting with the Canadian Consulate, Raleigh, North Carolina
- Attended the SR&ED Seminar and meeting with the Canadian Consulate, Miami, Florida
- Attended the SR&ED Canadian Seminar, Atlanta, Georgia

**March 2009**

- Meeting with \*HQ CULP, High Point, North Carolina
- Attended the reception for the Environmental Mission Montreal/Atlanta at the Canadian Consulate, Atlanta, Georgia
- Attended the SEVC Southeast Venture Conference, Buckhead, Georgia
- Business lunch with Jim Lentner of Comerica Bank, Atlanta, Georgia

**April 2009**

- Visited HQ Olin Chloralkali Products, Diatech Oncology and SITEL, Nashville, Tennessee
- Business lunch with John Yates and Carl Erhard of Morris, Manning & Martin, LLP, Atlanta, Georgia
- Attended the SEMDA (South Eastern Medical Association) Conference, Atlanta, Georgia
- Attended BioBash, Atlanta, Georgia

**May 2009**

- Attended the TAG (Technology Association of Atlanta) SSA – How Software Companies Should (and Should Not) Market to CIOs, Atlanta, Georgia
- Attended the World Trade Center Annual Meeting, Atlanta, Georgia
- Attended the BIO2009 International Convention, Atlanta, Georgia
- Attended the Inward Investment Seminar – Oxford Intelligence, Atlanta, Georgia

**June 2009**

- Meeting with HQ Seagull Software Systems, Atlanta, Georgia
- Attended the TAG EPM AutoTraders, Atlanta, Georgia
- Attended the World Trade Center conference Career Personal Assessment - Coach Naomi Tickle, Atlanta, Georgia
- Attended the Atlanta Magazine Top Doctors & Georgia Life Science, Atlanta, Georgia
- Attended the RBC Wine and Cheese Reception at the Canadian Consulate, Atlanta, Georgia
- Inaugurated Invest Québec new offices in Atlanta, Atlanta, Georgia
- Attended the Québec National Holiday, Atlanta, Georgia
- Business lunch with Woody Hydrick, Cushman & Wakefield, Atlanta, Georgia

\* HQ: Headquarters of subsidiaries located in Québec

**E. TRADE AND INDUSTRY- New York**

***Richard Dupont, Director of Economic Affairs***

**January 2009 – June 2009**

**January 2009**

- Attended the National Retail Federation's reception, NY
- Met with Richard Rosenberg - Food Emporium, NY
- Attended the Business Council Conference, Albany
- Attended reception Top 10 CG Canada, NY

**February 2009**

- Attended the Crain's Future of NYC Conference, Mayor Bloomberg and Jamie Dimon, NY
- Met with Eric Claus, Hans Heer from The Food Emporium
- Attended Americana 2009 Promo Event in NYC and Syracuse
- Met with Michael Letros, Ricardo Hernandez, National Bank of Canada
- Met with Keith Scott, Greater Baltimore Chamber of Commerce

**March 2009**

- Met Oakley Brooks, Bombardier
- Met with Ron Covaes pdg Lockheed Martin Americas
- Attended The 13th annual St Patrick's Day Governor's Breakfast
- Met with Keith Scott, Greater Baltimore Chamber of Commerce

**April 2009**

- Met with Joseph De Sousa, National Hockey League

**May 2009**

- Met with Peter Crowley – Princeton Chamber of Commerce
- Attended Global Supply Chain Management Conference, Plattsburgh
- Attended a reception for Denise O'Donnell Deputy Secretary for Public Safety & Commissioner, NYS Division of Criminal Justice Services, Long Island
- Attended a Food Emporium reception

**June 2009**

- Attended the construction mission reception, NY
- Attended Nova Bus inauguration day, Plattsburgh

***Laurent Waessa, Commercial Officer***

**January 2009**

- Attended a meeting with Raghav Nandagopal of Exigen Capital
- Attended a meeting with Régine Clément of Canadian Consulate
- Attended a meeting with Anne O'Neill of Princeton Chamber of Commerce
- Attended a meeting with Patricia Lamothe of ModelCom
- Attended a meeting with Peter Shakalis and Bob Tunis of FirstServices Williams
- Attended a meeting with James Melnichok of the Berman Group
- Attended a meeting with Richard Kender of Merck
- Attended a meeting with Jan Hoerner of Aisling Capital
- Organized several meetings with architects in New York for Walker Glass

**February 2009**

- Attended an American Management Association seminar
- Attended a Crain's New York event
- Attended a Construction Industry event
- Met with George de Sanctis of Sanofi

**Laurent Waessa, Commercial Officer****February 2009 (continued)**

- Met with Nathalie Béchamps of Canadian Consulate
- Attended a NY Building Congress luncheon
- Organized a VIP tour of Lincoln Center construction site
- Met with Rich Del Giorno of International Franchise Show

**March 2009**

- Met with Jean Pierre Sablé of Sécor
- Attended Alliance conference in Atlantic City, NJ.
- Attended a Blakes luncheon
- Attended Interphex show in New York
- Met with Ron Berger of Sub Contractors Trade Association
- Met with Marc Talbot of Beaubois
- Met with Kevin Bialy of NIH
- Met with Stefan Dollendorfer of FX Fowle
- Attended Architectural Digest Home Design event
- Organized a green building event in New York with Canadian Consulate
- Met with Alfred Buggé of Blakes

**April 2009**

- Met with Anthony Bova of Bova Communications
- Attended a BioCentury luncheon
- Gave a presentation in New York to university students from Québec
- Attended a construction event
- Attended a NY Building Congress luncheon
- Met with Ilana Judha of FX Fowle
- Met with Tom Copeland of Fasken Martineau
- Attended two VIP events of Cirque du Soleil in New York
- Met with Rob Spannier of Live Work Learn & Play
- Attended an economic recovery construction seminar
- Attended a BIO NJ event
- Met with Tony Calcado of Rutgers University facility management
- Met a delegation in New York of Association of Québec Women in Finance

**May 2009**

- Attended a Montréal International seminar in New York
- Attended LightFair in New York
- Attended a TMX Group event in New York
- Met with Peter Crowley of the Princeton Chamber of Commerce
- Attended an Executive Council of NY luncheon
- Met with Pierre Cournot of Hodgson Russ
- Met with Lisa Fraser and Jeannie Murphy of United Nations procurement team

**June 2009**

- Organized a construction event in New York
- Attended MDM East 2009 in New York
- Met with John Bennett of Maya Press
- Met with Natalia Chapin of In House Kitchen
- Attended Buildings NY in New York
- Attended Jefferies annual luncheon
- Met with Josephine Makondora of Unicef
- Met with Tak Numata of UNDP
- Attended Québec National Day event in New York
- Attended a NJ EDA event in Trenton, NJ.

***Paul Dallaire, Commercial Officer*****January 2009**

- Meeting with Shine Dharan, OnStyle Magazine, New York
- Meeting with Jim Ninivaggi, AMA, New York
- Attendance at Moda Manhattan / AccessoriesTheShow / Fame shows, New York
- Attendance at Nouveau Collective show, New York
- Attendance at salon Designers & Agents show, New York
- Attendance at Accessorie Circuit / Intermezzo Collections show, New York
- Attendance at Premiere Vision show, New York
- Attendance at Collective / Blue show, New York
- Attendance at Project show, New York
- Attendance at New York International Gift Fair show, New York

**February 2009**

- Attendance at Coterie show, New York
- Attendance at Toy Fair, New York
- Attendance at Moda Manhattan & AccessoriesTheShow shows, New York
- Attendance at The Train show, New York
- Attendance at Coterie & Sole Commerce shows, New York
- Attendance at CurveNY show, New York
- Meeting with Shawn Hazan, Business Journals, New York
- Meeting with Laurence Teinturier, Curve Expo

**March 2009**

- Meeting with Lynn Dell Cohen, Off Broadway Boutique, New York

**April 2009**

- Attendance at FGI presentation, New York
- Meeting with Carol Ientile, C.I. Vision, New York
- Meeting with Lauren M. Urciuoli, Fashion Center Information, New York
- Attendance at Sofa show, New York
- Meeting with Karen Alberg-Grossman, MR Magazine, New York

**May 2009**

- Attendance at Manhattan, AccessoriesTheShow, Fame shows, New York
- Attendance at Nouveau Collective show, New York
- Attendance at Accessorie Circuit / Intermezzo shows, New York
- Attendance at Designers & Agents show, New York
- Attendance at ICFF-Int'l Contemporary Furniture Fair show, New York

**June 2009**

- Meeting with Joel Fertel & Dale Reich, WWD magazine, New York
- Meeting with Nancy Trent, Consultant, New York
- Meeting with Terry Jackson, Office of the Mayor, New York
- Meeting with Elizabeth Rose Daly, Office of the Mayor, New York
- Meeting with Isolde Sauer, Simon & Schuster, New York
- Meeting with Karen Alberg-Grossman, MR Magazine, New York
- Meeting with Lynn Dell Cohen, Off Broadway Boutique, New York
- Meeting with Jeffrey Caimi, Tishman Speyer, New York
- Attendance at Quebec National Day reception, New York

***Jonathan Becker, Commercial Officer*****January 2009**

- Meeting with Peter Shelsky, Pete's Eats
- Meeting with Scott Strasser, Merchant Partners, LLC

**Jonathan Becker, Commercial Officer****January 2009 (continued)**

- Meeting with Mark Grumbach, Trader Joe's
- Meeting with August Mustardo, Morell Wines.
- Meeting with Gerry Beck, Whole Foods Market
- Meeting with Josh Dechelis, Chef, Jumile.
- Meeting with Gail Greco, Greco-Roamin' Production
- Meeting with Heather Paul, Member Resources Manager

**February 2009**

- Meeting with Terrence Pranses, Pranses Reasearch Services
- Meeting with Tonya Martin , Eden Foods
- Meeting with James Sturgis, JR Director of Supplier Diversity
- Meeting with Maurizio Di Benigno, International Gourmet Foods
- Meeting with Christian Busse, Giant Food Stores
- Meeting with Jennifer Homa, Daymon Worldwide.
- Meeting with Sue Anne Becker, Eden Food
- Meeting with Anamaria Friede, Whole Foods
- Meeting with Therese Nadler, Whole Foods
- Meeting with Carol Goodrich, Fairway Marketplace

**March 2009**

- Meeting with Pat Lynch, NAFST
- Meeting with Deb Crian, Rao's Specialty Foods, Inc.
- Meeting with James Sturgis, JR, Supplier Diversity Ahold USA
- Meeting with Shunichi Kanade, Lehman Brothers
- Meeting with Dena Moran, Olde Hudson
- Meeting with Elizabeth Estrada, Bernstein
- Meeting with John Doherty, Waldorf Astoria
- Meeting with Terry Comer, Euro USA
- Meeting with Harriet Hendler, Morrell
- Meeting with Katie Adams, StarChefs.com
- Meeting with Dave Johnson, G,A Davis Food Serive
- Meeting with KJ Import Partners, LLC
- Meeting with Maverick Cuisine, LLC

**April 2009**

- Meeting with Rick Suarez, Sleeman Unibroue.
- Meeting with Alexander Boloten Marketing Consultants
- Meeting with Xavier Noel, Paris Gourmet
- Meeting with Joe Jurgielewicz & Son LTD.
- Meeting with Christine Emerson, International Caterers Association
- Meeting with Campbell's, Kelly D. Johnson
- Meeting with Cyril Toullier, General Manager, Capricorn
- Meeting with Genevieve Rosenthal, Phoenix Beverages
- Meeting with Matt Nolan, Nolan Brokers
- Meeting with Clarence McDowell, Fromatherie
- Meeting with Jim Wagner, The ChefsWarehouse
- Meeting with Steve Jenkins, Fairway
- Meeting with Bob Gellert, Atalanta
- Meeting with Beth Pomper, Canadian Consulate
- Meeting with Mike Schnieder, Reliable Churchill
- Meeting with Jacob Buksbaum, Time Equities, Inc.
- Meeting with Bruce Funk, West Washington Meats
- Meeting with Elizabeth Barcia, Restaurant.com
- Meeting with David Isenberg, Chex Finer Foods

**Jonathan Becker, Commercial Officer**

2009 AUG 31 AM 10: 07

**April 2009 (continued)**

CRM/ISS/REGISTRATION UNIT

- Meeting with Evan Obstanz, Butterfield Markey

**May 2009**

- Meeting with Ian MacGregor, The Lobster Place
- Meeting with Juda Schwartz, Sales Manager, S. Bertram, Inc.
- Meeting with Aret Museoglu, Kadouri International Foods, Inc.
- Meeting with Mildred Amico, Director of house Programming, The James Beard Foundation
- Meeting with Richard Wall, Riba Foods, Inc.
- Meeting with Lauren Mensch, Inside Edition
- Meeting with Terry Corner, Euro USA
- Meeting with Reba Hassett, Trois Petit Cochons
- Meeting with Richard Rosenberg, The Food Emporium
- Meeting with Patrick Richardson, Schnieder Associates
- Meeting with Emily Force, The Food Emporium
- Meeting with Hans Heer, The Food Emporium
- Meeting with Jeff Lichtestein, Gourmet Guru
- Meeting with Al Silverstri, Alliance International Marketing

**June 2009**

- Meeting with Lisa Parin, Weber Shandwick
- Meeting with Melanie Thibeault, City Harvest
- Meeting with Heather Paul, Fancy Food Show
- Meeting with Joel Chetrick, Marketing Specialist. USDA
- Meeting with Ron Biala, Oxygen Imports
- Meeting with Nanda Graham, Food And Wine Consultant
- Meeting with Maxime Touton, Monsieur Touton Selection, LTD.
- Meeting with David Grotenstein, Senior Buyer, Garden of Eden
- Meeting with Stephan Kass, Dairyland,
- Meeting with Edward Feron, Dairyland
- Meeting with Jim Wagner, Dairyland
- Meeting Christopher Giarraputo, Corporate Executive Chef, B.R. Guest Restaurants
- Meeting with Phil Rosen, Ace Endico
- Meeting with Greg Van Riet, Director of Food and Beverage

**Deborah Ritter, Commercial Officer****January 2009**

- attended meeting with David Jones, retired U.S. State Department
- attended meeting with Richard Malloy, defense trade officer at Canadian Embassy
- Meeting with Bernard Jennings, Principal- Capstone Consulting
- Attended networking reception of the Washington Networking Group
- Attended Preti Flaherty Luncheon at the Embassy of New Zealand
- Met with Scottie Greenwood and Emma Rigby from McKenna & Long and the Canadian American Business Council.

**February 2009**

- Meeting with Jeff Tenenbaum from Venable law firm.
- Meeting with Oakley Brooks from Bombardier Transportation
- Meeting with Caroline Decker from Amtrak

**March 2009**

- Meeting with Shawn Bullard and Marcus Kraker from Duetto Group

**Deborah Ritter, Commercial Officer****March 2009 (continued)**

- Participation in FOSE trade Show and GovSec Trade Show, Washington, D.C. (March 11-13)
- Meeting with Oakley Brooks, Vice-President Bombardier
- Meeting with Ron Covais, Bill Dalson from Lockheed Martin Americas
- Meeting with Shawn Smeallie from American Continental Group
- Truck Show, Louisville Kentucky (March 19-21)
- Meeting with David Cohen and Gina Mahoney from Brownstein Hyatt Farber Schreck
- Meeting with John Elink-Schuurman, Principal, PSD Global

**April 2009**

- Post-NAFTA Business Opportunities Seminar hosted by the Harvard Business School Club
- Attended Thompson Hine international trade event met with
  - Christopher Rassi, lawyer Thompson Hine
- Meeting with Parry, Romani Deconcini & Symms
  - The Hon. Dennis DeConcini, U.S. Senator, Retired
  - The Hon. Steve Symms, U.S. Senator, Retired, U.S. Congressman, Retired
  - Edward H. Baxter, Partner
  - Thaddeus E. Strom, Vice President Congressional Relations
- Attended McKenna & Long Parliamentary event

**May 2009**

- Attended Railway Supply Institute Conference
  - Anne Stubbs, Coalition of Northeastern Governors (CONEG)
- Attended Women in Government Relations Annual Gala
  - LeeAnn Peterson, Command Strategies
  - Anna Bell Farrar, DCI Group
- Meeting with representatives of the Department of Commerce. DOC was represented by:
  - Geri Word, Director of the Office of North and Central America and the Caribbean
  - Emily Barragan, International Trade Specialist
  - John Liuzzi, International Trade Specialist
- Attended SUNY-Plattsburgh Global Supply Chain Management Conference
  - Garry Douglas, North Country Chamber of Commerce
  - Roseanne W. Murphy, Empire State Development
  - Peter D. Wohl, Empire State Development
  - Stephen Fisk, Senior Manager Corporate Business Development – US, Canadian Pacific
- Attended Networking event for Long Island Homeland Security (COIE event)
  - Eduardo Browne, Executive Vice President, Power Management Concepts
  - Ray Donnelly, Director, Long Island Forum on Technology (LIFT)
  - Anne D. Shybunko-Moore, President, Dynamics Inc.
  - William (Bill) J. Wahlig, Executive Director, LIFT
  - C. Kenneth Morrelly, President, LIFT
- Attended New York State Homeland Security Event
  - Denise O'Donnell, Deputy Secretary for Homeland Security, New York State
  - Michael A. Martin, IPT Leader Homeland Security Defense, Northrop Grumman Corporation
  - Dianne C. Baumert-Moyik, Director Communications and Civic Affairs Eastern Region, Northrop Grumman Corporation Integrated Systems
  - Matthew C. Watson, Director of Regional Technology Development, NYSTAR NYS Foundation for Science, Technology and Innovation
  - James (Jim) M. Sherry, Chief of Staff, New York State Office of Homeland Security

**Deborah Ritter, Commercial Officer****May 2009 (continued)**

- Mitchell D. Erickson, Director, Northeast Operations Interagency and First Responder Programs Science and Technology, U.S. Department of Homeland Security DHS
- Mark White, Deputy Chief of Homeland Security, Suffolk County Police Department
- David R. Williams, Liaison Officer, State of New York Department of Transportation
- Bradley Schreiber, Homeland Security Solutions
- James Callahan, Commissioner, Nassau County Office of Emergency Management
- Meeting with Hatice Murphy, Infuze International

**June 2009**

- Attended Seminar on Stimulus Plan, Montreal – U.S. experts invited from U.S.
  - Campbell Kaufman, Cornerstone Government Relations
  - John Crumbliss, Cornerstone Government Relations
  - Tom Solitario, Duetto Group
  - Jake Dweck, Partner, Sutherland
  - Martin Hansen, Partner, Covington & Burling
  - James Smith, Partner, Smith, Dawson & Andrews
- Meeting with Norman Anderson, President & CEO CG/LA Infrastructure LLC & LeeAnn Petersen, Command Strategies
- St. Jean Baptist event
  - Shawn Bullard, Duetto Group
  - David Matsuda, Department of Transportation
  - Christa Fornarotto, Department of Transportation
  - Caroline Decker, Amtrak
  - Kelsey Storrs, General Dynamics
  - Bill Dalson, Lockheed Martin
  - Scott Cunningham, Congressman Kenny Marchant
- Attended Police Security Expo, Atlantic City New Jersey
  - Gary J. Shull, Genetec

**Susan Pak, Commercial Officer****January 2009**

- Met with Grace Moy, NetworkWorld
- Attended IT Roadmap
- Met with Hatice Murphy, Pivotal Point
- Met with Maxine Ballen and Paul Frank, NJTC

**February 2009**

- Attended Americana 2009 Promo Event in NYC
- Met with Linda Hartsock, NYESD in Syracuse
- Attended Americana 2009 Promo Event in Syracuse
- Met with Paul Frank, NJTC

**March 2009**

- Attended Green East 2009
- Attended Publishing Conference & Expo

**April 2009**

- Met with Hatice Murphy and Dokai Webster, Pivotal Point
- Met with Malini Nayar, NYC EDA

***Susan Pak, Commercial Officer***

**April 2009 (continued)**

- Attended ASIS NYC Security Expo

**May 2009**

- Attended Sustainability, Green and Cleantech by Executive Council
- Attended 2009 Accounting Tech Expo

**June 2009**

- Attended NJTC Nano Entrepreneurship and Nano Applications Roundtable
- Met with Paul Frank, NJTC
- Met with Terry Jackson, NYC Office of the Mayor
- Met with Anthony Szymelewicz, NJEDA
- Met with Steve Blake, Princeton Power Systems
- Met with Doreen Rockstrom, Rider University
- Attended ATX East
- Attended GreenBuildingNY 2009
- Attended What's next in IT
- Attended Quebec-MidAtlantic Technology Partnership, NJTC
- Attended NJ Clean Energy Roundtable Discussion, NJEDA

**E. TRADE AND INDUSTRY – West Coast**  
**Charles Gauthier, Director Economic Affairs**  
**January 2009 – June 2009**

**January 2009**

- Los Angeles Chamber of Commerce Breakfast Conference, Los Angeles, CA

**February 2009**

- Visit Armed Forces Communications and Electronics Association Show, San Diego, CA
- Visit and Reception at Heli-Expo, Anaheim, CA
- Reception for Cavalia Representation, Phoenix, AZ

**March 2009**

- Visit Games Developers Conference, San Francisco, CA

**April 2009**

- Advisory Board Meeting, Arizona Aerospace Institute, Phoenix, AZ
- Reception at California-Canada Business Council, Los Angeles, CA

**May 2009**

- World Trade Week Breakfast Conference, Los Angeles, CA

**June 2009**

- Visit Lycée Français de Los Angeles, Los Angeles, CA

***Jerome Alton Carney, Business Development Manager***

**January 2009**

- Visit to BMW in Palo Alto, CA
- Visit to Tesla Motors in San Carlos, CA
- Visit to Phoenix Motorcars in Ontario, CA
- Visit to South Coast Air Quality Management District in Diamond Bar, CA
- Visit to Toyota in Garden Grove, CA

**February 2009**

- Visit to Heli-Expo in Anaheim, CA (Québec pavilion and reception)
- Visit to Clean Heavy Duty Vehicle Conference & Expo in Long Beach

**March 2009**

- Visit to WESTEC 2009 in Los Angeles, CA

**April 2009**

- Visit to Los Angeles County Metropolitan Transit Authority in Los Angeles, CA
- Visit to Orange County Transportation Authority in Orange, CA
- Visit to Long Beach Transit in Long Beach, CA

**May 2009**

- Meeting in Los Angeles, CA with the Glendale Economic Development Department of Glendale, AZ
- Visit to Hospitality Design Expo in Las Vegas, NV

**June 2009**

- No activity to report.

**Melissa Isom, Business Development Manager**

**January 2009**

- Presentation of the UCLA Forecast sponsored by the LA Chamber of Commerce, Los Angeles, CA
- Committee meeting for World Trade Week, Long Beach, CA
- Photonics West 2009, San Jose, CA
- Meeting with LARTA Institute, Los Angeles, CA

**February 2009**

- PR Committee meeting for World Trade Week, Los Angeles, CA
- World Trade Week General Committee Meeting. Los Angeles, CA
- Nutracon 2009, Anaheim, CA
- Food Technologists Conference, Anaheim, CA
- Natural Products Show West, Anaheim, CA
- World Trade Week Awards Committee Meeting – LA Chamber of Commerce, Los Angeles, CA
- Game Developer Conference 2009, San Francisco, CA

**March 2009**

- Conference calls with City of Mesa and City of Surprise, Arizona

**April 2009**

- Conference call with City of Phoenix, Arizona
- CWEA Conference, Palm Springs, CA
- Conference calls with LA County Dept. of Public Works and California Integrated Waste Task Force

**May 2009**

- Meeting with representatives of City of Glendale, Arizona
- World Trade Week Kickoff Breakfast – LA Chamber of Commerce, Los Angeles, CA
- LA Venture Association event with the Toronto Stock Exchange

**June 2009**

- E3 Expo, Los Angeles, CA
- AWWA Conference, San Diego, CA
- Prospecting mission to Seattle with Alliance Numerique

**F.CULTURAL SERVICES – (New York)**  
**Fabienne Bilodeau, Director**  
**January 2009 – June 2009**

2009 AUG 31 AM 10:06  
 CRM/ISS/REGISTRATION UNIT

Over the course of the past six months, the Director of the Cultural Services and the Cultural Officer were involved with the following organizations:

- **Representation, meetings, promotion of Québec artists in the fields of the visual arts, crafts, museums:**

International Studio & Curatorial Program (ISCP), ICI Independent Curators International, On Stellar Rays Gallery, 511 Gallery, Shainman Gallery, Performa 2009, Virgil de Voldère Gallery, New York Art Book Fair, Flux Factory, Artists Space, Like the Spice Gallery, French Institute Alliance Française, Albright-Knox Art Gallery, Parker Box Gallery, The Warehouse Gallery, Aaron Faber Gallery, Meat Market Gallery, Museum of Modern Art (MoMa), Rhode Island School of Design Museum, The Mattress Factory, 21C Museum and International Contemporary Art Foundation, Harvest Works, The Aldrich Contemporary Art Museum, The Frist Center for the Visual Arts, Real Art Ways, The Waterpod Project, AM Richard Fine Art Gallery

- **Representation, meetings, promotion of Québec artists in the fields of the performing arts (theatre, dance, music, circus):**

The Joyce Theater, NYSCA New York State Council on the Arts, Metropolitan Opera, National Association for Campus Activities (NACA), Christmas Revels, Kimmel Centre, Sens Production, Mid-Atlantic Arts Foundation, Fall-for Dance Festival, World Music Institute, Dance Affiliates, Association of Performing Arts Presenters (APAP), Lark Play Development Center, Lincoln Centre, Brooklyn Academy of Music, hotINK Festival of New Plays, NY University, American Theatre Magazine, Mid Atlantic Arts Foundation, Two Continents Art Exchange, National Council for the Traditional Arts, Moulton Sound Studio, Susquehanna Folk Music Society, On Queue Performing Artists, The Pittsburgh Folk Music Society, International Performing Arts for Youth (IPAY), Baryshnikov Arts Center of New York, Gardner Arts Network, Gami/Simonds, Zoellner Art Center, Wilma Theater, CMJ Marathon & Film Festival, French Institute Alliance Française, North American Performing Arts Managers and Agents, Hudson-Fulton-Champlain Quadricentennial, Performance Mix Festival, PS122, Martin Segal Theater, Jose Limon Dance Foundation, The Kennedy Center, The New Victory Theater, The Mirriam Theater, Wilma Theatre, The Annenberg Center for the Performing Art,

- **Representation, meetings, promotion of Québec artists in the fields of film and literature:**

Festival Art on Screen, CineFest, Words Without Borders, McNally Jackson Library, Bowery Poetry Club, New York Public Library, BAM Cinematek, Brooklyn Book Fair, Philadelphia Film Society, Film Forum, Tribeca Film Festival, African Diaspora Film Festival, The French Publishers Agency, Morgan Library, Simon & Schuster, Pen World Voices of International Literature, Focus on French Cinema, Brooklyn Film Festival, Alliance Française of Greenwich, The Americas Society, PBS, Women Artist's Biennale, Brooklyn Public Library, Brooklyn Film Festival, Center for Literary Translation

- **General**

Western Arts Alliance Conference, IRS, Mid-Atlantic Arts Foundation, Hudson-Fulton-Champlain Quadricentennial, Purchase College, HarvestWorks, Lehman College

**Expenses Incurred  
January 2009 to June 2009  
USA**

2009 AUG 31 AM 10: 06

<b>TOTAL EXPENSES</b>		CRPI/ISS/REGISTRATION UNIT
Rent & Maintenance		\$1 224 716.04
Communications		\$280 481.39
Salaries		\$2 070 811.64
Representations Expenses		\$346 932.31
Travel Expenses - See below		\$221 182.82
<b>Total</b>		<b>\$4 144 124.20</b>

<b>TRAVEL EXPENSES</b>		
<b>Offices</b>	<b>Territory</b>	<b>Expenses</b>
New York & Washington	Mid Atlantic& DC / Virginias	\$89 706.56
Atlanta	Georgia	\$33 659.31
Boston	New England	\$21 791.43
Chicago	Great Lakes	\$26 575.20
Los Angeles	West Coast	\$49 450.32
<b>Total</b>		<b>\$221 182.82</b>

<b>REPRESENTATION EXPENSES</b>		
<b>Offices</b>	<b>Territory</b>	<b>Expenses</b>
New York & Washington	Mid Atlantic, DC & Virginias	\$153 472.82
Atlanta	Georgia	\$59 250.74
Boston	New England	\$30 654.81
Chicago	Great Lakes	\$56 573.65
Los Angeles	West Coast	\$46 980.29
<b>Total</b>		<b>\$346 932.31</b>

<b>COMMUNICATION EXPENSES</b>		
<b>Offices</b>	<b>Territory</b>	<b>Expenses</b>
New York & Washington	Mid Atlantic	\$148 351.69
Atlanta	Georgia	\$46 155.28
Boston	New England	\$36 300.60
Chicago	Great Lakes	\$19 534.10
Los Angeles	West Coast	\$30 139.72
<b>Total</b>		<b>\$280 481.39</b>

<b>RENT EXPENSES</b>	
New York & Washington	\$660 429.06
Atlanta	\$102 677.04
Boston	\$242 701.71
Chicago	\$98 194.33
Los Angeles	\$120 713.90
<b>Total</b>	<b>\$1 224 716.04</b>

<b>SALARIES EXPENSES</b>	
USA - Total	\$2 070 811.64