

Privacy Act Statement. The filing of this document is required by the Foreign Agents Registration Act of 1938, as amended, 22 U.S.C. § 611 *et seq.*, for the purposes of registration under the Act and public disclosure. Provision of the information requested is mandatory, and failure to provide this information is subject to the penalty and enforcement provisions established in Section 8 of the Act. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. Statements are also available online at the Registration Unit's webpage: <http://www.fara.gov/>. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public in print and online at: <http://www.fara.gov/>.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

*Furnish this exhibit for EACH foreign principal listed in an initial statement  
and for EACH additional foreign principal acquired subsequently.*

1. Name and address of registrant Daniel J. Edelman, Inc. 200 E. Randolph Drive Chicago, IL 60601	2. Registration No.  3634
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3. Name of foreign principal Embassy of the United Arab Emirates through The Harbour Group	4. Principal address of foreign principal 3522 International Court, NW Suite 400 Washington, DC 20008
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5. Indicate whether your foreign principal is one of the following:

- Foreign government
- Foreign political party
- Foreign or domestic organization: If either, check one of the following:
  - Partnership
  - Corporation
  - Association
  - Committee
  - Voluntary group
  - Other (specify): \_\_\_\_\_
- Individual-State nationality \_\_\_\_\_

NSD/CES/REGISTRATION UNIT  
2010 NOV 29 AM 10:02

6. If the foreign principal is a foreign government, state:

- a) Branch or agency represented by the registrant  
Embassy of the United Arab Emirates through the Harbour Group
- b) Name and title of official with whom registrant deals  
Ambassador Al Otaiba

7. If the foreign principal is a foreign political party, state:

- a) Principal address
- b) Name and title of official with whom registrant deals
- c) Principal aim

8. If the foreign principal is not a foreign government or a foreign political party,

a) State the nature of the business or activity of this foreign principal.

N/A

b) Is this foreign principal

Supervised by a foreign government, foreign political party, or other foreign principal Yes  No

Owned by a foreign government, foreign political party, or other foreign principal Yes  No

Directed by a foreign government, foreign political party, or other foreign principal Yes  No

Controlled by a foreign government, foreign political party, or other foreign principal Yes  No

Financed by a foreign government, foreign political party, or other foreign principal Yes  No

Subsidized in part by a foreign government, foreign political party, or other foreign principal Yes  No

9. Explain fully all items answered "Yes" in Item 8(b). (If additional space is needed, a full insert page must be used.)

N/A

HSD/CES/REGISTRATION UNIT  
2010 NOV 29 AM 10: 02

10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party or other foreign principal, state who owns and controls it.

N/A

Date of Exhibit A	Name and Title	Signature
11/11/10	Randall Corley Global Compliance Officer	

Exhibit B  
To Registration Statement  
Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS: A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. One original and two legible photocopies of this form shall be filed for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

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Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Counterespionage Section, National Security Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant  Daniel J. Edelman, Inc.	2. Registration No.  3634
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3. Name of Foreign Principal  Embassy of the United Arab Emirates through the Harbour Group
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NSI/CES/REGISTRATION UNIT  
2010 NOV 29 AM 10:02

Check Appropriate Boxes:

- 4.  The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach a copy of the contract to this exhibit.
- 5.  There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 6.  The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. Describe fully the nature and method of performance of the above indicated agreement or understanding.

StrategyOne, has been retained by the Harbour Group to conduct market research for the UAE Embassy including:

- 1. Focus Groups
- 2. One on One Interviews
- 3. A Survey

8. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.  
StrategyOne, retained by the Harbour Group, will conduct research interviews for the UAE Embassy among policy makers and influencers in Washington, DC.

9. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act and in the footnote below? Yes  No

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

StrategyOne, retained by the Harbour Group, will conduct research interviews for the UAE Embassy among policy makers and influencers in Washington, DC. No overt political activities will be done.

MSD/CES/REGISTRATION UNIT  
2010 NOV 29 AM 10:02

Date of Exhibit B	Name and Title	Signature
11/11/10	Randall Corley Global Compliance Officer	

Footnote: Political activity as defined in Section 1(o) of the Act means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

EXHIBIT A

The Harbour Group and StrategyOne  
STATEMENT OF WORK  
October 27, 2010

Pursuant to the Agreement by and between The Harbour Group ("Client") and Daniel J. Edelman, Inc., doing business as ("StrategyOne") dated October 27, 2010, this Statement of Work is incorporated into and subject to the terms and conditions of the Agreement. The parties agree to the below Scope of Services and financial terms:

MSD/CES/REGISTRATION UNIT  
2010 NOV 29 AM 10:03

**SCOPE OF SERVICES**

**Overview**

StrategyOne will conduct focus groups, one-on-one interviews, and surveys for the Client.

**Deliverables/Milestones & Timeline**

Core Program			
Location	Research	Timing	Fee
Washington, DC	Four (4) exploratory focus groups	October, 2010	\$40,000
	Quantitative Beltway Barometer survey	November, 2010	\$35,000
Nationwide	Quantitative national opinion elite survey	November, 2010	\$55,000

Optional Program			
Location	Research	Timing	Fee
Washington, DC	20 qualitative in-depth interviews	November, 2010	\$30,000 (not reflected in total)

Any items not contemplated above will be considered outside the Scope of Services. If Client expands the Scope of Services or increase the time retained, the amount of additional time will be agreed upon and an Addendum will be attached to the current Statement of Work. The in-depth interviews are considered outside the Scope of Services as they are currently tentative and not reflected in the total.

**BUDGET**

Core Program Project Fees: \$130,000  
Travel (not anticipated): To be billed separately  
Core Program Total: \$130,000

**TERMS**

**Fee Billing.** StrategyOne shall invoice Client an amount of **\$130,000** ("Project fee") in accordance with the billing schedule set forth below.

**Invoices.** StrategyOne will render two invoices to include professional services in two payments. The total payment of the first invoice (half) will be \$65,000 on November 1<sup>st</sup>. The balance will be due on December 1<sup>st</sup> assuming completion of the project. Payment of the invoices will be due net thirty (30) days from the invoice date. All such invoices shall be addressed to:

Name:	Richard Mintz
Company Name:	The Harbour Group
Address:	2300 N St., NW, Suite 1200 Washington, DC 20037

**Purchase Order.** The client Purchase Order number is not known at this time.

**BILLING SCHEDULE FOR PROFESSIONAL SERVICES**

ESTIMATED INVOICE DATE (mm/dd/yyyy)	AMOUNT \$
11/01/2010	\$65,000
12/01/2010 (or upon completion of the project)	\$65,000 / balance
	\$130,000

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2010 NOV 29 AM 10:03

Pricing does not include 20 in-depth-interviews. Should the optional in-depth interviews be conducted, an additional \$30,000 fee will be included in the December billing.

ACCEPTED AND AGREED TO ON THIS 4<sup>th</sup> DAY OF November, 2010.

THE HARBOUR GROUP

By:   
Printed Name: RICHARD L. MINTZ  
Title: MANAGING DIRECTOR  
Date: 11-2-10

DANIEL J. EDELMAN, INC.,  
StrategyOne

By:   
Printed Name: Sparty Ewin  
Title: Vice President  
Date: 11/4/10