

For Six Month Period Ending April 30, 2009  
(Insert date)

**I - REGISTRANT**

1. (a) Name of Registrant  
Fleishman-Hillard Inc.

(b) Registration No.  
5801

(c) Business Address(es) of Registrant  
200 North Broadway  
Saint Louis, MO 63102

2. Has there been a change in the information previously furnished in connection with the following:

- (a) If an individual:
- |                           |                              |                             |
|---------------------------|------------------------------|-----------------------------|
| (1) Residence address(es) | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| (2) Citizenship           | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| (3) Occupation            | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
- (b) If an organization:
- |                          |   |  |
|--------------------------|---|--|
| (1) Name                 | Yes <input type="checkbox"/>            | No <input checked="" type="checkbox"/> |
| (2) Ownership or control | Yes <input checked="" type="checkbox"/> | No <input type="checkbox"/>            |
| (3) Branch offices       | Yes <input type="checkbox"/>            | No <input checked="" type="checkbox"/> |

(c) Explain fully all changes, if any, indicated in items (a) and (b) above.

The Fleishman-Hillard Inc. business unit known as Fleishman-Hillard Government Relations (FHGR) is no longer part of Registrant. During the reporting period, FHGR separated from Registrant and is operating under the name International Government Relations (IGR).

**IF THE REGISTRANT IS AN INDIVIDUAL, OMIT RESPONSE TO ITEMS 3, 4 AND 5(a).**

3. If you have previously filed Exhibit C<sup>1</sup>, state whether any changes therein have occurred during this 6 month reporting period.

Yes  No

If yes, have you filed an amendment to the Exhibit C? Yes  No

If no, please attach the required amendment.

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<sup>1</sup> The Exhibit C, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, and by laws of a registrant that is an organization. (A waiver of the requirement to file an Exhibit C may be obtained for good cause upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530.)

4. (a) Have any persons ceased acting as partners, officers, directors or similar officials of the registrant during this 6 month reporting period? Yes  No  \*

If yes, furnish the following information:

Name	Position	Date connection ended
* In the ordinary course of business, employees (including senior-level) join and depart from time to time; however, Registrant's key decision-makers and senior-most executive management have remained constant.		

(b) Have any persons become partners, officers, directors or similar officials during this 6 month reporting period? Yes  No  \*

If yes, furnish the following information:

Name	Residence address	Citizenship	Position	Date assumed
* In the ordinary course of business, employees (including senior-level) join and depart from time to time; however, Registrant's key decision-makers and senior-most executive management have remained constant.				

5. (a) Has any person named in item 4(b) rendered services directly in furtherance of the interests of any foreign principal? Yes  No

If yes, identify each such person and describe his service.  
NA

(b) Have any employees or individuals, who have filed a short form registration statement, terminated their employment or connection with the registrant during this 6 month reporting period? Yes  No

If yes, furnish the following information:

Name	Position or connection	Date terminated
NA		

(c) During this 6 month reporting period, has the registrant hired as employees or in any other capacity, any persons who rendered or will render services to the registrant directly in furtherance of the interests of any foreign principal(s) in other than a clerical or secretarial, or in a related or similar capacity? Yes  No

If yes, furnish the following information:

Name	Residence address	Citizenship	Position	Date assumed
Please see listings of the nine persons on Attachment 5(c).				

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6. Have short form registration statements been filed by all of the persons named in Items 5(a) and 5(c) of the supplemental statement? Yes  No

If no, list names of persons who have not filed the required statement.

Accompanying the Exhibits A and B attached in response to Question 10 are the Short-Form Registration Statements for Krystyna A. Hall, Melissa J. Banas, and Kathleen M. Baird. The Short-Form Registration Statements for Stephen Naru and Ann Sommerlath-Pizzi are appended hereto, as well.

II - FOREIGN PRINCIPAL

7. Has your connection with any foreign principal ended during this 6 month reporting period?

Yes  No

If yes, furnish the following information:

Name of foreign principal

Date of termination

8. Have you acquired any new foreign principal<sup>2</sup> during this 6 month reporting period?

Yes  No

If yes, furnish the following information:

Name and address of foreign principal

Date acquired

Please see listings of the nine new foreign principals on Attachment 8.

9. In addition to those named in Items 7 and 8, if any, list foreign principals<sup>2</sup> whom you continued to represent during the 6 month reporting period.

Government of the Republic of Turkey, Embassy

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10. EXHIBITS A AND B

(a) Have you filed for each of the newly acquired foreign principals in Item 8 the following:

Exhibit A<sup>3</sup> Yes  No   
Exhibit B<sup>4</sup> Yes  No

If no, please attach the required exhibit.

(b) Have there been any changes in the Exhibits A and B previously filed for any foreign principal whom you represented during the 6 month period? Yes  No

If yes, have you filed an amendment to these exhibits? Yes  No

If no, please attach the required amendment.

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<sup>2</sup> The term "foreign principal" includes, in addition to those defined in Section 1(b) of the Act, an individual organization any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual. (See Rule 100(a)(9).) A registrant who represents more than one foreign principal is required to list in the statements he files under the Act only those principals for whom he is not entitled to claim exemption under Section 3 of the Act. (See Rule 208.)

<sup>3</sup> The Exhibit A, which is filed on Form NSD-3 (Formerly CRM-157), sets forth the information required to be disclosed concerning each foreign principal.

<sup>4</sup> The Exhibit B, which is filed on Form NSD-4 (Formerly CRM-155), sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

### III - ACTIVITIES

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11. During this 6 month reporting period, have you engaged in any activities for or rendered any services to any foreign principal named in Items 7, 8, and 9 of this statement? Yes  No

If yes, identify each such foreign principal and describe in full detail your activities and services:

Please see Attachment 11.

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12. During this 6 month reporting period, have you on behalf of any foreign principal engaged in political activity<sup>5</sup> as defined below? Yes  No

If yes, identify each such foreign principal and describe in full detail all such political activity, indicating, among other things, the relations, interests and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored or delivered speeches, lectures or radio and TV broadcasts, give details as to dates and places of delivery, names of speakers and subject matter.

Please see Attachment 12.

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13. In addition to the above described activities, if any, have you engaged in activity on your own behalf which benefits any or all of your foreign principals? Yes  No

If yes, describe fully.

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<sup>5</sup> The term "political activities" means any activity that the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

IV - FINANCIAL INFORMATION

14. (a) RECEIPTS - MONIES

During this 6 month reporting period, have you received from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income or money either as compensation or otherwise? Yes [x] No [ ]

If no, explain why.

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies<sup>6</sup>.

Date From whom Purpose Amount

Please see Attachment 14.

\$1,190,898.66

Total

(b) RECEIPTS - FUND RAISING CAMPAIGN

During this 6 month reporting period, have you received, as part of a fund raising campaign<sup>7</sup>, any money on behalf of any foreign principal named in items 7, 8, or 9 of this statement? Yes [ ] No [x]

If yes, have you filed an Exhibit D<sup>8</sup> to your registration? Yes [ ] No [ ]

If yes, indicate the date the Exhibit D was filed. Date \_\_\_\_\_

(c) RECEIPTS - THINGS OF VALUE

During this 6 month reporting period, have you received any thing of value<sup>9</sup> other than money from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal? Yes [ ] No [x]

If yes, furnish the following information:

Name of foreign principal Date received Description of thing of value Purpose

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6, 7 A registrant is required to file an Exhibit D if he collects or receives contributions, loans, money, or other things of value for a foreign principal, as part of a fund raising campaign. (See Rule 201(e)).  
8 An Exhibit D, for which no printed form is provided, sets forth an account of money collected or received as a result of a fund raising campaign and transmitted for a foreign principal.  
9 Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

15. (a) **DISBURSEMENTS – MONIES**

During this 6 month reporting period, have you

(1) disbursed or expended monies in connection with activity on behalf of any foreign principal named in Items 7, 8, or 9 of this statement? Yes  No

(2) transmitted monies to any such foreign principal? Yes  No

If no, explain in full detail why there were no disbursements made on behalf of any foreign principal.

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies, including monies transmitted, if any, to each foreign principal.

Date	To whom	Purpose	Amount
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Please see Attachment 15(a).

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\$88,545,81  

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Total

**(b) DISBURSEMENTS – THINGS OF VALUE**

During this 6 month reporting period, have you disposed of anything of value<sup>10</sup> other than money in furtherance of or in connection with activities on behalf of any foreign principal named in Items 7, 8, or 9 of this statement?

Yes  No

If yes, furnish the following information:

Date disposed	Name of person to whom given	On behalf of what foreign principal	Description of thing of value	Purpose
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**(c) DISBURSEMENTS – POLITICAL CONTRIBUTIONS**

During this 6 month reporting period, have you from your own funds and on your own behalf either directly or through any other person, made any contributions of money or other things of value<sup>11</sup> in connection with an election to any political office, or in connection with any primary election, convention, or caucus held to select candidates for political office?

Yes  No

If yes, furnish the following information:

Date	Amount or thing of value	Name of political organization	Name of candidate
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Please see Attachment 15(c).

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<sup>10, 11</sup> Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks" and the like.

V - INFORMATIONAL MATERIALS

16. During this 6 month reporting period, did you prepare, disseminate or cause to be disseminated any informational materials<sup>12</sup>?  
Yes  No

IF YES, RESPOND TO THE REMAINING ITEMS IN SECTION V.

17. Identify each such foreign principal.

Government of Cayman Islands, Portfolio of Finance and Economics

18. During this 6 month reporting period, has any foreign principal established a budget or allocated a specified sum of money to finance your activities in preparing or disseminating informational materials? Yes  No

If yes, identify each such foreign principal, specify amount, and indicate for what period of time.

19. During this 6 month reporting period, did your activities in preparing, disseminating or causing the dissemination of informational materials include the use of any of the following:

- Radio or TV broadcasts
- Magazine or newspaper articles
- Motion picture films
- Letters or telegrams
- Advertising campaigns
- Press releases
- Pamphlets or other publications
- Lectures or speeches
- Internet
- Other (specify) \_\_\_\_\_

20. During this 6 month reporting period, did you disseminate or cause to be disseminated informational materials among any of the following groups:

- Public officials
- Newspapers
- Libraries
- Legislators
- Editors
- Educational institutions
- Government agencies
- Civic groups or associations
- Nationality groups
- Other (specify) As to questions 22 and 23, below, Registrant advised principal in its own preparation of material.

21. What language was used in the informational materials:

- English
- Other (specify) The material is filed as Attachment 17.

22. Did you file with the Registration Unit, U.S. Department of Justice a copy of each item of such informational materials disseminated or caused to be disseminated during this 6 month reporting period? Yes  No

23. Did you label each item of such informational materials with the statement required by Section 4(b) of the Act? Yes  No

<sup>12</sup> The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

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**VI - EXECUTION**

In accordance with 28 U.S.C. §1746, the undersigned swear(s) or affirm(s) under penalty of perjury that he/she has (they have) read the information set forth in this registration statement and the attached exhibits and that he/she is (they are) familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her (their) knowledge and belief, except that the undersigned make(s) no representation as to the truth or accuracy of the information contained in the attached Short Form Registration Statement(s), if any, insofar as such information is not within his/her (their) personal knowledge.

(Date of signature )

(Type or print name under each signature<sup>13</sup>)

6-18-09

*William B. Winkeler*

William B. Winkeler  
Senior Vice President, Senior Partner  
& Corporate Controller

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<sup>13</sup> This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.

ATTACHMENT 5(c)

NAME	RESIDENCE ADDRESS	CITIZENSHIP	POSITION	DATE ASSUMED
Melissa J. Banas	95 Church Avenue Brooklyn, NY 11218	USA	Senior Account Executive Fleishman-Hillard Inc.	February 23, 2009
Rodney C. Capel	40 West 135 <sup>th</sup> Street New York, NY 10037	USA	Vice President, IGR Group	March 20, 2009
Dario O. Cutin	8545 S.W. 147 <sup>th</sup> Street Village of Palmetto Bay, FL 33158	Argentina	Senior Vice President Fleishman-Hillard Inc.	March 13, 2009
Matthew J. Doering	63 8 <sup>th</sup> Avenue Brooklyn, NY 11217	USA	Senior Vice President & Senior Partner Fleishman-Hillard Inc.	March 13, 2009
Krystyna A. Hall	27 Barker Avenue White Plains, NY 10601	USA	Vice President Fleishman-Hillard Inc.	February 23, 2009
Rissig Licha	1627 Brickell Avenue Miami, FL 33129	USA	Regional President & Senior Partner, Fleishman-Hillard Inc.	March 13, 2009
Christopher L. Matthews	721 Mills Way Annapolis, MD 21401	USA	Sr. Vice President VOX Global Mandate, a division of Fleishman-Hillard Inc.	April 22, 2009
Stephen R. Naru	13 Rockwood Drive Newburgh, NY 12550	USA	Sr. Vice President & Senior Partner Fleishman-Hillard Inc.	March 13, 2009
Ann E. Sommerlath-Pizzi	265 E. 66 <sup>th</sup> Street New York, NY 10017	USA	Sr. Vice President Fleishman-Hillard Inc.	March 13, 2009

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ATTACHMENT 8

<u>NAME AND ADDRESS OF FOREIGN PRINCIPAL</u>	<u>DATE ACQUIRED</u>
Office of the Cabinet Secretariat of the Prime Minister of Japan, Cabinet Counselor 6-1, Nagatacho 1-chrome, Chiyoda-ku, Tokyo, Japan	March 2, 2009
General Authority for Investment and Free Zones, the Arab Republic of Egypt Ard El Maared, 3 Salah Salem Street, Nasr City, Cairo, Egypt 11562	February 23, 2009
Abu Dhabi Department of Planning & Economy P.O. Box 12, Al Salam Street, Abu Dhabi, United Arab Emirates	February 1, 2009
Social Communication Secretariat of the Office of the President of the Republic of Brazil Esplanada dos Ministerios, Bloco A-6 Andar, Gabinete, Brasilia-DF, Brasil 7054-906	December 17, 2008

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## ATTACHMENT 11

### Activities for and Services Rendered to Foreign Principals

#### ***Social Communication Secretariat of the Office of the President of the Republic of Brazil***

##### **November 2008 Activities**

- Contract bid process pending, Contract had not begun.

##### **December 2008 Activities**

- Contract negotiations and discussions.

##### **January 2009 Activities**

- Background research on Client events and media use and coverage;
- Brainstorming and preparation for anticipated Client media event regarding Brazil economic development topics and anticipated appearance of Brazilian President Luis Inácio Lula da Silva (President Lula);
- Contacts with Wall Street Journal regarding upcoming media event;
- Development of contact lists;
- Development of invitee lists, save the date cards, event agenda and format;
- Prepare event tagline, themes, and event materials;
- Develop media event budget;
- Meetings and briefings with Client via teleconference and in person in Miami and in New York to discuss media relations plan, strategies, and updates;
- Visit with Client at possible event venues in New York;
- Teleconferences among Registrant team and Client to discuss status and progress;
- Research analysts, think tank researchers, and other potential interested audiences;
- Research conference agendas and time tables;
- Strategize on media relations, media pitches;
- Work on Q&A., messaging,
- Ongoing updating of media clips, reports, and media plan;
- Participate in planning meetings, topics, presentations in Miami, Washington, D.C., and New York.

##### **February 2009 Activities**

- Ongoing research on relevant articles and media coverage;
- Update invitations and media invitee lists and responses;
- Research on additional contact details for academics, government officials, multilateral organizations and media;
- Development of database/tracker of coverage on Brazil economy, and ongoing update of coverage;
- Revise Q&A and messaging documents for Client;
- Meetings with Registrant team members regarding coordination and planning of media events;
- Participate in regular Client teleconferences on status and developments;
- Site visit for media event;

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- Prepare and revise media advisory;
- Prepare materials for media event, e.g. media credential registration forms, materials, biographies and photo documents;
- Contacts with media outlets including CNN, Newsweek, Wall Street Journal, and Bloomberg;
- Coordinate contacts between media and Client;
- Ongoing media monitoring;
- Update analyst research;
- Ongoing event budget planning and review;
- Continued logistics and venue coordination, planning, and preparation for upcoming media event for Client.

### **March and April Activities**

- Team meetings regarding media event planned for the Plaza Hotel in New York;
- Update media and analyst research;
- Research and identify nearby accommodations for foreign press;
- Research on reporters with potential interests in Brazil's economic development;
- Continued revision, expansion, and follow-up on media invitees and contacts list;
- Outreach to international media outlets;
- Visits and site checks for the venue for the upcoming media event for the Client;
- Arrangement of translator equipment, headsets, audio and video equipment and services;
- Media review of Brazil economy and relevant topics preceding the media event;
- Ongoing follow-up and clarification of media credentials, media inquiries, media responses;
- Continued compilation of media coverage database;
- Meetings with Client and representatives regarding media event, materials, messaging, agenda, process and status.
- Pre-event run through at the Plaza hotel;
- Pre-event review of English translation of speech to be presented by President Lula;
- March 16, 2009, all day media event for Client, including media registration, media room support, interview support, and finalization of President Lula's speech.
- Post event de-briefing with Client;
- Follow-up on media monitoring coverage, outreach to media regarding coverage, post-event contacts with media outlets including Fortune, Business Week, New York Times, Wall Street Journal, Bloomberg;
- Communicate with analysts and interested parties regarding follow-up, feedback on event, and availability of President Lula's speech.

### *Government of Cayman Islands, Portfolio of Finance and Economics*

Please see Attachment 12.

### ***Office of the Cabinet Secretariat of the Prime Minister of Japan***

The following describes the public relations and communication activities undertaken on behalf of the Office of the Cabinet Secretariat of the Prime Minister of Japan during November 2008 – April 2009.

### **November 2008 – February 2009 Activities\***

- Preliminary contract negotiation discussions regarding scope of engagement;
- Research and internal discussions to prepare for contract discussions with the Cabinet Secretariat

### **March 2009 Activities\***

- Researched the topic of North Korean abduction of Japanese citizens;
- Researched media outlets;
- Periodic media sweep to survey coverage of Japan and abduction issues;
- Ongoing review and analysis of media coverage;
- Worked on drafts of communications plan for client;
- Strategic discussions with Registrant's subsidiary, Fleishman-Hillard Japan K.K., a duly incorporated Japanese corporation located in Tokyo;
- Strategized on messaging for the client;
- Researched and identified interested potential key audiences, contacts, and third party advocates;
- Discussed embassy and legislative contact strategies;
- Researched and identification of foreign policy experts.
- Registrant committed professional staff resources, but did not incur out of pocket expenses during this period, except the initial FARA registration report filing fee on this matter.

\*Similar work and corresponding efforts in the Country of Japan were performed by Registrant's subsidiary, Fleishman-Hillard Japan K.K. (FHJ). Registrant's staff in Washington, D.C. provided the above services in the United States, and worked with FHJ to deliver a draft communications plan to the Cabinet Secretariat. During the period of this report, direct communications occurred within the geographic boundaries of Japan between FHJ and the Cabinet Secretariat staff. No employees of FHJ traveled to or provided services within the geographic boundaries of the United States, and therefore those individuals have not filed a Short-Form registration. The above listed services in the United States have been performed by Registrant's employees.

The above services were contracted for the month of March 2009. If the parties execute a subsequent contract, Registrant will update its FARA filing accordingly.

### ***Government of the Republic of Turkey, Embassy***

#### **November Activities**

- Media monitoring and summary reports of latest Turkish news and events
- Media monitoring and summary reports of latest U.S. news and events
- Updates to third party commentators/stakeholder lists
- Updated political counselors on latest White House press releases
- Correspondence with Lobbying Team
- Conducted coordination via email and telephone with Turkish Embassy for President Obama's Turkey visit
- Attended numerous meetings at Turkish Embassy to discuss strategy and activities
- Provided counsel on Prime Minister Erdogan's U.S. visit
- Prepared press advisories for Erdogan's press conference at National Press Club
- Outreach for Erdogan's press conference at NPC
- Organized translation services for the NPC
- Staffed NPC press conference
- Prepared materials for Ataturk Lecture
- Drafted the Ambassador's speech for Ataturk Lecture

- Embassy email and website domain management
- Attended events on behalf of Embassy and reported findings
- Media monitoring and summary reports of latest U.S.-Arab relations council
- Media monitoring and summary reports of latest U.S.-Iran talks
- Updated Embassy website
- Outreach for Blogging Workshop to be held in December
- Prepared press advisories for press conference at National Press Club
- Outreach for press conference at NPC
- Organized translation services for the NPC
- Staffed NPC press conference
- Production of Embassy materials, Ankara brochure, blogging workshop flyer, etc.
- Provided counsel on CNN documentary on genocide
- Research on and outreach to CNN
- Organized media briefings with Murat Ersoy (DCM)
- Prepared reporter profiles for Murat Ersoy
- Drafted fact sheet on Turkey's economy
- Prepared and distributed newsletter
  - Embassy Notes: Highlights of Turkish foreign policy; sent periodically
- Conducted podcast interviews

### **December Activities**

- Media monitoring and summary reports of latest Turkish news and events
- Media monitoring and summary reports of latest U.S. news and events
- Updates to third party commentators/stakeholder lists
- Updated political counselors on latest White House press releases
- Correspondence with Lobbying Team
- Conducted coordination via email and telephone with Turkish Embassy for President Obama's Turkey visit
- Attended numerous meetings at Turkish Embassy to discuss strategy and activities
- Prepared activity reports for September, October and November
- Preparations for press conference at National Press Club
- Embassy website updates
- Conducted podcast interviews and posted them on Embassy website
- Provided counsel on Saturday Night Live map issue, drafted a letter to NBC
- Attended Embassy and think-tank events
- Provided counsel for Apakan visit
- Conducted outreach for Apakan think-tank meeting
- Conducted Jewish outreach around Apakan's U.S. visit
- Prepared and distributed Embassy Notes: Highlights of Turkish foreign policy; sent periodically
- Conducted research on CNN documentary on genocide
- Set up media meetings for Murat Ersoy (DCM)
- Prepared reporter profiles for Murat Ersoy
- Conducted podcast interviews
- Edited and uploaded podcasts on Embassy website
- Provided counsel and conducted research on placing ads or op-eds in Washington Times and Washington Post

### **January Activities**

- Media monitoring and summary reports of latest Turkish news and events

- Media monitoring and summary reports of latest U.S. news and events
- Updates to third party commentators/stakeholder lists
- Updated political counselors on latest White House press releases
- Correspondence with Lobbying Team
- Conducted coordination via email and telephone with Turkish Embassy for President Obama's Turkey visit
- Attended numerous meetings at Turkish Embassy to discuss strategy and activities
- Set up media meetings for Murat Ersoy
- Prepared background profiles for reporters
- Attended meetings on Jewish outreach around Gaza offensive
- Jewish media monitoring and summary reports of Gaza offensive
- Updated Jewish media list with new contacts and new publications
- Coordinated Jewish stamps release and followed media coverage
- Provided counsel on PBS clip
- Email management
- Translated Prime Minister Erdogan's statements on Gaza
- Attended events on behalf of the Embassy and reported findings
- Conducted research and pulled statistics on U.S. print and broadcast media
- Prepared materials for Embassy Adoption Program
- Prepared and distributed newsletters
  - Weekly Update: Summary of news articles throughout the week; sent every Friday
  - Embassy Notes: Highlights of Turkish foreign policy; sent periodically
- Media monitoring and summary reports of latest Turkish news and events

### **February Activities**

- Media monitoring and summary reports of latest Turkish news and events
- Media monitoring and summary reports of latest U.S. news and events
- Print and broadcast media monitoring and summary reports of Davos incident
- Jewish media monitoring and summary reports in the aftermath of Davos incident
- Media monitoring and summary reports of European leaders' visit to U.S.
  - British Secretary of State for Foreign and Commonwealth Affairs David Miliband
  - German Foreign Minister Frank-Walter Steinmeier
  - French Foreign Minister Bernard Kouchner
- Updates to third party commentators/stakeholder lists
- Prepared and distributed newsletters
  - Weekly Update: Summary of news articles throughout the week; sent every Friday
  - Embassy Notes: Highlights of Turkish foreign policy; sent periodically
- Calls with Lobbying Team
  1. Media Outreach
  2. In district support
- Updates to Embassy Website
- Administration of Turkish Embassy email accounts
- Registration of Turkish Embassy podcast to multiple sites to increase visibility
- Conducted podcast interview with Ambassador Marc Grossman
- Organized video podcast interview with Mrs. Sensoy (prepared questions, gathered materials for filming, edited footage, posted online)
- Edited publication materials
  - Brochure for Turkish Ambassador's Residence
  - Prime Minister Erdogan's letter to Rep. Robert Wexler
  - Op-ed column from Ankara official on democracy

- ✦ Collected information regarding opinion leaders of major newspapers
- ✦ Organized, conducted outreach for, and staffed media briefing on Afghanistan (Huseyin Ergani)
- ✦ Prepared reporter profiles for Huseyin Ergani
- ✦ Organized media meetings for Deputy Chief of Mission Murat Ersoy
- ✦ Prepared reporter profiles for Murat Ersoy
- ✦ Attended numerous meetings at Turkish Embassy to discuss strategy and activities
- ✦ Updated Turkish Embassy Podcast Series Facebook Page
- ✦ Discussed organization of Blogging Workshop
- ✦ Pitched Prime Minister Erdogan's op-ed
- ✦ Conducted podcast interview with Ambassador
- ✦ Prepared materials for the Foreign Ministry's Media Training
- ✦ Provided counsel to Embassy on WSJ Europe Editorial and drafted response

### **March Activities**

- ✦ Media monitoring and summary reports of latest Turkish news and events
- ✦ Media monitoring and summary reports of latest U.S. news and events
- ✦ Updates to third party commentators/stakeholder lists
- ✦ Updated political counselors on latest White House press releases
- ✦ Calls with Lobbying Team
- ✦ Attended numerous meetings at Turkish Embassy to discuss strategy and activities
- ✦ Blogging Workshop
  - Conducted outreach
  - Set up catering
  - Created flyers
- ✦ Prepared and distributed newsletters
  - Weekly Update: Summary of news articles throughout the week; sent every Friday
  - Embassy Notes: Highlights of Turkish foreign policy; sent periodically
  - Pulled statistics for each issue of Weekly Update and Embassy Notes
- ✦ Posted podcast interviews on iTunes
- ✦ Booked translation services for
- ✦ Drafted and distributed newsletter on Marc Grossman podcast
- ✦ Provided counsel on the visit of Turkish delegation from Ankara
- ✦ Organized roundtable media meeting for the Turkish delegation from Ankara
- ✦ Collected articles on President Obama's Europe visit
- ✦ Provided counsel to Embassy regarding language issues with the current website
- ✦ Provided counsel regarding Ahmet Davutoglu visit
- ✦ Organized Washington Post Editorial Board Meeting for Ahmet Davutoglu
- ✦ Prepared media profiles of Washington Post Editorial Board members
- ✦ Media monitoring and summary reports after Davutoglu briefing
- ✦ Conducted outreach for Davutoglu meeting
- ✦ Translated Embassy documents
- ✦ Provided recommendations regarding Twitter
- ✦ Managed Turkish Embassy email accounts
- ✦ Updated Turkish Embassy website
- ✦ Edited President Gul's op-ed
- ✦ Provided counsel on response to Armenia paper; reviewed Middle East Quarterly piece from Embassy counselor Yucel Guclu
- ✦ Attended events

- Edited Parliamentary invites to Nancy Pelosi and Joe Biden
- Drafted letter to Madeline Albright
- Provided counsel on President Obama's upcoming visit to Turkey

#### **April Activities**

- Media monitoring and summary reports of latest Turkish news and events
- Media monitoring and summary reports of latest U.S. news and events
- Updates to third party commentators/stakeholder lists
- Updated political counselors on latest White House press releases
- Correspondence with Lobbying Team
- Conducted coordination via email and telephone with Turkish Embassy for President Obama's Turkey visit
- Attended numerous meetings at Turkish Embassy to discuss strategy and activities
- Hosted Blogging Workshop at FH in April 10, 2009
- Collected quotes from diplomats and think-tankers reinforcing the importance of Turkey
- Correspondence with Turkish students about April 24
- Distributed press releases to reporters
- Updated Embassy website
- Media monitoring and reports on President Obama's trip to Turkey
- Media coverage analysis of President Obama's trip to Turkey
- Collected broadcast media clips on Obama's trip; forwarded them in DVD format to Embassy
- Attended events and reported back to Embassy
- Pitched President Gul's op-ed to WSJ, followed comments on the op-ed
- Prepared and distributed newsletters
  - Weekly Update: Summary of news articles throughout the week; sent every Friday
  - Embassy Notes: Highlights of Turkish foreign policy; sent periodically
  - Pulled statistics on *Trilateral Summit* issue of Embassy Notes
- Provided Counsel regarding Flash TV coverage of President Obama
- Prepared, designed, and printed booklets containing news articles on President Obama's trip to Turkey
- Conducted podcast interviews
- Jewish outreach around President Obama's visit to Turkey
- Correspondence with FH Canada office on April 24 activities
- Foreign Service officials media training in Ankara
- Meetings with Jewish leaders in Istanbul
- Provided counsel on Turkey-Armenia agreement

ATTACHMENT 12

Political Activities

*Social Communication Secretariat of the Office of the President of the Republic of Brazil*

None.

*Government of Cayman Islands, Portfolio of Finance and Economics*

- (a) We have not engaged in investment and trade promotion
- (b) We have not engaged in public relations to enhance or change the public perception of a foreign government or leader.
- (c) We arranged two sets of meetings (February 19-20 and March 4-6) for the client. Both itineraries are included in Attachment 17.
- (d) We have not delivered or arranged lectures, speeches, press conferences, or media interviews that involve a political or public interest
- (e) All press releases and informational materials that we have helped the client draft, produce and distribute are included in Attachment 17.

Following is a chronological and narrative account of a description of political activities undertaken on behalf of, and all services rendered to, Cayman Islands.

**NOVEMBER, 2008**

During the month of November, 2008, we were engaged in telephone conferences with the client concerning strategic recommendations for the Cayman Islands Portfolio of Finance & Economics. We also reviewed media, political reports and legislative movement daily on issues of interest to the Cayman Islands including tax havens, offshore banking, private equity, carried interest, etc., with internal memos and summaries prepared weekly.

IGR contacted with Obama campaign staff following a pre-election rally in Indiana. IGR advised staff on facts concerning Uglan House and Cayman Islands financial services.

IGR provided analysis for client on immediate impact of President-elect Obama's victory of U.S. presidential election and reported on changes in the U.S. Congress.

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IGR assisted in drafting a congratulatory letter to President-elect Obama from Hon. Kurt Tibbetts, Leader of Government Business, Cayman Islands government.

Advised on, attended and monitored a hearing organized by the U.S. House Committee on Oversight and Government Reform titled *Hedge Funds and the Financial Market*.

Max Sandlin traveled to the Cayman Islands on November 21<sup>st</sup> for a briefing with ministers of the Cayman Islands government. This briefing covered the current political landscape in the U.S., what can be expected in the 111<sup>th</sup> Congress and the timetable of activities in the U.S. following elections (Presidential inauguration, Congressional sessions, etc). IGR created and distributed a folder for the attendees with information related to the briefing.

#### **DECEMBER, 2008**

During the month of December, 2008, we were engaged in telephone conferences with the client concerning strategic recommendations for the Cayman Islands Portfolio of Finance & Economics. We also reviewed media, political reports and legislative movement daily on issues of interest to the Cayman Islands including tax havens, offshore banking, private equity, carried interest, etc., with internal memos and summaries prepared weekly.

#### **JANUARY, 2009**

During the month of January, 2009, IGR we were engaged in telephone conferences with the client concerning strategic recommendations for the Cayman Islands Portfolio of Finance & Economics. We also reviewed media, political reports and legislative movement daily on issues of interest to the Cayman Islands including tax havens, offshore banking, private equity, carried interest, etc., with internal memos and summaries prepared weekly.

IGR attended a meeting in Miami, Florida, on Jan 30<sup>th</sup> with Ted Bravakis and other members of the Fleishman-Hillard team. The purpose of this meeting was to provide the client with an update on the U.S. political environment.

IGR prepared a summary of the stimulus package, H.R. 1, "American Recovery and Reinvestment Plan," passed by the U.S. Congress for the client.

#### **FEBRUARY, 2009**

During the month of February, 2009, we were engaged in telephone conferences with the client concerning strategic recommendations for the Cayman Islands Portfolio of Finance & Economics. We also reviewed media, political reports and legislative movement daily on issues of interest to the Cayman Islands including tax havens, offshore banking, private equity, carried interest, etc., with internal memos and summaries prepared weekly.

Organized and attended meetings with Ted Bravakis, Director of Public Relations, Portfolio of Finance & Economics, Cayman Islands Government, and Deborah Drummond, Deputy Financial Secretary, Portfolio of Finance & Economics, Cayman Islands government, on February 19<sup>th</sup> and 20<sup>th</sup>. Meetings were at the U.S. Treasury and with the offices of Congressman John Yarmuth, Congressman Bob Ethridge, Congressman Dean Heller, Congressman Geoff Davis, Congresswoman Linda Sanchez, Congressman Brian Higgins, Congressman Peter Roskam, Senator Kirsten Gillibrand and Senator Bill Nelson. (Itinerary in Attachment 17)

### **MARCH, 2009**

During the month of March, 2009, we were engaged in telephone conferences with the client concerning strategic recommendations for the Cayman Islands Portfolio of Finance & Economics. We also reviewed media, political reports and legislative movement daily on issues of interest to the Cayman Islands including tax havens, offshore banking, private equity, carried interest, etc., with internal memos and summaries prepared weekly.

Organized and attended meetings for Cayman Islands government ministers March 4-6. Meetings were with the office of Senator Mike Crapo, Representative Baron Hill, Representative John Larson, Representative Xavier Becerra, Representative Frank Lucas, Representative Kevin Brady, Representative Joe Crowley, Representative Eric Cantor, Representative Donald Manzullo, Representative Ron Paul, Representative Artur Davis, Representative Patrick McHenry, Representative Luis Gutierrez, Representative Earl Pomeroy, Senator Bob Bennett, Representative Tom Price, Representative John Tanner, U.S. Department of Commerce, Acting Deputy Assistant Secretary of Commerce, U.S. State Department, Office of Western European Affairs and Office of UK Affairs, office of U.S. Trade Representative, House Homeland Security Committee and U.S. Department of Commerce, Office of Western Hemisphere. (Itinerary in Attachment 17)

IGR advised on, attended and monitored a Senate Finance Committee on March 17 titled *Tax Issues Related to Ponzi Schemes and an Update on Offshore Tax Evasion Legislation*. Following this hearing we sent to Senator Baucus' staff a document with excerpts from the July 2008 U.S. Government Accountability Report.

IGR contacted office of Chairman of Ways and Means Committee to discuss facts about the Cayman Islands government.

On March 30, IGR distributed a press release produced by the Cayman Islands Government to the offices of Senator Mike Crapo, Senator Bob Bennett, Representative Baron Hill, Representative John Larson, Representative Xavier Becerra, Representative Frank Lucas, Representative Kevin Brady, Representative Joe Crowley, Representative Eric Cantor, Representative Donald Manzullo, Representative Ron Paul, Representative Artur Davis, Representative Patrick McHenry, Representative Luis Gutierrez, Representative Earl Pomeroy, Representative Tom Price, Representative John Tanner, Kent Shigetomi, Office of U.S. Trade Representative, Kevin Gundersen, House Committee on Homeland Security, Barbara Yoder, U.S. State Department, Mark Powell, U.S. State Department, Henry Misisco, U.S. Department of Commerce and Walter Bastian, U.S. Department of Commerce. (Press release in Attachment 17)

IGR advised on and drafted and delivered letter to President Obama from Hon. Kurt Tibbetts, Leader of Government Business on March 30. (Letter in Attachment 17.)

IGR arranged and participated in a telephone call with the U.S. Treasury. Deborah Drummond and Ted Bravakis from the Cayman Islands Government also participated. Cayman Islands' international tax agreements were discussed. Concerns about the upcoming G20 summit in London were discussed. The press release from March 30 and letter to President Obama from March 30 were sent to both Jewell and Nephew.

During the week of March 30, IGR organized a communications effort to communicate to the White House and the Treasury Department that the Cayman Islands is a transparent jurisdiction with regulated financial centers.

#### **APRIL, 2009**

During the month of April, 2009, we were engaged in telephone conferences with the client concerning strategic recommendations for the Cayman Islands Portfolio of Finance & Economics. We also reviewed media, political reports and legislative movement daily on issues of interest to the Cayman Islands including tax havens, offshore banking, private equity, carried interest, etc., with internal memos and summaries prepared weekly.

IGR contacted the U.S. Treasury to discuss the OECD meeting.

*Office of the Cabinet Secretariat of the Prime Minister of Japan*

None.

***Government of the Republic of Turkey, Embassy***

None.

ATTACHMENT 14

Receipts-Monies

*Social Communication Secretariat of the Office of the President of the Republic of Brazil*

Up-front professional fees constituting 5 percent of the total contract (January 2009):  
\$382,641.91

**INVOICED**

203,332.61 REAIS in professional fees, March 2009 (\$103,069.62)  
600,250.39 REAIS in professional fees, April 2009 (\$303,487.16)

*Government of Cayman Islands, Portfolio of Finance and Economics*

Professional fees for the month of November 2008:	\$19,000
Professional fees for the month of December 2008:	\$19,000
Professional fees for the month of January 2009:	\$19,000
Professional fees for the month of February 2009:	\$19,000
Professional fees for the month of March 2009:	\$19,000
Professional fees for the month of April 2009:	\$19,000

***Government of the Republic of Turkey, Embassy***

Professional fees for the month of November 2008:	\$113,683
Professional fees for the month of December 2008:	\$113,683
Professional fees for the month of January 2009:	\$113,683
Professional fees for the month of February 2009:	\$113,683
Professional fees for the month of March 2009:	\$113,683
Professional fees for the month of April 2009:	\$113,683

***Office of the Cabinet Secretariat of the Prime Minister of Japan***

Professional fees for rendered services described in Attachment 11	\$12,158.75
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ATTACHMENT 15(a)

Disbursements: Monies

*Social Communication Secretariat of the Office of the President of the Republic of Brazil*

\$4,549.55 Expenses covering air fare, catering, lodging, ground transportation, Internet usage in connection with services described on Attachment 11.

\$268.05 Charges for telecommunications, e-mail distribution service, local messenger, and meeting room amenities in connection with services described on Attachment 11.

*Government of Cayman Islands, Portfolio of Finance and Economics*

**Government of Cayman Islands, Portfolio of Finance & Economics**

(a) Photocopies, office paper, folders, files – total expense \$300

(b) Travel expenses (related to Max Sandlin's travel to Cayman Islands on November 21, 2008 and Miami, Florida, January 30, 2009)

November 20-21, 2008

Taxis: \$37.00

Airfare: \$738.05

Travel transaction fee: \$32.00

Note: Hotel accommodations were arranged and paid for in full by Cayman Islands.

January 30, 2009

Taxis: \$80.00

Airfare: \$424.20

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(c) None.

(d) None.

(e) Dates of travel: November 20-21, 2008

Identity of traveler: Max Sandlin, Co-Chairman

Destination: Grand Cayman, Cayman Islands

Purpose of travel: Meet representatives of Cayman Islands government, influential public and private sector businesses, update Cayman Islands on current strategy, political environment, research.

Date of travel: January 30, 2009

Identity of traveler: Max Sandlin, Co-Chairman

Destination: Miami, Florida

Purpose of travel: Meet representatives of Cayman Islands government, update Cayman Islands on current strategy, political environment, research.

(f) Not applicable.

***Government of the Republic of Turkey, Embassy***

\$ 527.83 Avid equipment

\$ 5.53 Conference call charges for the period August 23-September 23

\$ 75,000.00 Consulting services to the Turkish Embassy, paid Dinovo Strategies LLC

\$ 19.82 Database usage and search charges, paid Limelight Networks LLC

\$ 261.63 Ground transportation paid Red Top Executive Sedan

\$ 1,057.50 Information retrieval and search for data

\$ 786.50 Local transportation expenses

\$ 305.00 December 2008: FARA Filing, paid FARA Registration Unit

\$ 45.00 Meeting supplies

\$ 42.39 Monthly charges to Limelight content distribution network for hosting, paid Limelight Networks LLC

\$ 119.80 Monthly charges for Mailer email service Embassy of Turkey

\$ 823.26 Monthly Factiva charges, paid Dow Jones

\$ 180.00 Monthly fees for Constant Contact email service (Embassy of Turkey)

\$ 59.70 Monthly fees paid to AudioBlog/HipCast for The Embassy of Turkey podcasts

\$ 25.88 Overnight shipment of materials

\$ 348.60 Photocopies of necessary materials for training and meetings

\$ 408.52 Telecommunication charges

\$ 2,100.00 Website services for Turkey, paid PICnet Inc

*Office of the Cabinet Secretariat of the Prime Minister of Japan*

None.

ATTACHMENT 15(c)

Disbursements: Political Contributions

*From Corporate Office*

Name	Candidate	Primary or General	Date	Amount	Requesting Office
Richard Neal for Congress	Richard Neal (D-MA-2)	primary	1/5/09	\$ 1,000.00	FHDC
Cathy McMorris for Congress	Cathy McMorris Rodgers (R-WA-5)	primary	1/23/09	\$ 1,000.00	VOX
Hoyer for Congress	Steny Hoyer (D-MD-5)	primary	2/4/09	\$ 1,000.00	FHDC
Friends of Kendrick Meek	Kendrick Meek (D-FL)	primary	3/10/09	\$ 500.00	VOX
Heath Schuler for Congress	Heath Schuler (D-NC-11)	primary	3/10/09	\$ 1,500.00	VOX
Forward Together PAC	Sen. Mark Warner's PAC (D-VA)	PAC	3/10/09	\$ 2,000.00	VOX
Bennet for Colorado	Senator Michael Bennet (D-CO)	primary	3/16/09	\$ 2,000.00	VOX
Friends of Roy Blunt	Roy Blunt (R-MO)	primary	4/13/09	\$ 1,000.00	STL
Barney Frank for Congress	Barney Frank (D-MA-4)	primary	4/21/09	\$ 1,000.00	FHDC

*From Max Sandlin*

\$1000	Blue Dog Coalition	2/4/09
\$500	Rick Boucher	4/1/09
\$500	Kendrick Meek	4/1/09
\$500	Chet Edwards	4/1/09
\$500	Eddie Bernice Johnson	4/1/09

*From Paul Sweet*

\$2000	Barbara Boxer	2/3/09
\$500	Blue Dog Coalition	2/4/09
\$500	Jerry McNerney	2/11/09
\$250	Gerry Connolly	3/17/09
\$500	Lois Capps	3/24/09
\$500	Byron Dorgan	4/1/09
\$2000	Diane Feinstein	5/6/09
\$1000	Benjamin Cardin	5/12/09
\$1000	Howard Berman	5/19/09

*From Michael McSherry*

\$1000	Saxby Chambliss	11/19/08
\$1000	Richard Burr	3/31/09

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**ATTACHMENT 17- Informational Materials**

**2 itineraries, 1 Press Release, and 1 Letter**

As to questions 22 and 23 on the Supplemental Statement, Registrant advised and assisted principal in its own preparation of the informational materials and assisted in dissemination of principal's press release.

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# IGR GROUP

## Itinerary for Deborah Drummond and Ted Bravakis February 19 - 20, 2009

Thursday, February 19, 2009

### 11:00 a.m. – U.S. Department of the Treasury

Meeting with John Harrington, International Tax Council

*Meet Jesse Appleton at entrance of the Visitors Center at corner of 15<sup>th</sup> Street and Pennsylvania Avenue, across from New York Avenue at 10:50 a.m.*

Travel to IGR Group for lunch, meet Rodney Capel

*1775 I Street NW, Suite 700*

### 1:30 p.m. – Rep. John Yarmuth (D-KY-3<sup>rd</sup>)

Meeting with Ashley Bromegan (Financial Services/Tax LA)

Cannon House Office Building, Room: 435

(202) 225-5401

*Representative Yarmuth is a new member of the House Ways and Means Committee. This is his second term in the U.S. House of Representatives.*

### 2:00 p.m. – Rep. Bob Ethridge (D-NC-7<sup>th</sup>)

Meeting with Chris Medley (Financial Services/Tax LA)

Longworth House Office Building, Room: 1533

(202) 225-4531

*Representative Ethridge is a new member of the House Ways and Means Committee. This is his seventh term in the U.S. House of Representatives.*

### 2:30 p.m. – Rep. Dean Heller (R-NV-2<sup>nd</sup>)

Meeting with Greg Facchiano (Financial Services/Tax LA)

Cannon House Office Building, Room: 125

(202) 225-6155

*Representative Heller is a new member of the House Ways and Means Committee. This is his second term in the U.S. House of Representatives.*

### 3:00 p.m. – Rep. Geoff Davis (R-KY-4<sup>th</sup>)

Meeting with Armstrong Robinson (Chief of Staff)

Longworth House Office Building, Room: 1108

(202) 225-3465

*Representative Davis is a new member of the House Ways and Means Committee. This is his third term in the U.S. House of Representatives.*

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**4:00 p.m. – Rep. Linda Sanchez (D-CA-39<sup>th</sup>)**

Meeting with Mercedes Salem (Tax LA)  
Longworth House Office Building, Room: 1222  
(202) 225-6676

*Representative Sanchez is a new member of the House Ways and Means Committee. This is her fourth term in the U.S. House of Representatives.*

**5:00 p.m. – Meeting with IGR Group**

Meet with IGR team to discuss upcoming travel to Washington in March  
1775 I Street NW, Suite 700

**Friday, February 20, 2009**

**11:00 a.m. – Rep. Brian Higgins (D-NY-27<sup>th</sup>)**

Meeting with Matthew Fery (Financial Services/Tax LA)  
Cannon House Office Building, Room: 431  
(202) 225-3306

*Representative Higgins is a new member of the House Ways and Means Committee. This is his third term in the U.S. House of Representatives.*

**1:00 p.m. – Sen. Kirsten Gillibrand (D-NY)**

Meeting with Kevin Fink (Financial Services LA)  
Dirksen Senate Office Building, Room: 531  
(202) 224-4451

*Senator Gillibrand is the junior senator representing New York. She was sworn in as a senator on January 27.*

**2:00 p.m. – Rep. Peter Roskam (R-IL-6<sup>th</sup>)**

Meeting with David Mork (Tax LA)  
Cannon House Office Building, Room: 507  
(202) 225-4561

*Representative Roskam is a new member of the House Ways and Means Committee. This is his second term in the U.S. House of Representatives.*

**3:00pm - Sen. Bill Nelson (D-FL)**

Meeting with Stephanie Mickle (Tax LA)  
Hart Senate Office Building, Room: 716  
(202) 224-5274

*Senator Nelson is a new member on the Senate Finance Committee and is also the Democratic Deputy Whip. This is 2<sup>nd</sup> term.*

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Contact information:

Jesse Appleton Cell - 202-368-4089  
Lauren Beeler Cell – 202.306.2645

Rodney Capel Cell - 917-733-4075  
IGR Group Office – 202-551-1440



CAYMAN ISLANDS  
GOVERNMENT

## Portfolio of Finance & Economics Public Relations Unit

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### Ministerial Visit to Washington D.C. from 4-6 March 2009

#### Wednesday 4 March

- 7:50 a.m. Ministers Tibbetts, McLaughlin, Financial Secretary, Attorney General and Chairman McLaughlin depart Grand Cayman on Cayman Airways 102 for Miami arriving at 9:10 a.m.
- 11:30 a.m. Ted Bravakis departs Toronto on Air Canada 304 arriving in Washington, D.C. at 12:52 p.m. – transfers to hotel to await the delegation and prepare for briefing.
- 12:05 p.m. Ministers Tibbetts, McLaughlin, Financial Secretary, Attorney General and Chairman McLaughlin depart Miami on American Airlines 1460 for Washington, D.C. (Reagan) arriving at 2:30 p.m.
- 2:30 p.m. Star Limousine Service to meet the delegation for transfer to hotel [phone +1 (703) 931-9000]. Transfer time is estimated to be 10 minutes.

Sofitel Lafayette Square  
806 15th Street N.W.  
+1 (202) 730-8800

**Confirmations:**

Kurt Tibbetts ..... 344422  
Alden McLaughlin ..... 344423  
Kenneth Jefferson ..... 344426  
Samuel Bulgin ..... 344425  
Carlyle McLaughlin ..... 344999  
Ted Bravakis ..... 344421

- 5:00 p.m. Meeting with representatives from The Carlyle Group (*organized by Walkers*) – Jeff Ferguson, General Counsel and Managing Director and Bryan Corbett, Principal, Global Government Relations and Regulatory Affairs

*Location: ..... 1001 Pennsylvania Avenue*  
*From CIG: ..... All available members of the delegation*  
*From FH: ..... M. Sandlin (TBC)*

- 6:15 p.m. All members of the delegation to attend a briefing session with Fleishman-Hillard Washington, D.C. team at the hotel in the St. Germain Room (agenda to come)



## Thursday 5 March

- 9:30 a.m. Meeting with James Allen, Director of Capital Market Policy Group  
CFA Institute
- Location: ..... Sofitel Lounge Area*  
*From CIG: ..... Financial Secretary (K. Jefferson), C. McLaughlin,*  
*..... T. Bravakis*  
*From FH: ..... M. Sandlin, R. Capel*
- 10:30 a.m. Meeting with Henry Misico, Acting Deputy Assistant Secretary of Commerce  
U.S. Department of Commerce
- Location: ..... 1401 Constitution Ave, NW, Room 4830*  
*From CIG: ..... Financial Secretary (K. Jefferson), C. McLaughlin,*  
*From FH: ..... R. Sweezy, J. Appleton*
- 11:00 a.m. Meeting with Stacy Lancaster, Mike Quickel, Tax Staff for Senator Mike  
Crapo, Member of Senate Finance Committee
- Location: ..... 239 Dirksen Senate Building*  
*From CIG: ..... T. Bravakis*  
*From FH: ..... J. Taylor*
- 11:30 a.m. Meeting with Representative Baron Hill (D-IN)  
Member of Energy & Commerce Committee
- Location: ..... 223 Cannon House Office Building*  
*From CIG: ..... Minister Tibbetts, Minister McLaughlin,*  
*..... Attorney General (Bulgin)*  
*From FH: ..... M. Sandlin, R. Capel*
- 12:30 p.m. Meeting with Representative John Larson (D-CT)  
Member of Ways and Means Committee
- Location: ..... 106 Cannon House Office Building*  
*From CIG: ..... Attorney General (Bulgin)*  
*From FH: ..... M. Sandlin*
- 13:00 p.m. Meeting with Representative Xavier Becerra (D-CA)  
Member of Ways & Means Committee
- Location: ..... 1119 Longworth House Office Building*  
*From CIG: ..... Minister Tibbetts, Minister McLaughlin*  
*From FH: ..... J. Appleton*
- 13:30 p.m. Meeting with Representative Frank Lucas (R-OK)  
Member of Financial Services Committee
- Location: ..... 2311 Rayburn House Office Building*  
*From CIG: ..... Minister McLaughlin, Attorney General (Bulgin)*  
*From FH: ..... J. Appleton*



CAYMAN ISLANDS  
GOVERNMENT

## Thursday 5 March (cont'd)

13:30 p.m. Meeting with U.S. State Department  
Barbara Yoder, Deputy Director, Office of Western European Affairs  
Mark Powell, Country Officer, UK Affairs

*Location: ..... 2201 C Street*  
*From CIG: ..... Financial Secretary (Jefferson), C. McLaughlin,*  
*..... T. Bravakis*  
*From FH: ..... P. Sweet, R. Capel*

14:00 p.m. Meeting with Representative Kevin Brady (D-TX)  
Member of Ways & Means Committee

*Location: ..... 301 Cannon House Office Building*  
*From CIG: ..... Minister Tibbetts*  
*From FH: ..... M. Sandlin*

14:30 p.m. Meeting with Representative Joe Crowley (D-NY)  
Member of Ways & Means Committee

*Location: ..... 2404 Rayburn House Office Building*  
*From CIG: ..... Minister McLaughlin, Attorney General (Bulgin)*  
*From FH: ..... M. McSherry, J. Appleton*

15:00 p.m. Meeting with Shimon Stein, Senior Advisor, Tax Policy  
Representative Eric Cantor, Minority Whip

*Location: ..... Capitol Building H-307*  
*From CIG: ..... T. Bravakis*  
*From FH: ..... R. Capel*

15:30 p.m. Meeting with Representative Donald Manzullo (D-IL)  
Member of Financial Services Committee

*Location: ..... 2228 Rayburn House Office Building*  
*From CIG: ..... Minister McLaughlin, Attorney General (Bulgin)*  
*From FH: ..... J. Appleton, J. Taylor*

15:30 p.m. Meeting with Representative Ron Paul (R-TX)  
Member of Financial Services Committee

*Location: ..... 203 Cannon House Office Building*  
*From CIG: ..... Minister Tibbetts, Financial Secretary (Jefferson),*  
*..... C. McLaughlin*  
*From FH: ..... M. McSherry*

16:00 p.m. Meeting with Representative Artur Davis (D-AL)  
Member of Ways and Means Committee

*Location: ..... 208 Cannon House Office Building*  
*From CIG: ..... Minister Tibbetts, Financial Secretary (Jefferson),*  
*..... C. McLaughlin, T. Bravakis*  
*From FH: ..... M. Sandlin, R. Capel*



## Thursday 5 March (cont'd)

- 17:00 p.m. Meeting with Representative Patrick McHenry (R-NC)  
Member of House Financial Services Committee
- Location: ..... 224 Cannon House Office Building*  
*From CIG: ..... Minister Tibbetts, Financial Secretary (Jefferson),*  
*..... C. McLaughlin*  
*From FH: ..... M. McSherry, R. Capel*
- TBC Meeting with Representative Luis Gutierrez (D-IL)  
Member of Financial Services Committee
- Location: ..... 2266 Rayburn House Office Building*  
*From CIG: ..... Minister McLaughlin, Attorney General (Bulgin)*  
*From FH: ..... M. Sandlin, J. Appleton*
- 18:30 p.m. *Informal gathering/drinks with stakeholders and allies*  
*Location Sofitel*

## Friday 6 March

- 10:00 a.m. Meeting with Representative Earl Pomeroy (D-ND)  
Member of the Ways and Means Committee
- Location: ..... 1501 Longworth House Office Building*  
*From CIG: ..... Minister McLaughlin, Attorney General (Bulgin)*  
*From FH: ..... M. Sandlin*
- 10:00 a.m. Meeting with Senator Bob Bennett (R-UT),  
Member of Banking, Housing and Urban Affairs Committee
- Location: ..... 431 Dirksen Senate Office Building*  
*From CIG: ..... Minister Tibbetts, T. Bravakis*  
*From FH: ..... M. McSherry, J. Taylor*
- 10:00 a.m. Meeting with Kent Shigetomi, Office of the Americas,  
U.S. Trade Representative
- Location: ..... 600 17<sup>th</sup> Street, NW*  
*From CIG: ..... Financial Secretary (Jefferson), C. McLaughlin*  
*From FH: ..... J. Appleton, R. Capel*
- 11:00 a.m. Meeting with Kevin Gundersen, Professional Staff Member,  
Committee on Homeland Security
- Location: ..... H2-117, Ford House Office Building*  
*From CIG: ..... T. Bravakis*  
*From FH: ..... J. Appleton*

**Friday 6 March (cont'd)**

- 11:00 a.m. Meeting with Representative Tom Price (D-GA)  
Member of House Committee on Financial Services
- Location: ..... 424 Cannon House Office Building*  
*From CIG: ..... Minister Tibbetts, Minister McLaughlin*  
*From FH: ..... R. Capel, M. McSherry*
- 11:30 a.m. Meeting with Representative John Tanner (D-TN)  
Member of Ways & Means Committee
- Location: ..... 1226 Longworth House Office Building*  
*From CIG: ..... Minister McLaughlin, Financial Secretary (Jefferson),*  
*..... C. McLaughlin*  
*From FH: ..... M. Sandlin*
- 14:00 p.m. Meeting with U.S. Department of Commerce  
Walter Bastian, Deputy Assistant Secretary of Commerce  
for the Western Hemisphere
- Location: ..... 1401 Constitution Ave, NW, Room 1410*  
*From CIG: ..... Minister McLaughlin, T. Bravakis*  
*From FH: ..... R. Sweezy, R. Capel*
- 15:30 p.m. Meeting with Organization for International Investment  
Abigail Martin, Director, External Relations
- Location: ..... TBC*  
*From CIG: ..... T. Bravakis*  
*From FH: ..... J. Appleton, R. Capel*
- 17:45 p.m. Ted Bravakis departs Washington, D.C. on Air Canada 309 arriving in  
Toronto at 19:12 p.m.

**Saturday 7 March**

- 10:00 a.m. Ministers Tibbetts, McLaughlin, Financial Secretary and Chairman  
McLaughlin transfer from Sofitel to International Airport (Star Limousine  
Service)
- 10:15 a.m. Attorney General transfers to Reagan International Airport (Star Limousine  
Service)
- 12:00 noon Attorney General departs Washington, D.C. (Reagan) on American Airlines  
309 to Miami
- 12:50 a.m. Ministers Tibbetts, McLaughlin, Financial Secretary and Chairman  
McLaughlin depart Washington, D.C. (Dulles) on Cayman Airways 591 for  
Grand Cayman



CAYMAN ISLANDS  
GOVERNMENT

## Portfolio of Finance & Economics Public Relations Unit

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# News Release

30 March 2009

### **Cayman Islands Extends Tax Information Assistance to 20 Countries, Including Major OECD Trading Partners**

George Town, Grand Cayman – The Cayman Islands Government today announced that it now has in place arrangements that provide access to comprehensive tax information assistance with 20 countries, including the majority of Cayman's major trading partners.

Ireland, Japan, the Netherlands and South Africa now join eight other countries afforded tax information assistance to OECD standards under a unilateral mechanism, which does not require a bilateral treaty. The Cayman Islands also has eight bilateral tax information agreements, which include recent agreements with the Nordic countries as well as an existing agreement with the U.S. signed in 2001.

The unilateral mechanism, introduced in 2008, provides an additional mode for the Cayman Islands to deliver on its commitment to transparency and exchange of information in tax matters.

"The Cayman Islands took the proactive step of introducing the unilateral mechanism for the provision of information in tax matters, as a complement to our bilateral negotiation programme," said Cayman Islands Leader of Government Business, the Honourable Kurt Tibbetts. "We recognised the need to increase the pace at which we could enter into tax information arrangements, while offering a phased approach to our negotiating partners under our bilateral programme in appropriate circumstances. We look forward to continuing this progressive approach."

In combination, the arrangements noted above cover four of the seven G-7 states and 17 of the 30 OECD member states.

-more-



Based on its current negotiating programme – which reflects OECD countries (including significant trading partners) that have indicated interest in tax cooperation arrangements – the Cayman Islands aims in the following months to enter into arrangements with a number of additional countries, including the remaining G-7 and five other OECD member states.

For more information

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**Notes to Editors**

- The Cayman Islands' eight bilateral tax information agreements cover the following countries: the United States, Denmark, Faroe Islands, Finland, Greenland, Iceland, Norway and Sweden.
- The Cayman Islands' unilateral arrangement for tax information assistance currently covers 12 countries, namely Austria, Belgium, Czech Republic, Germany, Ireland, Japan, Luxembourg, the Netherlands, Slovak Republic, South Africa, the United Kingdom and Switzerland.
- The Cayman Islands has been an active participant in the OECD Global Forum on Taxation, having been one of the first non-OECD jurisdictions to adopt (in 2000) the principles of transparency and exchange of information in tax matters, based on a level playing field. As an early adopter, the Cayman Islands has been involved in the development of the OECD's standards for effective exchange of information in tax matters and is a member of the Global Forum's level playing field sub-group, along with other OECD and non-OECD colleagues.
- In addition to arrangements under the OECD initiative, the Cayman Islands has bilateral tax treaties with the 27 EU member states under which it reports savings income information, pursuant to measures equivalent to the European Union Savings Directive.
- The Cayman Islands' competent authority for tax cooperation arrangements is the Tax Information Authority, established in 2005 under the Tax Information Authority Law (2005), the law introduced to provide for effective international cooperation in tax matters. More information on the Authority and its operations can be found on [www.tia.gov.ky](http://www.tia.gov.ky).



*From the Office of the*  
**Leader of Government Business**  
**Hon. D. Kurt Tibbetts, JP**

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30 March 2009

Mr Barack Obama  
President of the United States of America  
The White House  
1600 Pennsylvania Avenue N.W.  
Washington, D.C. 20500

Dear Mr President:

The success of the financial services sector in the Cayman Islands has been greatly enabled by the productive, long-standing and effective working relationships our two governments maintain on international cooperation efforts related to tax, regulatory and law enforcement matters. It is in this spirit of partnership with the United States that I am writing to you.

As the United States prepares to participate in next week's G-20 Summit in London, we want to ensure that the facts are taken into consideration. There is a good deal in the "jobs, growth, and stability" agenda of the meeting that merits attention and action, but we are acutely aware that the current public dialogue in relation to offshore financial centres risks both damaging those jurisdictions that play by the global rules and detracting from the substantive G-20 issues.

The Cayman Islands operates a financial services sector that, by any measure against global standards, is regulated, transparent and cooperative. The importance of our financial services industry to the continued economic stability of our country requires us to ensure we promote commercial certainty by upholding and supporting international standards.

We respectfully draw your attention to the following facts:

- The Cayman Islands' international cooperation arrangements with the United States include:
  - ~ A Mutual Legal Assistance Treaty (MLAT) signed in 1986 and in which our two governments have cooperated in some 243 matters on which the U.S. requested assistance, resulting in successful law enforcement actions. As a result, the U.S.

Department of Justice has stated that the Cayman Islands is one of its best partners among offshore jurisdictions.<sup>1</sup>

- ~ A tax information agreement signed in 2001 for civil and criminal matters.
- ~ A memorandum of understanding on regulatory cooperation with the Securities and Exchange Commission as well as the Commodity Futures Trading Commission.

- The Cayman Islands was one of the first jurisdictions to commit to OECD standards for transparency and exchange of information in tax matters, and we hereby re-affirm that commitment. We have upheld it by working with OECD and non-OECD colleagues since 2000 to design effective standards, by reflecting those standards in our domestic regime, via the Tax Information Authority Law, 2005, and by embarking on a programme to extend assistance arrangements to other countries, the first being our tax information agreement with the United States. We have entered into tax information agreements with the seven Nordic Group countries and in 2008 introduced a unilateral mechanism for the provision of tax information assistance pursuant to which we have extended assistance to a further twelve OECD member states. We therefore now have 20 tax cooperation arrangements to OECD standards covering most of our major trading partners.
- External assessors (IMF, CFATF, OECD) have repeatedly confirmed that there are no 'secrecy' bars to full compliance with international regulatory, AML/CFT and tax cooperation standards.<sup>2</sup>
- The Cayman Islands' high level of compliance with FATF standards (38 ratings of 'compliant' or 'largely compliant' out of the FATF 40+9) puts us in the top five jurisdictions based on the 23 FATF third-round evaluations conducted to date. The Cayman Islands was the first CFATF country to include experts from FATF countries on its evaluation team (U.S. and Canada).
- On international cooperation, under the Basel, IOSCO, IAIS and FATF standards, the Cayman Islands has been assessed as 'compliant' or 'largely compliant' or the equivalent (see footnote 1) and has also been accepted as a signatory to the IOSCO multilateral MoU. In fact, the Cayman Islands Monetary Authority (CIMA) has a statutory obligation under the Monetary Authority Law to cooperate with overseas regulatory authorities.
- The Cayman Islands is one of the few jurisdictions to apply any regulation to hedge funds and hedge fund managers (including direct AML/CFT obligations); and in fact the registration requirement being contemplated by the G-20 has been in place in the Cayman Islands for many years. Any perceived lack of transparency in relation to hedge funds is referable to the state of international standards and not to any rules applied unilaterally by the Cayman Islands.

We appeal to the United States' sense of fairness and objectivity in relation to the treatment of partners like the Cayman Islands, particularly in fora where we have no direct voice. For those to whom facts matter (as we believe they do to you), a demonstrably strong compliance culture infuses our approach to running our international financial services sector and we are willing and able to work to international standards as they evolve and change, as we expect them to do.

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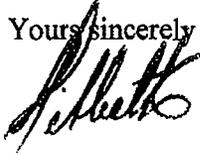
<sup>1</sup> US Government Accountability Office, report on the Cayman Islands to the Committee on Finance, US Senate, GAO-08-778, July 2008.

<sup>2</sup> Please refer to the IMF Assessment of the Supervision and Regulation of the Financial Sector (Cayman Islands) Vols I and II, February 2005; the CFATF Detailed AML/CFT Assessment Report on the Cayman Islands, November 2007; and the 2006-2008 Assessments by OECD Global Forum on Taxation, respectively.

We look forward to continuing to work with the United States and all of our international partners on an agenda that respects and promotes jobs, stability and growth for everyone.

I would welcome the opportunity to discuss any of this information in further detail. Best wishes for a successful G-20 Summit.

Yours sincerely

A handwritten signature in black ink, appearing to read "K. Tibbetts", written in a cursive style.

Hon. D. Kurt Tibbetts, JP  
Leader of Government Business

cc: Mr. Joseph Biden, Vice President of the United States  
Mr. Timothy Geithner, Secretary of the Treasury