

For Six Month Period Ending 08/31/2010
(Insert date)

I - REGISTRANT

1. (a) Name of Registrant
Bracy Tucker Brown, Inc. dba as Bracy Tucker
Brown & Valanzano

(b) Registration No.
5878

(c) Business Address(es) of Registrant
1615 L Street, NW
Suite 520
Washington, DC 20036

2. Has there been a change in the information previously furnished in connection with the following:

- (a) If an individual:
- | | | |
|---------------------------|------------------------------|-----------------------------|
| (1) Residence address(es) | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| (2) Citizenship | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
| (3) Occupation | Yes <input type="checkbox"/> | No <input type="checkbox"/> |
- (b) If an organization:
- | | | |
|--------------------------|------------------------------|--|
| (1) Name | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
| (2) Ownership or control | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
| (3) Branch offices | Yes <input type="checkbox"/> | No <input checked="" type="checkbox"/> |
- (c) Explain fully all changes, if any, indicated in items (a) and (b) above.
N/A

MSD/CES/REGISTRATION UNIT
2010 SEP 28 PM 4: 16

IF THE REGISTRANT IS AN INDIVIDUAL, OMIT RESPONSE TO ITEMS 3, 4 AND 5(a).

3. If you have previously filed Exhibit C¹, state whether any changes therein have occurred during this 6 month reporting period.

Yes No

If yes, have you filed an amendment to the Exhibit C? Yes No

If no, please attach the required amendment.

¹ The Exhibit C, for which no printed form is provided, consists of a true copy of the charter, articles of incorporation, association, and by laws of a registrant that is an organization. (A waiver of the requirement to file an Exhibit C may be obtained for good cause upon written application to the Assistant Attorney General, National Security Division, U.S. Department of Justice, Washington, DC 20530.)

4. (a) Have any persons ceased acting as partners, officers, directors or similar officials of the registrant during this 6 month reporting period? Yes No

If yes, furnish the following information:

Name	Position	Date connection ended
N/A	N/A	N/A

(b) Have any persons become partners, officers, directors or similar officials during this 6 month reporting period?

Yes No

If yes, furnish the following information:

Name	Residence address	Citizenship	Position	Date assumed
N/A	N/A	N/A	N/A	N/A

5. (a) Has any person named in item 4(b) rendered services directly in furtherance of the interests of any foreign principal?

Yes No

If yes, identify each such person and describe his service.

N/A

(b) Have any employees or individuals, who have filed a short form registration statement, terminated their employment or connection with the registrant during this 6 month reporting period? Yes No

If yes, furnish the following information:

Name	Position or connection	Date terminated
N/A	N/A	N/A

(c) During this 6 month reporting period, has the registrant hired as employees or in any other capacity, any persons who rendered or will render services to the registrant directly in furtherance of the interests of any foreign principal(s) in other than a clerical or secretarial, or in a related or similar capacity? Yes No

If yes, furnish the following information:

Name	Residence address	Citizenship	Position	Date assumed
Timothy Bracy	1258 Beverly Road McLean, VA 22101	United States	Consultant	March 15, 2010

6. Have short form registration statements been filed by all of the persons named in Items 5(a) and 5(c) of the supplemental statement?

Yes No

If no, list names of persons who have not filed the required statement.

II - FOREIGN PRINCIPAL

7. Has your connection with any foreign principal ended during this 6 month reporting period?

Yes No

If yes, furnish the following information:

Name of foreign principal

Date of termination

N/A

N/A

8. Have you acquired any new foreign principal² during this 6 month reporting period?

Yes No

If yes, furnish the following information:

Name and address of foreign principal

Date acquired

N/A

N/A

9. In addition to those named in Items 7 and 8, if any, list foreign principals² whom you continued to represent during the 6 month reporting period.

FundaSistemas (non-profit organization for which the original filing was made in August 2008.)

10. **EXHIBITS A AND B**

(a) Have you filed for each of the newly acquired foreign principals in Item 8 the following:

Exhibit A³ Yes No

Exhibit B⁴ Yes No

If no, please attach the required exhibit.

(b) Have there been any changes in the Exhibits A and B previously filed for any foreign principal whom you represented during the 6 month period? Yes No

If yes, have you filed an amendment to these exhibits? Yes No

If no, please attach the required amendment.

² The term "foreign principal" includes, in addition to those defined in Section 1(b) of the Act, an individual organization any of whose activities are directly or indirectly supervised, directed, controlled, financed, or subsidized in whole or in major part by a foreign government, foreign political party, foreign organization or foreign individual. (See Rule 100(a) (9).) A registrant who represents more than one foreign principal is required to list in the statements he files under the Act only those principals for whom he is not entitled to claim exemption under Section 3 of the Act. (See Rule 208.)

³ The Exhibit A, which is filed on Form NSD-3 (Formerly CRM-157), sets forth the information required to be disclosed concerning each foreign principal.

⁴ The Exhibit B, which is filed on Form NSD-4 (Formerly CRM-155), sets forth the information concerning the agreement or understanding between the registrant and the foreign principal.

III - ACTIVITIES

-
11. During this 6 month reporting period, have you engaged in any activities for or rendered any services to any foreign principal named in Items 7, 8, and 9 of this statement? Yes No

If yes, identify each such foreign principal and describe in full detail your activities and services:

During this 6-month period Bracy Tucker Brown & Valanzano, Elizabeth Gearin and Timothy Bracy, two consultants, researched and wrote a draft White Paper in consultation with FundaSistemas on the systems-thinking approach to Hemispheric relations.

In addition we arranged and convened meetings with the following non-profit leaders:

1. July 27, 2010 - Meeting with Scott Goodstein, founder of Revolution Messaging to discuss the systems-thinking approach to Hemispheric relations.
2. July 27, 2010 - Meeting with Jacqueline Novogratz, CEO of Acumen Fund to discuss Hemispheric relations and social investing.

-
12. During this 6 month reporting period, have you on behalf of any foreign principal engaged in political activity⁵ as defined below? Yes No

If yes, identify each such foreign principal and describe in full detail all such political activity, indicating, among other things, the relations, interests and policies sought to be influenced and the means employed to achieve this purpose. If the registrant arranged, sponsored or delivered speeches, lectures or radio and TV broadcasts, give details as to dates and places of delivery, names of speakers and subject matter.

None.

-
13. In addition to the above described activities, if any, have you engaged in activity on your own behalf which benefits any or all of your foreign principals? Yes No

If yes, describe fully.

None.

⁵ The term "political activities" means any activity that the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

IV - FINANCIAL INFORMATION

14. (a) RECEIPTS - MONIES

During this 6 month reporting period, have you received from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal, any contributions, income or money either as compensation or otherwise? Yes No

If no, explain why.

The remaining compensation for the research and writing of the White Paper, as part of the agreement provided in previous FARA filings, will be due upon completion of the draft to finalized form.

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies⁶.

Date	From whom	Purpose	Amount
N/A	N/A	N/A	N/A

N/A

Total

(b) RECEIPTS - FUND RAISING CAMPAIGN

During this 6 month reporting period, have you received, as part of a fund raising campaign⁷, any money on behalf of any foreign principal named in items 7, 8, or 9 of this statement? Yes No

If yes, have you filed an Exhibit D⁸ to your registration? Yes No

If yes, indicate the date the Exhibit D was filed. Date _____

(c) RECEIPTS - THINGS OF VALUE

During this 6 month reporting period, have you received any thing of value⁹ other than money from any foreign principal named in Items 7, 8, or 9 of this statement, or from any other source, for or in the interests of any such foreign principal? Yes No

If yes, furnish the following information:

Name of foreign principal	Date received	Description of thing of value	Purpose
N/A	N/A	N/A	N/A

^{6, 7} A registrant is required to file an Exhibit D if he collects or receives contributions, loans, money, or other things of value for a foreign principal, as part of a fund raising campaign. (See Rule 201(e).)

⁸ An Exhibit D, for which no printed form is provided, sets forth an account of money collected or received as a result of a fund raising campaign and transmitted for a foreign principal.

⁹ Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks," and the like.

15. (a) **DISBURSEMENTS – MONIES**

During this 6 month reporting period, have you

(1) disbursed or expended monies in connection with activity on behalf of any foreign principal named in Items 7, 8, or 9 of this statement? Yes No

(2) transmitted monies to any such foreign principal? Yes No

If no, explain in full detail why there were no disbursements made on behalf of any foreign principal.

If yes, set forth below in the required detail and separately for each foreign principal an account of such monies, including monies transmitted, if any, to each foreign principal.

Date	To whom	Purpose	Amount
April 21, 2010	Elizabeth Gearin	Consultant Fees for research and writing of draft white paper on systems thinking and Hemispheric relations	\$2,500.00

\$2,500.00

Total

(b) DISBURSEMENTS – THINGS OF VALUE

During this 6 month reporting period, have you disposed of anything of value¹⁰ other than money in furtherance of or in connection with activities on behalf of any foreign principal named in Items 7, 8, or 9 of this statement?

Yes No

If yes, furnish the following information:

Date disposed	Name of person to whom given	On behalf of what foreign principal	Description of thing of value	Purpose
N/A	N/A	N/A	N/A	N/A

(c) DISBURSEMENTS – POLITICAL CONTRIBUTIONS

During this 6 month reporting period, have you from your own funds and on your own behalf either directly or through any other person, made any contributions of money or other things of value¹¹ in connection with an election to any political office, or in connection with any primary election, convention, or caucus held to select candidates for political office?

Yes No

If yes, furnish the following information:

Date	Amount or thing of value	Name of political organization	Name of candidate
3/21/2010	\$250.00	A Whole Lot of People for Grijalva	Rep. Raul Grijalva
3/23/2010	\$500.00	Kirkpatrick for Congress	Rep. Ann Kirkpatrick
5/04/2010	\$500.00	Boxer for Senate	Senator Barbara Boxer
6/14/2010	\$500.00	A Whole Lot of People for Grijalva	Rep. Raul Grijalva
6/16/2010	\$1000.00	Pastor for Arizona	Rep. Ed Pastor
6/16/2010	\$250.00	A Whole Lot of People for Grijalva	Rep. Raul Grijalva
6/25/2010	\$500.00	Harry Mitchell for Congress	Rep. Harry Mitchell
6/30/2010	\$500.00	Susan Bitter Smith for Congress	Susan Bitter Smith

^{10, 11} Things of value include but are not limited to gifts, interest free loans, expense free travel, favored stock purchases, exclusive rights, favored treatment over competitors, "kickbacks" and the like.

V - INFORMATIONAL MATERIALS

16. During this 6 month reporting period, did you prepare, disseminate or cause to be disseminated any informational materials¹²?
 Yes No

IF YES, RESPOND TO THE REMAINING ITEMS IN SECTION V.

17. Identify each such foreign principal.

FundaSistemas and Executive Director/President Dr. Rodolfo Paiz Andrade

18. During this 6 month reporting period, has any foreign principal established a budget or allocated a specified sum of money to finance your activities in preparing or disseminating informational materials? Yes No

If yes, identify each such foreign principal, specify amount, and indicate for what period of time.

The budget outlined for the remaining activities of researching and preparing a draft white paper included \$20,000. The \$20,000 has not been allocated to the firm because the project is not complete until the draft white paper is finalized.

19. During this 6 month reporting period, did your activities in preparing, disseminating or causing the dissemination of informational materials include the use of any of the following:

- | | | | |
|---|---|--|---|
| <input type="checkbox"/> Radio or TV broadcasts | <input type="checkbox"/> Magazine or newspaper articles | <input type="checkbox"/> Motion picture films | <input type="checkbox"/> Letters or telegrams |
| <input type="checkbox"/> Advertising campaigns | <input type="checkbox"/> Press releases | <input type="checkbox"/> Pamphlets or other publications | <input type="checkbox"/> Lectures or speeches |
| <input type="checkbox"/> Internet | <input checked="" type="checkbox"/> Other (specify) <u>Draft White Paper prepared, but not disseminated</u> | | |

20. During this 6 month reporting period, did you disseminate or cause to be disseminated informational materials among any of the following groups:

- | | | |
|--|---|---|
| <input type="checkbox"/> Public officials | <input type="checkbox"/> Newspapers | <input type="checkbox"/> Libraries |
| <input type="checkbox"/> Legislators | <input type="checkbox"/> Editors | <input type="checkbox"/> Educational institutions |
| <input type="checkbox"/> Government agencies | <input type="checkbox"/> Civic groups or associations | <input type="checkbox"/> Nationality groups |
| <input type="checkbox"/> Other (specify) _____ | | |

21. What language was used in the informational materials:

- English Other (specify) _____

22. Did you file with the Registration Unit, U.S. Department of Justice a copy of each item of such informational materials disseminated or caused to be disseminated during this 6 month reporting period? Yes No

23. Did you label each item of such informational materials with the statement required by Section 4(b) of the Act? Yes No

12 The term informational materials includes any oral, visual, graphic, written, or pictorial information or matter of any kind, including that published by means of advertising, books, periodicals, newspapers, lectures, broadcasts, motion pictures, or any means or instrumentality of interstate or foreign commerce or otherwise. Informational materials disseminated by an agent of a foreign principal as part of an activity in itself exempt from registration, or an activity which by itself would not require registration, need not be filed pursuant to Section 4(b) of the Act.

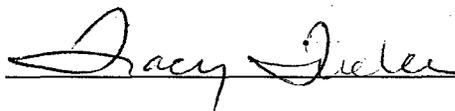
VI – EXECUTION

In accordance with 28 U.S.C. §1746, the undersigned swear(s) or affirm(s) under penalty of perjury that he/she has (they have) read the information set forth in this registration statement and the attached exhibits and that he/she is (they are) familiar with the contents thereof and that such contents are in their entirety true and accurate to the best of his/her (their) knowledge and belief, except that the undersigned make(s) no representation as to the truth or accuracy of the information contained in the attached Short Form Registration Statement(s), if any, insofar as such information is not within his/her (their) personal knowledge.

(Date of signature)

(Type or print name under each signature¹³)

September 28, 2010



Tracy Tucker

HSD/OES/REGISTRATION UNIT
2010 SEP 28 PM 4: 16

¹³ This statement shall be signed by the individual agent, if the registrant is an individual, or by a majority of those partners, officers, directors or persons performing similar functions, if the registrant is an organization, except that the organization can, by power of attorney, authorize one or more individuals to execute this statement on its behalf.



U.S. Department of Justice

National Security Division

Washington, DC 20530

THIS FORM IS TO BE AN OFFICIAL ATTACHMENT TO YOUR CURRENT SUPPLEMENTAL
STATEMENT - PLEASE EXECUTE IN TRIPPLICATE

SHORT-FORM REGISTRATION INFORMATION SHEET

SECTION A

The Department records list active short-form registration statements for the following persons of your organization filed on the date indicated by each name. If a person is not still functioning in the same capacity directly on behalf of the foreign principal, please show the date of termination.

Short Form List for Registrant: Bracy Tucker Brown, Inc.

Last Name	First Name and Other Names	Registration Date	Termination Date	Role
Bracy	Michael	08/15/2008		
Tucker	Tracy	08/15/2008		
Bracy	Terrence L.	08/15/2008		
Bracy	Timothy	03/30/2010		
Gearin	Elizabeth	03/30/2010		

NSD/CES/REGISTRATION UNIT
2010 SEP 28 PM 4: 16



U.S. Department of Justice

National Security Division

Washington, DC 20530

HSD/CES/REGISTRATION UNIT
2010 SEP 28 PM 4: 17

SECTION B

In addition to those persons listed in Section A, list below all current employees rendering services directly on behalf of the foreign principals(s) who have not filed short-form registration statements. (Do not list clerks, secretaries, typists or employees in a similar or related capacity). If there is some question as to whether an employee has an obligation to file a short-form, please address a letter to the Registration Unit describing the activities and connection with the foreign principal.

Name	Function	Date Hired
N/A	N/A	N/A

Signature: Jacy Juler

Date: September 28, 2010

Title: Vice President

This material is prepared by Bracy Tucker Brown, Inc. on behalf of FundaSistemas. Additional information is available at the Department of Justice, Washington, D.C.

DRAFT --

THE AMERICAS SYSTEM:

A NEW GOVERNANCE FOR THE WESTERN HEMISPHERE

A New Era and a New System of Governance

Last April, while appearing at the 5th annual Summit of the Americas in Trinidad and Tobago, President Barack Obama spoke passionately about the need for cooperative understanding and mutual support between the United States and Latin America. "As neighbors, we have a responsibility to each other and to our citizens," the President said, "And by working together, we can take important steps forward to advance prosperity, security, and liberty."

While President Obama's commitment to a new chapter in U.S.-Latin American relations is heartening, a year later shows a worrying lack of tangible progress towards this goal. Concrete proposals for arriving at a united vision for joint progress have yet to emerge. Meanwhile, the inter-American relations display a complex and uncertain future due to the multiple divisions and confrontations between nations and groups of nations.

We propose a new vision. We are witnessing the dawn of a new era, in which an emergent civil society stands poised to transform the world. These new times represent an opportunity to connect and harmonize government, business and people's interests, in the Western Hemisphere. The wise use of this unprecedented opportunity could result in massive advances in prosperity for all parties involved.

The combination of the emergent civil society as a dominant social structure and the rapid development of information technology strengthen the dynamics of change. This emergence has opened a door to the potential side of reality, where one can explore, and create a new and better world. These new social structures, economies, and languages represent the dynamic components that comprise a system that is greater than the sum of its parts.

NSD/CES/REGISTRATION UNIT
2010 SEP 28 PM 4: 17

One way to establish the new paradigm of relationships among the nations involved is by adopting **Systems Thinking** as a key element for Inter American relations. Traditional models of interaction between the United States and most other countries have been one dimensional, focusing on singular and short-term aspects of the relationships and interdependence. **Systems Thinking** takes a holistic and long term view, representing the two dimensions of the real and the possible. **Systems Thinking**, as we will explain, casts into bold relief the extraordinary potentialities of civil society in bringing about a collective and mutually beneficial new understanding.

A Common Purpose: Creating a Shared Ecosystem for the Americas

In the Western Hemisphere we are missing, and need to build, that which in nature is the ecosystem – the process that connects everything through life.

While the countries of the Western Hemisphere were limited by the current governance systems, characterized by the importance of material development, we shared a continent but were not capable of creating a shared ecosystem.

Now that we begin to understand how to access the potential side of reality, and can conceive of a better world from this infinite realm of possibilities, the countries of this continent can likewise conceive creating a shared eco-system to connect our nations through the Americas System.

In an interconnected world, it is important to understand how the social web is interwoven.

Systems Thinking understands governance this way:

- The Economic Society, which is composed of markets and corporations, reacts to changes in demand, or what people require ,
- The Political Society is comprised by government institutions which sustain the agreements stipulated by the people or nation and transforms needs into public services

- The Civil Society has emerged as a new social structure. This force harmonizes the relationship between government and business, discovering a nation's potential for prosperity.

The role of individuals and organizations is the development of knowledge, which gives rise to their future. Across the Western Hemisphere, Civil Society has begun to manifest its influence.

Exploring New Frontiers: Accessing the Potential of the Americas

Harkening back to American history, one notes the fledgling country was challenged to expand its territory from the Atlantic to the Pacific coast. This job was undertaken by extraordinary people who reported the exceptional richness of the new nation, from government agents Lewis and Clark establishing a westward route from the Mississippi River and Zebulon Pike exploring Colorado and New Mexico, to traders and trappers extolling the riches of the Rocky Mountains, the west, and the southwest. In a world whose richness and future were concentrated in only one dimension, the real dimension, the possession of vast territories was the master key to build larger markets and to prosper as a nation.

The territorial expansion has been fulfilled, the United States exceeds 3.6 million square miles, and the challenges of the new era come not from the need to discover new and concrete territories, but from the ability to expand the nation in the direction of a new world of possibilities located on its potential side.

To think that the potential side of the United States is located solely in the United States is to see the future of this great nation with a very limited vision. The potential immediate realm of the United States is the whole of the American continent, its natural ecosystem. Today we don't need to find routes to discover new geographic territories, but new routes to connect the two sides of our reality: the real and the potential side. The potential side embodies unlimited frontiers of the new era. The connecting routes are civil societies.

Networking the Western Hemisphere via Civil Society

There is a conceivable parallel between the lessons of the United States' traditional governance system and related westward expansion, and the current emergence of the civil society.

While the nation's history can be viewed through the lens of expansionist waves of settlers, the current challenge is not territorial but about accessing full potentiality. The great new global trend is going back to people.

A new social agent, civil society, is emerging with unlimited powers to change markets, governments, and international relationships among countries, not by itself but by harmoniously constituting and leading a new governance system. This emergence highlights a parallel with natural ecosystems. The flow connecting the potential and the real side of any living system is the process of knowing. With respect to civil society, this connecting capacity is associated with people and communities of people—not governments and corporations.

To illustrate that the process of knowledge rests with people, and that at a national level such is the role that belongs to the civil society, consider how networks operate. One way is that they facilitate how ordinary people, and ordinary groups of people, connect with each other freely and unfold their potential world.

Networked civil societies may radically impact governments, businesses and nations:

- By uncovering and meeting potentialities throughout a community, as individuals who realize their capacity and the widespread access to participation in the unfolding of their own future. We call this bio-governance.
- Through dynamic business networks that overcome the scarcity of the one-dimensional world, in part by transcending geographic boundaries, and that engage in sustainable enterprises, from identifying local goods and services to verifying markets, ensuring long-term community wellbeing. We call them bio-corporations.
- Via the governance system that emerges as a result of the confluence of the systems thinking mental model and the active participation of civil society. This new governance system serves the emerging communities with the shared vision of its future and possibilities. We call this bio-democracy.

The New Attractor: Knowledge

Knowledge has become the great driver of this new era, towards the creation of a new governance system, for several reasons:

- Only the process of knowledge opens the doors of the potential side of reality. Knowledge is the only way in which we unfold the potential into the real world.
- The potential domain has to be seen and mapped to make sense as a whole, as a system.
- Besides mapping, the art of entering the potential world requires that we legitimate each event, every member and creature that we encounter on our way.

Having fully mapped the potential world, we may be able to perceive leverage points from which the system can be transformed. These leverage points have the power to move the whole system by our actions, and can create communities of people bonded to its powerful attraction.

These different avenues to experience the power of knowledge are available only when we set aside our traditional way of thinking in terms of discrete, component parts, and instead, become systems thinkers.

When starting a new adventure, or when solving a problem along the way, systems thinkers make the difficult choice: they open the doors of the potential side of reality. As they do, they legitimate every being and existing creature they encounter. As a consequence, they feel they are not alone, and as a gift enjoy the incredible sensation of becoming aware, they are standing in a larger world of unlimited possibilities.

Systems thinkers can go into these different stages of knowledge as groups, as learning teams and organizations ready to create new domains and change reality.

The Proposal: Systems Thinking

A systems approach accommodates the emerging civil society and moves from polarization to multidimensional linkages. Whereas one prevailing model of the world focuses on the two

prongs of economics and politics, with continuous disputes over power and resources, a systems approach balances economics, enterprise, politics and local authority, and civil society, with a sense of “we the people”.

The following illustration highlights the value of systems thinking.

“For generations, New England fisheries had flourished. Despite annual variances due primarily to weather patterns, the fish caught and the number of fishing boats increased year after year. In 1965 the waters off the coast of New England yielded 574,000 metric tons of fish. The Georges Bank fishery in the Northwest Atlantic was considered one of the most fertile and productive in the world. From 1966 to 1976, however, catches declined, despite new technologies and larger fleets. In 1976 the international waters limit was expanded to 200 miles, thus preserving those waters only for U.S. boats. Catches soared for about six years, then declined again.

Estimates of fish stocks sank to all-time lows by the early 1990s. In 1992 only 24,000 metric tons of fish were caught. The average size of spring cod caught dropped from 25-40 pounds to 5-8 pounds. New England fishermen to this day are having trouble paying their bills and staying in business, and the economies of entire towns are failing” (Schley and Laur)

The fragmented approach taken in the example underscores the difference between traditional one-dimensional thinking and a holistic approach addressed to the needs of the whole system. No single fishing boat, and no single town, within the system could have solved or even prevented this mess by changing their own, individual actions. The only way to achieve a positive result for the industry, the fish, the environment, and the people of this story would have been to act on them as a single and interrelated system.

Similarly, no single country on its own has the power to solve the complex problems we all face now, and a dramatic change of culture is taking place. The balance of power is shifting from sovereign states to networks of countries. Alliances and relationships are becoming more critical than armies and alienation. The power of connectedness is emerging.

No nation can ensure its supremacy, or even its economic might, by virtue of its size, strength or isolation. Instead, leaders of this new era must blaze a trail, going beyond a government-to-government approach, or business-to-business schemes, to facilitate people-to-people connections. As an example, consider the millions of families across the U.S.A. who helped Barack Obama win the Presidential Election by donating a little time or a few dollars into a political campaign that brought new thinking and fresh ideas to every part of the process. The emerging civil societies in all of the Americas have immense power to drive new behavior and new growth all the way from Alaska and Canada to Argentina and Chile. This possibility is also an audacity of hope.

The European Union has successfully harnessed the growing need for communication, connectedness, and synergy and used that sense of changing priorities to forge a united "EU" despite Western Europe's centuries-long history of wars and conflict. The Americas System can likewise unite the various nations of the American continent into a single coherent system of independent but interdependent parts in harmony, a system where the whole is truly greater than the sum of its parts.

We now need to focus on the bonds we can build by working together on common issues. Immigration could go from crisis to opportunity if we reframe, with open and wise mind, the question of how to get the most benefit out of the connectedness to multiple flows of people, services, goods and remittances. The "war on drugs" could be redeemed from its past failures if reconceived, perhaps as a health problem rather than a military strategy. Whatever information addressing these common issues yields, we may certainly find better answers, and get far more effective results, if we search for them together and in a different light.

Opening the Potential Box of the Western Hemisphere

The current moment in history is notable for its sense of optimism, its sense of what might be achieved. An emerging group of world leaders shares a willingness to learn from others, to consider new approaches where old ones have failed, and to respect a broadened viewpoint. At the same time, scholarly observers of culture note the widespread emergence of civil society.

It is time to take bold strides rather than cautious steps, and to rethink outdated models of human-environment interaction. The systems thinking approach represents a fundamental shift in thinking about the economic-environmental-social triad of sustainability in favor of a concept that more explicitly incorporates local governance.

In his January 20, 2009 inaugural address, United States President Obama set the tone for a new global leadership. He renounced the prior political era of recriminations and outdated ideology, and encouraged the beginnings of a new pragmatism towards the tough decisions facing Americans and indeed people everywhere.

Obama asserted that a market that favors only the prosperous is short-sighted, and he recalled that the historical strength of the U.S. was born, not just of military might, but also of prudent alliances built around shared power. When he asked Americans to reconsider their vision of the United States and move beyond fears of difference, to remember their nation's rich heritage of multiple cultures and hard-working forefathers whose shared values of mutual respect, kindness and faith shaped their country, Obama was setting the tone for a new perspective on foreign policy.

Over the past seven years I have been working with a group in Guatemala, opening the 'potential box' with the consent of various communities. What we have learned may provide the basis for a new governance system for the Western Hemisphere...the Americas System. The most difficult part, and the most valuable lesson, lies in going beyond opening the 'real box' of an expectant community and instead, confidently leading towards an uncertain new path that may reveal itself as the 'potential box.'

We needed to find new images, new words and a new language to move together keeping the same concepts in our mind as a team. Instead of 'projects', we have learned to say 'systems'—to keep in mind the virtual territory where we were standing on, at that time. In addition, planning, programming, project coordination and budget were secondary when initially engaging new communities to focus on purpose and on principles. And by purpose we mean the idea that we were not going to waste our common efforts by 'opening the real box,' but could, on the contrary, be focused on 'opening the potential box'—the box with unlimited opportunities.

Unique leverage points of the ecosystem can become the 'attractor' of the ecosystem; when we are able to identify such a leverage point, we have found a 'local treasure.' The wise use of the 'treasure' is what connects one ecosystem with other local or global ecosystems. Only when the 'treasure' has been identified are we positioned to foster agreements between partners in our own and other ecosystems.

Self-organized systems are the vehicles by which the potential side of reality unfolds and becomes real. At the beginning prototypes have to work at a very small scale. Then prototypes are assessed and expanded until they become self-organized systems by being exposed to chaotic environmental conditions.

What we are proposing represents a shift in how we think, and how we act. The key to economic, social and political progress lies in understanding the interconnectedness of all humans and its impact on our cultural, political, economic, social and ecological structures. Shifting our thinking and actions is challenging, but also exciting. Most critically, it is timely. If we continue with the programs and policies and ideologies that have been in place for decades, little will change. But if we succeed, everything could improve.

If we continue the fragmented thinking that led to the programs, policies and ideologies that have been in place for decades, little will change. But if we succeed in the paradigm shift of seeing the New England fisheries as an interrelated system, if we can see ourselves as a whole larger than ourselves, if we can understand, hemispheric relationships that bring to reality the Americas System, then, things might change. When local economies are strengthened through integration, resources are managed in a sustainable manner, and hemispheric public policy derives from a harmoniously interconnected new governance system, and communities and families flourish. The analogy of the human body is powerfully illustrative. If one part fails, the entire system is affected. On the contrary, when relationships between all parts or smoothly... the entire system thrives. Let us make the Americas System thrive.

NSD/RES/REGISTRATION UNIT
2011 SEP 28 PM 4: 17