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State of Delaware

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Office of the Secretary of State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF FORMATION OF "WEST WING WRITERS, LLC", FILED IN THIS OFFICE ON THE SECOND DAY OF MARCH, A.D. 2001, AT 12 O'CLOCK P.M.



Harriet Smith Windsor
Harriet Smith Windsor, Secretary of State

AUTHENTICATION: 1003238

DATE: 03-05-01

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**CERTIFICATE OF FORMATION
OF
WEST WING WRITERS, LLC**

This Certificate of Formation of West Wing Writers, LLC, dated as of March 2, 2001, is being duly executed and filed by Michael C. Williams, as an authorized person, to form a limited liability company under the Delaware Limited Liability Company Act (6 Del. Code §18-101, et seq.).

FIRST: The name of the limited liability company (hereinafter the "limited liability company") is West Wing Writers, LLC.

SECOND: The address of the registered office and the name and the address of the registered agent of the limited liability company required to be maintained under Section 18-104 of the Delaware Limited Liability Company Act are The Corporation Trust Company, The Corporation Trust Center, 1209 Orange Street, Wilmington, New Castle County, Delaware 19801.

THIRD: The name and address of the authorized person is Michael C. Williams, Hogan & Hartson L.L.P., Columbia Square, 555 Thirteenth Street, N.W., Washington, D.C. 20004. The powers of the authorized person shall terminate upon the filing of this Certificate of Formation.

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Formation of West Wing Writers, LLC this 2nd day of March, 2001.

By: 
Michael C. Williams
Authorized Person