

**GOVERNMENT OF THE DISTRICT OF COLUMBIA**  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS



**CERTIFICATE**

**THIS IS TO CERTIFY** that all applicable provisions of the District of Columbia Limited Liability Company Act have been complied with and accordingly, this **CERTIFICATE OF ORGANIZATION** is hereby issued to:

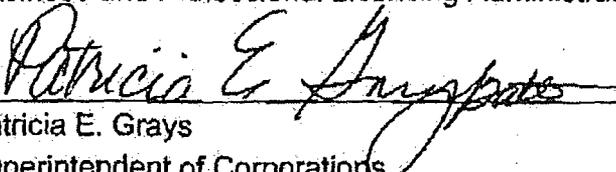
**THE NICKLES GROUP, LLC**

**IN WITNESS WHEREOF I** have hereunto set my hand and caused the seal of this office to be affixed as of the **7th** day of **December, 2004.**



David Clark  
DIRECTOR

Winnie R. Huston  
Acting Administrator  
Business and Professional Licensing Administration

  
Patricia E. Grays  
Superintendent of Corporations  
Corporations Division

Anthony A. Williams  
Mayor

FILE

ARTICLES OF ORGANIZATION

DEC -7 2004

Pursuant to Title 29, Chapter 10 of the District of Columbia Code (the D.C. Limited Liability Company Act of 1994), the organizer(s) named below adopt the following Articles of Organization:

FIRST: The name of this limited liability company shall be "The Nickles Group, LLC".

SECOND: The effective date of these articles shall be the date of filing.

THIRD: The period of duration of this limited liability company shall be perpetual.

FOURTH: The purposes for which this limited liability company has been organized are to provide assistance and counseling to individuals, businesses and other organizations regarding legislative, regulatory and administrative matters and governmental affairs and processes and to engage in any lawful act or activity for which limited liability companies may be organized in the District of Columbia.

FIFTH: The address of this limited liability company's registered office in the District of Columbia is 1090 Vermont Avenue, NW, Suite 910, Washington, D.C. 20005.

SIXTH: The name of the limited liability company's registered agent in the District is National Registered Agents, Inc.

SEVENTH: This limited liability company's principal place of business is 607 14<sup>th</sup> Street, N.W., Suite 500, Washington, D.C. 20005.

EIGHTH: The number of organizers of this company is one.  
The name and address of the organizer is:

Allan J. Weiner

3050 K Street, N.W.  
Suite 400  
Washington, D. C. 20007

DATE: December 6, 2004

  
Allan J. Weiner, Organizer