



State of California
Bill Jones
Secretary of State

LIMITED LIABILITY COMPANY
ARTICLES OF ORGANIZATION

A \$70.00 filing fee must accompany this form.
IMPORTANT - Read instructions before completing this form.

200006910029

File#

FILED
In the Office of the Secretary of State
of the State of California

MAR 07 2000

Bill Jones
BILL JONES, Secretary of State

This Space For Filing Use Only

1. Name of the limited liability company (and the name with the words "Limited Liability Company," "Ltd. Liability Co.," or the abbreviations "LLC" or "L.L.C.")
Southwest Strategies, LLC

2. The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the Beverly-Killea limited liability company act.

3. Name the agent for service of process and check the appropriate provision below:

Alan Ziegus _____ which is
 an individual residing in California. Proceed to item 4.
 a corporation which has filed a certificate pursuant to section 1505. Proceed to item 5.

4. If an individual, California address of the agent for service of process:

Address: 12351 Brassica Street

City: San Diego

State: CA

Zip Code: 92129

5. The limited liability company will be managed by: (check one)

one manager more than one manager single member limited liability company all limited liability company members

6. Other matters to be included in this certificate may be set forth on separate attached pages and are made a part of this certificate. Other matters may include the latest date on which the limited liability company is to dissolve.

7. Number of pages attached, if any: 2

8. Type of business of the limited liability company. (For informational purposes only)

Public Relations

9. DECLARATION: It is hereby declared that I am the person who executed this instrument, which execution is my act and deed.

Alan Ziegus
Signature of Organizer

Alan Ziegus, President

Type or Print Name of Organizer

February 28, 2000
Date

10. RETURN TO:

NAME

Alan S. Rich, APLC

FIRM

2141 Palomar Airport Road

ADDRESS

Carlsbad, California 92009

CITY/STATE

ZIP CODE



SECSTATE (REV. 12/99)

FORM LLC-1 - FILING FEE \$70.00
Approved by Secretary of State



SECRETARY OF STATE

I, *BILL JONES*, Secretary of State of the State of California, hereby certify:

That the attached transcript of 1 page(s) was prepared by and in this office from the record on file, of which it purports to be a copy, and that it is full, true and correct.

IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

MAR - 9 2000

Bill Jones

Secretary of State

