

**GOVERNMENT OF THE DISTRICT OF COLUMBIA**  
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS



**CERTIFICATE**

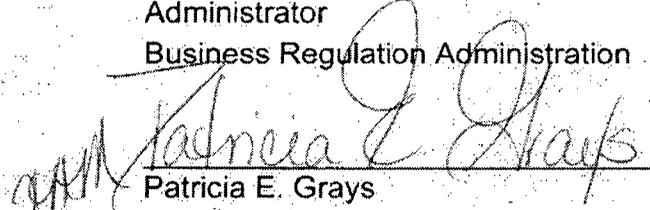
**THIS IS TO CERTIFY** that all applicable provisions of the District of Columbia Business Corporation Act have been complied with and accordingly, this **CERTIFICATE OF INCORPORATION** is hereby issued to:

**THE CURLEY COMPANY, INC.**

**IN WITNESS WHEREOF I** have hereunto set my hand and caused the seal of this office to be affixed as of the **29th** day of **August, 2002**.

David Clark  
Director

Elizabeth O. Kim  
Administrator  
Business Regulation Administration

  
Patricia E. Grays  
Superintendent of Corporations  
Corporations Division

Anthony A. Williams  
Mayor

ARTICLES OF INCORPORATION  
OF  
THE CURLÉY COMPANY, INC.

To: Department of Consumer and Regulatory Affairs  
Business Regulation Administration  
Corporations Division  
614 H Street, NW, Room 407  
Washington, DC 20001

We, the undersigned natural persons of the age of eighteen years or more acting as incorporators of a corporation under the BUSINESS CORPORATION ACT (D.C. Code, 1981 edition, Title 29, Chapter 3, as amended), adopt the following Articles of Incorporation:

**FIRST:** The name of the corporation is The Curley Company, Inc.

**SECOND:** The period of its duration is perpetual.

**THIRD:** The purposes for which the corporation is organized is: for strategic communications and government affairs consulting and to engage in any other lawful purpose and business.

**FOURTH:** The aggregate number of shares which the corporation is authorized to issue is one hundred (100) shares of common stock without par.

**FIFTH:** The corporation will not commence business until at least one thousand dollars (\$1,000) has been received as initial capitalization.

**SIXTH:** Except as may otherwise be provided by the Board of Directors, no holder of any shares of the capital stock of the Corporation shall have any pre-emptive right to purchase, subscribe for, or otherwise acquire any shares of stock of the Corporation of any class now or hereafter authorized, or any securities exchangeable for or convertible into such shares, or any warrants or other instruments evidencing rights or options to subscribe for, purchase or otherwise acquire such shares.

**SEVENTH:** The following provisions are hereby adopted for the purpose of defining, limiting and regulating the powers of the Corporation and of the directors and stockholders:

(1) The Board of Directors of the Corporation is hereby empowered to authorize the issuance from time to time of shares of its stock of any class, whether now or hereafter authorized.

(2) The Board of Directors of the Corporation may classify or reclassify any unissued stock by setting or changing in any one or more respects, from time to time before issuance of such stock, the preferences, voting powers restricts, limitations as to

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dividends, qualifications, and terms of conditions of redemption of such stock.

(3) The Corporation reserves the right to amend its Charter so that such amendment may alter the contract rights, as expressly set forth in the Charter, of any outstanding stock, and any objecting stockholder whose rights may or shall be thereby substantially adversely affected shall not be entitled to demand and receive payment of the face value of the stock.

The enumeration and definition of a particular power of the Board of Directors included in the foregoing shall in no way be limited or restricted by reference to or inference from the terms of any other article of the Charter of the Corporation, or construed as or deemed by inference of otherwise in any manner to exclude or limit any powers conferred upon the Board of Directors under the Business Corporation Act of the District of Columbia hereafter in force.

**EIGHTH:** The address of the registered office and where principle business of the Corporation will be conducted is: 2500 Q Street, NW, Suite 644, Washington, DC 20007. The registered agent is Jennifer W. Curley.

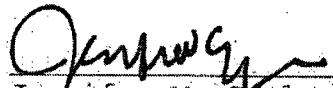
**NINTH:** The number of Directors of the Corporation shall be one (1) which number may be increased pursuant to the By-Laws of the Corporation. The name of the director who shall serve as directors until the first annual meeting of the shareholders or until a successor is duly chosen and qualified is:

Jennifer W. Curley                      2500 Q Street, NW, Suite 644  
Washington, DC 20007

**TENTH:** The name and address of the incorporator is:

Jennifer W. Curley                      2500 Q Street, NW, Suite 644  
Washington, DC 20007

IN WITNESS WHEREOF, I have signed these Articles of Incorporation this 29 day of August, and acknowledge the same to be our act.

  
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Jennifer W. Curley